

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND FIFTY-EIGHTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 3, 1999

The Board of Trustees met at its regular monthly meeting on Friday, December 3, 1999, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

\*\*

\*\*

\*\*

Minutes of the last meeting were approved.

\*\*

\*\*

\*\*

December 3, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on December 3, 1999, at 10:30 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Allyson Lowe, and Jaclyn M. Nowakowski.

--0--

Mr. Colley:

This is an historic meeting -- barring unforeseen circumstances, it will be the last meeting of this century.

The minutes for this meeting will reflect that we looked back and looked forward, unlike the last meeting of the previous century on November 9, 1899, when there was absolutely no mention of the highlights of before or of looking ahead to the future. In Brit's report this morning, he is going to highlight the major events of the past century and introduce a distinguished panel who will project the future.

But first, if you were at last night's Manny Tzagournis dinner, where the theme said it all: "Father, Teacher, Philosopher, Physician, and Compassionate Human Being," you will remember that I made a fearless prediction that this morning we would consider a resolution naming the Medical Research Facility, at 420 W. 12<sup>th</sup> Avenue, the "Manuel Tzagournis Medical Research Facility." And so, at this time, I'm going to ask the Secretary to read the naming resolution. There are two parts -- one a waiver of naming buildings for current faculty members and secondly, the resolution itself, the naming of the facility, and then I'll move their adoption and invite a second.

**WAIVER OF PARAGRAPH (F) OF BYLAW 3335-1-08  
OF THE ADMINISTRATIVE CODE**

Resolution No. 2000-72

Synopsis: Approval of the following Waiver of Paragraph (F) of Bylaw 3335-1-08 of Administrative Code is proposed.

WHEREAS the Board of Trustees of The Ohio State University, did on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the President wishes to recommend that the Medical Research Facility, located at 420 W. 12<sup>th</sup> Avenue, Columbus, Ohio, be named in honor of Manuel Tzagournis who served as Dean of the College of Medicine, and who currently serves as Vice President for Health Sciences and President of the University's Managed Care System:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that the Medical Research Facility, located at 420 W. 12<sup>th</sup> Avenue, Columbus, Ohio, may be named for an officer or employee of the University or the State of Ohio who has not been retired from such position for three years.

\*\*\*

Dr. William J. Napier:

# **NAMING OF BUILDING**

Resolution No. 2000-73

Synopsis: Naming of the Medical Research Facility located at 420 West 12<sup>th</sup> Avenue on the main campus of The Ohio State University is proposed.

WHEREAS Dr. Manuel Tzagournis has served The Ohio State University with distinction as vice president for Health Sciences and president of the University's Managed Care System; and

WHEREAS Dr. Manuel Tzagournis spent most of his young adult life at Ohio State as an undergraduate and medical student, graduate fellow, instructor, professor and assistant dean; and

WHEREAS he became dean of the College of Medicine at Ohio State in 1981 and provided stellar leadership to the college for fifteen years; and

WHEREAS he was instrumental in expanding physical and financial resources, both sponsored and private, for medical research; and

WHEREAS Dr. Manuel Tzagournis has given outstanding direction to the most comprehensive academic medical center in the nation, including the health sciences of Dentistry, Medicine, Nursing, Optometry, Pharmacy, Veterinary Medicine and The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS he is a nationally recognized expert in the field of endocrinology, having published numerous articles and written several textbooks on diabetes mellitus and its effect on other medical diseases; and

WHEREAS Dr. Tzagournis has received numerous honors from medical academic, civic and political organizations, including twice having been selected to receive the outstanding faculty award by the student research organization; and

WHEREAS he has devoted his life to his research, his patients, his colleagues, his family and his alma mater:

NOW THEREFORE

BE IT RESOLVED, That, in accordance with paragraph (F) of Bylaw 3335-1-08, this Board does hereby authorize that the Medical Research Facility, located at 420 W. 12<sup>th</sup> Avenue, be named the "Manuel Tzagournis Medical Research Facility" to honor Dr. Tzagournis and his dedicated service to this institution.

Mr. Colley:

I would like to move the adoption of the resolutions; is there a second?

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, Ms. Longaberger, and Ms. Hendricks.

Mr. Colley:

Dr. Tzagournis, would you please stand? [Standing ovation!] Thank you.

--0--

## **PRESIDENT'S REPORT – PERSPECTIVES ON THE PAST**

President William E. Kirwan:

Given that we are meeting for the final time in this decade . . . and in this century – a once-in-a-lifetime occurrence, at least for all of us, if ever there was one – we thought it appropriate to do something a little different today.

I'm going to take a few minutes to look back over the past 100 years – reminding us of some of the milestones and contributions that we associate with The Ohio State University. Then, as the Chairman suggested, I've asked Ed Ray and three of our most distinguished faculty to share some thoughts about our future as they see it, and to talk about some of the challenges and important issues we will need to address in the 21<sup>st</sup> century. Following his remarks, Ed will introduce the faculty members who will speak from the perspective of the health sciences, the sciences overall, and the humanities.

A century ago, in 1899, Ohio State was a 26-year-old institution with 1,252 students and six colleges: agriculture; arts, philosophy and science; engineering; law; pharmacy; and veterinary medicine. President William Oxley Thompson, who took office in 1899, was working hard to implement the University's original land-grant mission of supporting the state's agricultural industry. When he retired, a quarter century later -- 26 years as president -- the University had not only bought a large agricultural campus, but had also absorbed an independent medical college, opened schools of dentistry and nursing, constructed 50 buildings, and become among the nation's largest universities with 12,000 students.

But that was nothing to the change that arrived in mid-century, courtesy of the GI Bill of Rights – legislation that fundamentally transformed American higher education. Between 1940 and 1950, enrollment here rose 50 percent to 26,000 students. Quonset huts sprung up like mushrooms, precursor to a massive building boom. The Vietnam War brought another rise in enrollment as baby boomers, and perhaps a few young men seeking draft deferments, arrived on campus. By 1970, there were 46,000 students at Ohio State. As many of us remember well, the war also brought demonstrations and civil unrest.

In the latter years of this century, the University changed in other ways. The student body became more diverse, more global, and older – as working students began attending college in greater numbers. The role of professional schools increased, and we began to see the impact of technology on learning. The University went from open to selective admission, and the quality of the student body improved as a result.

But while many things changed over the past 100 years, many others things did not – especially many of our great traditions. Traditions like "Carmen Ohio," which was first sung in public by the University Glee Club in 1904. And the Ohio State Marching Band performing Script Ohio, which first happened in 1936. And ringing the bell in Ohio Stadium following football victories, a tradition that commenced in 1954. We treasure such traditions here and properly so.

There's been another constant throughout the century, and that is the University's impressive record of contributions to society. Let me cite a few of them.

In agriculture, Ohio State established Punjab Agricultural University located in the heart of India's grain producing region. That action facilitated the Green Revolution, increasing production of cereal and other grains, saving countless lives, and turning India from being a net importer to a net exporter of food. Our



**PRESIDENT'S REPORT –  
PERSPECTIVES ON THE PAST (contd)**

President Kirwan: (contd)

agricultural researchers also made other important contributions to food production and quality by developing a thicker-skinned tomato, creating five new varieties of apples, conducting the first aerial pesticide application, and developing the innovation of adding Vitamin D supplements to milk to prevent rickets.

In the arts, the University became especially distinguished in dance and, through the work of Charles Csuri, spawned the exciting new field of computer art and animation. Our list of distinguished alumni includes some of the century's most renowned artists and writers, including painter George Bellows, writer James Thurber, artist Roy Lichtenstein, and cartoonist Milton Caniff.

In the environment, our researchers have made significant contributions to the understanding of global warming and geodetic mapping. They also were instrumental in saving Lake Erie and promoting the understanding and use of octane numbers in gasoline.

In medicine, Ohio State can claim many firsts: the first robotic heart surgery, the first HeartMobile, the first coronary care unit in Columbus, and Columbus' first in-vitro fertilization process, its first liver transplant, its first heart transplant, and its first lung transplant. Other accomplishments include the largest study anywhere on the relationship between stress and disease, development of a new heart pump, the synthesis of Vitamin A, CD-Rom blood analysis, and so much more.

In sports, Ohio State is home to many national legends, including: Woody Hayes, Archie Griffin, Jesse Owens, Jack Nicklaus, John Havlicek, and Katie Smith. We also gave the world, and our opponents, Ohio Stadium and its 95,000 incomparably vigorous and vociferous fans.

More generally, the first ROTC program was at Ohio State, as was the nation's first student union. Alumna Clotilde Marion Bowen was the first black female officer in the U.S. Army. Alumna and astronaut Nancy Currie spent 12 days in space. We have business leaders of the caliber of Les Wexner and Max Fisher, whose names grace premier campus facilities. And we can claim world leaders like Dr. Yung Dug Lee, a former prime minister of Korea.

We nurtured Nobel Laureates like Paul Flory, William Fowler, and Kenneth G. Wilson. This very month, Ohio State's own Sean Tedjarati will be among those in Oslo to receive the Nobel Peace Prize being awarded to Doctors Without Borders. A chief resident of obstetrics and gynecology at Ohio State University Medical Center, Dr. Tedjarati, has traveled to China and Africa with Doctors Without Borders to improve women's health care.

Yes, this is a University with a proud history of achievement and service. The names and events have changed over the years, but the commitment to excellence and to helping humankind has never wavered, and it continues to this day.

In fact, before I turn the program over to Ed Ray, I want to reference another very recent accomplishment of which we can all be very proud. As you know, one factor that distinguishes the nation's very top universities is the presence of faculty who have received the highest form of recognition their respective disciplines offer. Today I am extremely pleased to report that four members of our physics department were just recognized for their research and contributions

**PRESIDENT'S REPORT –  
PERSPECTIVES ON THE PAST (contd)**

President Kirwan: (contd)

to the field by being elected 1999 fellows of the American Physical Society (APS).

Each year, no more than one-half of one percent of the current APS membership are recognized by their peers for election as fellows. To be elected you have to be in the top one-half of one percent of physicists in America. Our own Eric Herbst, Tin-Lun (Jason) Ho, Robert Perry, and Alan Van Heuvelen are now within that elite group. It is extraordinary to have four fellows selected from one department.

I could talk a very long time about the contributions of The Ohio State University over the twentieth century, but as proud as we are of these accomplishments, we are a University intensely focused on the future. We intend to build on our past accomplishments and become one of the 21<sup>st</sup> century's ten best public teaching and research universities.

Let me call on Ed Ray to begin the presentation on some of the issues and challenges we must face and directions we must take in order to realize our ambitious goals. Ed --

**VISIONS FOR THE NEXT CENTURY**

Provost Edward J. Ray:

Thank you, Mr. President. When we think about the University in the 21<sup>st</sup> century, it makes sense to ask if there will be any actual as opposed to virtual universities and, if so, whether or not The Ohio State University will be one of the actual universities. I believe that we can predict much about University life in the future by recognizing those elements of our current reality that are likely to persist.

Let me focus on three relatively constant elements of our current reality that suggest that actual universities, including Ohio State, will exist in the 21<sup>st</sup> century. The first is human nature. Plato observed a long time ago that people are social animals. People like to get together, exchange ideas, and interact with each other. And different people learn in different ways and have different tastes. Some people need maps to find places; others need written instructions. Some people read the book and some people watch the movie. Furthermore, some people are self-starters, but most of us need encouragement. Finally, some of us know what we want to be when we grow up, but most of us do not know what we want to be even after we grow up.

These observations suggest that in the next century we will continue to have actual universities, and universities as places within which students can interact, learn, and socialize with each other.

Because different students learn in different ways and have different tastes, they will want to explore alternative learning technologies and examine their educational likes and dislikes, comparing and contrasting themselves with their classmates. Not being self-starters, most students will still benefit from personal encouragement from faculty, in terms of pursuing their studies and deciding what to do with the rest of their lives. The university is the unique place where all of these activities come together, and the need for such a place is enduring.

## **VISIONS FOR THE NEXT CENTURY (contd)**

Provost Ray: (contd)

Another relative constant is the role of higher education in providing general education rather than job specific skills. Undergraduate education, when it works, helps students sharpen their critical thinking, develop their individual perspectives and communication skills, and refine their ability to access and authenticate relevant information. Undergraduate and graduate professional programs provide students with entry level and advanced skills in professional areas like business and engineering, while graduate programs provide advanced skills in other disciplines. When K-12 and higher education do their job with respect to generalized training, businesses can focus on job specific and firm specific worker training. That is the most efficient distribution of educational services between universities and firms.

Much of the growth in expenditures on training programs in industry in recent years has been associated with providing workers with generalized skills such as effective writing and critical thinking, skills that students should have gotten through traditional education channels. With improvements in K-12 education in the State of Ohio and Ohio State University's commitment to academic excellence, generalized training should remain in the domain of The Ohio State University, where it belongs.

The last relative constant that I want to mention is that research universities create opportunities for individuals and, increasingly, teams of researchers to collaborate on basic research. There is a general consensus that the 21<sup>st</sup> century will be the century of the life sciences, genetic engineering, biomedical research, designer drugs, nutraceuticals, etc. Whether the focus is on life sciences or not, it is surely the case that research universities will remain the primary engine for creative teamwork in basic research. And those universities, with the capacity to bring together scholars from a wide variety of disciplines to work on projects of the largest imaginable scale, will have a competitive edge compared to others in the creation and dissemination of ideas, inventions, and applied innovations.

The actual and virtual future of Ohio State depends directly on the success of the University in achieving its goal to be well placed among the top ten public teaching and research universities in this country. Future greatness for this University depends upon its comprehensiveness and selectivity and not its size. Collaborative learning and research opportunities, which attract the most capable students and faculty to this campus, will derive from a diverse set of focused programs. Important too will be the need for a rich physical environment and tools for learning and research to attract the most promising resident students and faculty.

The continuing role of actual universities seems assured by the constancy of human nature, the need for advanced generalized educational training, and the increasing importance of large scale, collaborative, and interdisciplinary basic research. The Ohio State University has the basic attributes and the strategic focus to be a leader among actual universities in the next century.

And now, it's my great pleasure to ask three of our most distinguished colleagues to come forward and to speak with us briefly about what they believe the future might hold from the perspective of their areas. I'd ask them to come forward as I call their names: Dr. Bunny Clark, Distinguished University Professor in the Department of Physics; Dr. Pascal Goldschmidt, Director of Ohio State's Heart and Lung Institute and Professor of Internal Medicine, Cell Biology, Neurobiology and Anatomy, and Medical Biochemistry; and Dr. David Citino, Professor of English.

### **VISIONS FOR THE NEXT CENTURY (contd)**

Professor Bunny C. Clark:

Thank you very much. This is a real honor to be here, I'm just absolutely thrilled. I want to thank all of you for your commitment to this University. I cannot tell you what the goal 20/10 has meant to me. This has excited the faculty enormously. I have never seen them as enthusiastic in the 30 years that I've been here – to be challenged in this way. We all thank you.

In this century we have seen incredible changes in our understanding of the physical world. Our society has irreversibly changed. This change was driven by experiment and the free sharing of the results of scientific research.

What is science? Science is the systematic enterprise of gathering knowledge about the universe and organizing and condensing that knowledge into testable laws and theories. That probably sounds vaguely familiar and, frankly, rather boring. More important is the credibility of the process. The insight that science can offer to society is anchored by the willingness of scientists to do two things.

First, to expose their ideas and results to independent testing and replication. This requires the open exchange of data, procedures, and ideas. Second, to abandon or modify previously accepted conclusions when confronted with more complete and reliable experimental evidence. This mechanism for self-correction and change is the foundation for the credibility of science.

I'd like to talk a little bit about the rise of the "New Physics," that impacted all of science, actually. At the end of the 19th century, some of the great physicists predicted that progress in physics was at an end. They were wrong. I'm not going to make the same mistake here! Rather, I will give you my own perspective on the impact of science on society. And this is a personal perspective.

The 20<sup>th</sup> century began with the airplane, the mass-produced automobile, and transatlantic radio communication. There is no doubt that these technical innovations changed the world, but the revolutions in physics were far more radical. They involved not new lifestyles, but new ways of thinking. Modern physics rested on three new ways of understanding the universe: 1) quantum theory, which describes atoms and nuclei; 2) spatial relativity, which deals with the relationship between space and time; and 3) general relativity, which explains gravity – the most pervasive – we feel this every day. From this beginning has come a dazzling array of new materials, new technologies, and new ways of understanding matter and energy. The result has been dramatic changes in society over the last 100 years.

Here are two of my favorite examples of these changes. The first example is the story of the transistor. Shockley, Bardeen, and Brattain, who won the Nobel Prize in physics in 1954 invented the transistor in 1947.

This research, which was based on the new modern physics of quantum mechanics, is one of the best examples of how basic research can lead to an extremely useful product. A laboratory device in 1947 -- about the size of my hand -- developed by 1985 into integrated circuits and a microprocessor the size of the tip of my finger, which contained one million such transistors.

The growth of the semiconductor industry shows absolutely no sign of slowing down as new results of basic research are transformed into improved technology, not to mention the impact on individual wealth – people like Bill Gates.

## VISIONS FOR THE NEXT CENTURY (contd)

Professor Clark: (contd)

Joel Birnbaum, the Chief Scientist at Hewlett Packard, dreams of the day when computers are as pervasive a part of everyday life as the electric motor. In his article in the June edition of *American Physical Society News* he wrote:

“...for any technology to become truly pervasive...it must become intuitively accessible to ordinary people...For many years I despaired of this dream ever coming true...because of the political and economic bickering that precluded the creation of a standard that would result in the ability to interconnect systems easily and freely...And then just a few years ago both problems were solved by the physics community.”

He was referring to the World Wide Web, which originated at a high energy physics laboratory at CERN in the early '90's.

Many call this development, driven by the scientists' desire to have open and free exchange of data and information, the beginning of the Information Age. The Information Age has, as the Provost has mentioned, profound implications for our educational institutions -- distance learning, and life-long learning, just to mention two. It clearly impacts the global economy and the health of the people of the world.

My second example is the impact of science on medicine. The discovery of X-rays by Röntgen, the Curies' quest to understand radioactivity, and the research by Bloch and Purcell on nuclear magnetic-resonance were all driven by modern physics. The technological applications of basic research have had a profound impact on medicine, as I am sure Pascal would agree.

In his article, “Physics and applications of medical imaging,” Dr. William R. Hendee of the Medical College of Wisconsin, wrote:

“Imaging has experienced a quantum leap in technology and clinical applications over the past 25 years...” “The evolution of medical imaging is the product of physicists working in collaboration with engineers and physicians.”

Ohio State University is poised to become a leader in the area of medical imaging. The Selective Investment Award for the Department of Neuroscience was motivated by the opportunity offered by the 8 tesla Magnetic Resonance Imaging (MRI) facility, which is unique in this world. This facility produces the highest resolution images of the living human brain that have ever been made, and provides opportunities to study the brain in detail never before possible.

I brought with me a very recent issue -- I got it yesterday, actually -- of the *Journal of Computer Assisted Tomography*. In this journal, the editor, Allan D. Elster, wrote about what was happening at Ohio State and about this particular issue:

“This is a landmark issue...contained within its pages are amazing images... congratulations to Pierre-Marie Robitaille and his co-workers...for constructing a device which some experts said would be impossible to build.”

I thank Professor Pierre-Marie Robitaille and his group for sharing this information with me, for making it possible for me to get a copy of this journal,

### **VISIONS FOR THE NEXT CENTURY (contd)**

Professor Clark: (contd)

from which we had actually scanned some images of the brain that we were going to show to you. I have it here, and I think when you look at them, you will find them quite remarkable.

In conclusion, physics has the advantage of looking at all scales, from the smallest bit of matter to the beginning of time. It is inherently interdisciplinary, it speaks with the language of mathematics, and it enjoys a world view by the nature of the discipline.

The past century has been by any standards a century of marvels. It seems difficult to imagine what the next 100 years will bring. However, I do know that the scientists of the 21<sup>st</sup> century will reach greater heights because of the work of the scientists of the 20<sup>th</sup> century. That is the only prediction I can make with any certainty. Thank you.

### **THE ACHIEVEMENT OF A CENTURY, THE CHALLENGE OF A NEW MILLENNIUM**

Dr. Pascal J. Goldschmidt:

Mr. Chairman, members of the Board, and friends, I am extremely proud myself to be here, between two distinguished members of our faculty to tell you about the progress and the future of health sciences.

I suppose that if we had it our way we would all go like salmon. They live a full life in the ocean and when it comes to their last trip swimming upstream, against water falls and torrents, destined to return to the calm and shallow waters, the female deposits her eggs and the male fertilizes them. Then, in the blink of an eye, they age from their athletic peak to mummified figures, and then suddenly vanish into dust.

The dust suspended in the unperturbed waters where the larvae spring, provides the ultimate nutrients whose exquisite composition of amino acids and vitamins promotes the harmonious growth of the new legacy. Humans are genetically engineered to survive nearly 100 years, when sheltered from disease or accidental death. Thus, in a disease-free world, we would all live to the ripe age of 100 years, covering a century of history to finally succumb, like the salmon, into gentle waters.

The 20<sup>th</sup> century has been a proof of concept for the theory that if we eliminate illness, we can live longer and better. Achievements in medicine that have been witnessed over the past 100 years have revolutionized the world that we now live in, and changed our perspective about our right to live and also our right to die. Many physicians recognize that the progress of modern medicine was triggered by the experiment performed by Edward Jenner in 1796 when he vaccinated James Phipps against small pox.

Alexander Fleming reported the discovery of penicillin on September 15, 1928. His careful observation of an accidental experiment led to the use of the first antibiotic during the Second World War. For once, the wounds that could have developed into gangrene could heal successfully. The polio vaccine, discovered by Jonas Salk in 1953, once and for all allowed physicians to eradicate polio, protecting our children and eliminating the need for hospitals filled with iron lungs.

**THE ACHIEVEMENT OF A CENTURY,  
THE CHALLENGE OF A NEW MILLENNIUM (contd)**

Dr. Goldschmidt: (contd)

Drs. Zollinger and Ellison, two outstanding physicians at The Ohio State University, reported for the first time in the *Annals of Surgery* in 1955 on gastrinoma tumors associated with multiple and recurrent ulcers of the gastro-intestinal tract, one of the most instructive discoveries in the field of tumors and endocrinology. On December 3, 1967, Christiaan Barnard in Capetown performed the first human heart transplant on Lewis Washkansky, making it possible for patients to live beyond cardiac death. The AIDS virus was identified and a blood test for the virus was announced on April 23, 1984. On July 10, 1996, the International AIDS Society-USA reported a new anti-retroviral therapy for HIV which has changed the course of the HIV epidemic and, for the first time, provided hope to the afflicted patients, and meant to the world that the epidemic could one day be under control.

Societal events have greatly influenced the advance of medicine. It is noteworthy that during wartime, medicine has made considerable quantum leaps. By creating a robot to perform surgery on injured soldiers at the frontline, the technology became available to the team of Robert Michler and Randall Wolfe, surgeons at The Ohio State University, who accomplished the first computer enhanced and fully articulated robotic bypass surgery in the U.S. on September 2, 1999.

Better care to the newborn and the mother has improved substantially the life expectancy in the U.S., beyond the age of 70. While the death rate of newborns was in excess of 10% at the beginning of the 20<sup>th</sup> century, it is now less than 1% at the turn of the millennium, and the neonate intensive care unit of The Ohio State University has been benchmarked at the top of all centers in the U.S.

Not all aspects of medicine have been glorious during the past century. It is important to remember that under Adolph Hitler, German physicians collaborated with the government in the performance of atrocious experiments on women and men, betraying the unique and essential trust that has linked the patient to his or her physician since the dawn of times. Looking back at their work, not a single experiment performed by these criminals has generated information that could be of the slightest interest for science or the betterment of humankind. This fact clearly indicates that, for science to be meaningful, it must aim at promoting life and suppressing the suffering. It is an important lesson to remember as we enter the new millennium and we consider the challenges ahead of us.

Perhaps, the greatest medical discovery of all was the double helix structure of DNA by the team of James Watson and Francis Crick in 1953, which opened the doors to molecular and genomic sciences. Thanks to their work, many inherited diseases have been decoded, and it is now possible to dream of providing a cure with the use of gene therapy. Francis Collins at the National Institute of Health and his colleagues are working ahead of schedule and plan to have the human genome project completed by the year 2003. The availability of this information will be an incredible medical milestone. It will have the unlimited potential to dramatically change the way we think and practice medicine.

The most difficult illnesses to pin down turns out to be chronic malfunctions like cancer, Alzheimer's, heart disease, and diabetes. We have come to realize that although seldom are these problems truly inherited, they all have a genetic basis. It is the genomic blueprint that defines the patient's susceptibility to develop emphysema, heart attack, stroke, or lung cancer. Each time that two sets of chromosomes are recombined, when a sperm merges with an oocyte, the mix of

**THE ACHIEVEMENT OF A CENTURY,  
THE CHALLENGE OF A NEW MILLENNIUM (contd)**

Dr. Goldschmidt: (contd)

the parental genes will create an unpredictable genomic blueprint -- the roll of a dice.

Without trying to be prophetic, we can anticipate that by the year 2050, every woman and every man will know the structure of their own genome, including its myriad of variant genes. This information will help predict diseases and develop novel strategies to prevent and cure illnesses with an efficacy never reached before. It is likely that by the year 2050 atherosclerosis will be eradicated, as well as certain cancers and other complex diseases.

With these opportunities also come substantial challenges, such as the ethic concerns related to the most personal property that an individual can claim: his or her own genome. We certainly expect that at The Ohio State University, with our goal to become one of the top universities in the U.S., we will contribute substantially to the discovery that will be required along the way.

As a physician, I have a few recommendations for longevity. Always try to leave the table a little bit hungry. Never stop laughing. Exercise regularly. Listen to your doctor, or to your nurse. Make love to your spouse but do not smoke. Spend time with your kids. Keep a happy spirit. And, more than anything, get the right gene pool.

A couple of days ago my four-year-old son asked me: "Daddy, how long did it take you to grow up?" I thought about it and answered, "45 years." Then I asked: "How long will it take you?" He answered right away, "15 hours!" I smiled and looked at him, but he was serious and his eyes were full of enigma. I thought about it and he was probably right. If it were up to us, like salmon do, we might all want to switch, without any suffering, from a long and fulfilling life to dust and silence, and it should not take us more than 15 hours. Only if...

Thank you very much.

Professor David Citino:

Mr. Chairman, members of the Board, distinguished guests and participants – let me echo what my distinguished colleagues have already said – this is indeed an honor for me to appear before you, representing my part of this University.

When I sit down to write anything – a speech, a lecture, a grocery list – it tends to come out in a poem. So I have written you a poem:

**A BRIEF HISTORY OF THE FUTURE**

*The Ohio State University at the turn of the millennium*

Yes, the future means computers  
implanted in ear lobe, nose or nipple-ring  
of every freshman, virtual field trips  
to Pluto, must-win games against  
teams more alien even than  
the Wolverines; but what should never  
surprise us about this campus is that  
its tomorrows will surprise us utterly.



**A BRIEF HISTORY OF THE FUTURE (contd)**

Professor Citino: (contd)

After hearing from my colleagues  
in medicine and science—where  
next to God we place our trust—  
I, representing the humanities, feel  
like a poor cousin from the provinces  
of penury and want, hat in hand,  
tugging my forelock, holding up my bowl.  
“Please sir. May I have another?”

My vision of the humanities  
in the next century, the next millennium  
boasts no gleaming genome progress,  
no hill of magic high-energy beans  
bonding in weak interaction, no hen  
laying golden, extra large, no-  
cholesterol eggs, no bull markets.  
Computers of our new priests,

the engineers, will grow faster, like  
basketball guards and volleyballers  
female and male, allowing our words  
to cascade over the page. (I'll try  
to keep up, but already my word-processor  
finishes a poem before I can.)  
There *will* be technological advance  
in foreign language instruction

and linguistics—but hey, I'm not  
here to apologize. I can predict  
no lasting peace breaking out  
in that mist-bright land of the humanities,  
where mind and heart (not  
to mention soul) bicker, grapple,  
jaw and fume in the muddy trenches  
of the body, the high, dogfight skies

of the mind. My perspective  
is local and global, I like to think.  
An Ohio citizen a lifetime (so far),  
OSU alumnus, faculty member  
25 years. Most importantly,  
to stake my claim to good sense,  
I was the young man to whom  
a young woman named Mary

(whose brassy father had marched  
the first Script Ohio, in 1936),  
said “Yes” on a night 32 years ago  
on a cold bench at Mirror Lake.  
Our first born (we wasted no time  
getting busy) this past June received  
the Ph.D. in History from Ohio State.  
So I speak as a child of *Alma mater*,

**A BRIEF HISTORY OF THE FUTURE (contd)**

Professor Citino: (contd)

my sweet mother, and as a buddy  
to *un amico di casa*, as we say  
in Cleveland, *a friend of the family*.  
Those of us in the humanities,  
my greater kinship group, we plan  
to do proudly just what we've been doing  
since several millennia before  
the Book of the Dead or the Epic

of Gilgamesh. We'll think,  
remember and muse, struggling  
to read one another and translate  
the hues and words of dreams  
onto the cave wall. Our plan  
is to sing, honk, moan and crow  
about our highest, nighest imaginings  
all night long. Let me share

not just one vision, but hundreds  
of thousands. Somewhere in Ohio  
or beyond borders of the heart or shield  
this state makes on the map,  
a young girl, basket full of eggs  
in her lap, not a thought in her head  
because she hasn't a head yet,  
much less pigtails or cornrows.

The flowers she'll wear in her hair  
aren't blooming. You should see  
the lovely eyes she'll have,  
the perfect fingers and toes it took  
all time to form! She'll grow to find  
a partner; they'll have a baby  
full of eggs who herself will grow  
in time to grow babies of her own.

Knowing how boys and men are,  
this will go on and on. Her name is,  
or will be, Tiffany or Blair, Maria,  
Tameka, 'Aisha or Ling. At age  
eighteen or so she'll bring  
her parents to the great statue  
of William Oxley Thompson,  
Big Benign Buddha of the Buckeyes

near the shyly persistent Olentangy  
on Move-in Day. The Class of '99—  
that's 2099, or 2599, or 2999—  
is even now being enrolled,  
hundreds of thousands of babies  
unborn, unconceived, not even  
gleams in daddy's eyes or mommy's,  
because the parents are themselves

**A BRIEF HISTORY OF THE FUTURE (contd)**

Professor Citino: (contd)

not yet arrived. No matter, all  
are depending on the women and men  
in this room to be as farseeing  
as we can be, to get busy.

We soon-to-be old-timers, if  
we're not already there, great-great-  
grandfathers, mothers and matriarchs,  
trustees, alumni, graying faculty,

administrators, students—we  
must endow the libraries they'll need.

They'll want to ask us *Who*,  
*Since when*, *Why in the world?*  
And we'll want to tell them all  
that we expect of them, the ache  
to labor. They'll come to know  
we're not easily satisfied,

and we expect them not to be.  
Any millennium, any university  
worth its salt must be obsessed  
with the distance from its past  
to the freshman class of centuries  
from now. Here, the lowly Olentangy,  
these sundials spinning like  
child's play, belong to those

we'll come to call *Our students*,  
*our teachers*. We must plant  
the seeds, so there will be  
a universe of diverse blossoms for them  
to plait in their hair, words waiting  
to help them say their names  
in all languages of the world,  
the sweet, troubling music of us,

crisscrossing paths of the Oval  
to lead them down when they arrive  
to go out seeking themselves,  
to walk around Mirror Lake,  
kneel to find their reflections  
in a million others riding  
the wind-rippled wavelets chasing  
us, together, toward tomorrow.

Thank you.

President Kirwan:

David, I hope that we'll be able to print that poem somewhere, that's magnificent.  
Thank you very much.

Professor Citino:

Absolutely, that would be an honor.

## **PRESIDENT'S REPORT (contd)**

President Kirwan:

I want to thank Ed and the three of you for extraordinary presentations. They were both insightful and inspiring, and we all want you to know how very proud we are that you are faculty members at Ohio State. Thank you very much.

In conclusion, let me say to the Board of Trustees that, as you have witnessed yet again, there is tremendous energy, excitement, and commitment within this University. We look forward to the beginning of a new century with confidence that our contributions to society in the next hundred years will be even greater than those of the century now coming to a close. We are a University with enormous potential and tremendous assets, including most especially the leadership and guidance that each of you provide. Together, we face a bright, exhilarating, albeit challenging future.

So Mr. Chairman, and members of the Board, except for the completion of final exams and commencement on December 10, that concludes the work of the University for the 20<sup>th</sup> century. Let's get on with the challenges and opportunities of the 21<sup>st</sup>.

--0--

## **CONSENT AGENDA**

President Kirwan:

We have 15 resolutions on the consent agenda today. I would like to ask that #12 be set aside for a separate vote. Unless there are any objections, I would like to recommend the remaining 14 resolutions to the Board:

### **AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2000-74

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on November 16, 1999, as follows:

#### Amended Bylaws of the Medical Staff

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) To maintain exemplary standards of medical care for all patients admitted to the CHRI consistent with a teaching environment, realizing that the CONTINUOUS care and treatment of the individual patient is the responsibility of the member of the attending,

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

associate attending, clinical attending, ~~or~~ community oncologist attending ~~staff~~ OR COMMUNITY ASSOCIATE ~~medical~~ staff to whose care the patient is admitted or transferred.

(B) through (D) unchanged.

3335-111-03 Patients.

(A) The CONTINUOUS care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, community oncologist attending, ~~or~~ clinical OR COMMUNITY ASSOCIATE medical staff to whose care the patient is admitted or transferred within the CHRI.

(B) through (C) unchanged.

3335-111-04 Membership.

(A) Qualifications.

(1) Unchanged.

(2) All members of the medical staff of the CHRI, except community oncologist attending staff and community associate staff, shall be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, health status AND JUDGEMENT adequate to perform the privileges being requested, adherence to the ethics of their profession, dedication to educational and research goals including adherence to practice guidelines implemented by the medical staff, and ability to work with others with sufficient adequacy to assure the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given the highest quality of medical care shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community oncologist attending staff and community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes.

(3) Unchanged.

(4) APPLICANTS FOR COMMUNITY ONCOLOGY ATTENDING OR COMMUNITY ASSOCIATE MEDICAL STAFF CATEGORIES, PRACTICING IN A JAMES UNIT AT ANOTHER HOSPITAL, MUST HAVE AND MAINTAIN CLINICAL PRIVILEGES AND ACTIVE MEDICAL STAFF MEMBERSHIP AT THAT HOSPITAL.

~~(4)~~

(5) All patients admitted for podiatric care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of allopathic or osteopathic medicine shall admit the patient and be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization, and shall determine the effect of any proposed procedure on the total health status of the patient. The podiatrist will be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record. ~~Any proposed procedures by the podiatrist must be approved by, and be under the direct supervision of, an active member of the medical staff who is a doctor of allopathic or osteopathic medicine.~~

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(6) PRACTITIONERS OF DENTISTRY, WHO HAVE NOT BEEN GRANTED PRIVILEGES AS ORAL AND MAXILLOFACIAL SURGEONS, MAY ADMIT PATIENTS TO THE HOSPITAL IF SUCH PATIENTS ARE BEING ADMITTED SOLELY TO RECEIVE CARE WHICH A DENTIST MAY PROVIDE WITHOUT MEDICAL ASSISTANCE, PURSUANT TO THE SCOPE OF THE PROFESSIONAL LICENSE OF THE DENTIST. PRACTITIONERS OF DENTISTRY AND/OR PODIATRY MUST, IN ALL OTHER CIRCUMSTANCES, CO-ADMIT PATIENTS WITH A PHYSICIAN MEMBER OF THE MEDICAL STAFF. A PHYSICIAN MEMBER OF THE MEDICAL STAFF WILL BE RESPONSIBLE FOR ANY MEDICAL PROBLEMS THAT THE PATIENT HAS WHILE AN INPATIENT OF THE HOSPITAL. THE DENTIST IS RESPONSIBLE TO PERFORM AND DOCUMENT THOSE PARTS OF THE HISTORY AND PHYSICAL RELATED TO DENTISTRY.

(B) Unchanged.

(C) Terms of appointment.

Initial appointment to the medical staff, except for honorary and limited categories, will be provisional for a period of six months (but may extend to the end of the fiscal year, first of July through thirtieth of June). FULL APPOINTMENT REQUIRES THE EVALUATION OF THE DEPARTMENT CHAIR AND, IN THE CASE OF COMMUNITY ONCOLOGISTS AND ASSOCIATES, RECEIPT OF THE EVALUATION PROVIDED BY THE CHIEF OF THE CLINICAL SERVICE IN OTHER HOSPITALS IN WHICH THEY HOLD PRIVILEGES. THE BURDEN OF PROOF FOR PROVIDING THIS INFORMATION IS ON THE APPLICANT. Extension of medical staff membership and privileges shall be on a biennial basis unless there is a change in employment relationship.

(D) Unchanged.

(E) Procedure for appointment.

(1) The completed and signed application for membership on the medical staff shall be presented to the director. Signing the application constitutes a consent to be interviewed in regard to the application, authorizes appropriate personnel within the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, health status, character and ethical qualifications. The applicant also consents to inspection by CHRI personnel of all records and documents that may be material to the evaluation of professional qualifications and competence to carry out the clinical, medical, and educational privileges for which the applicant is applying as well as professional ethical qualifications for medical staff membership and further releases from any liability all representatives of the CHRI for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current challenges to licensure, including voluntary AND INVOLUNTARY relinquishment of such licensure, or any loss or limitations of membership in any ~~medical, dental, podiatric, or other~~ professional organization, or loss or limitations of medical staff membership or privileges at any other hospital, including voluntary terminations AND VOLUNTARY OR INVOLUNTARY RELINQUISHMENT OF BOARD CERTIFICATION OR DEA CERTIFICATE. Upon request of the medical staff administrative committee, the applicant will document physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive professional care of a generally recognized level of high quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff. Individuals in administrative positions who request

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

medical staff membership or clinical privileges are subject to the same procedures as all other applicants for membership and privileges.

The application for medical staff membership and/or clinical privileges shall be deemed complete when the following documents and information are received by the director; notice of faculty appointment, (except for community oncologist attending staff AND COMMUNITY ASSOCIATE STAFF), completed and signed application, photograph attached, photostat of license, DEA certificate and board certification (including verification by a primary source), ~~chief(s) of section's~~ CHIEF OF SECTION and department chairperson's endorsements, EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, letters (three) of recommendation, at least one of which references the applicant's current health status, delineation of privileges FORM INCLUDING, BUT NOT LIMITED TO, DOCUMENTATION OF TRAINING AND EXPERIENCE WHEN PRIVILEGES FOR LAPAROSCOPIC PROCEDURES AND/OR USE OF LASERS ARE REQUESTED, AND malpractice insurance policy face sheet, ~~continuing medical education information, if applicable.~~

- (2) The director will forward the application to the chairperson of the appropriate academic department for review and verification of faculty status. The director will forward the application to the chief of each section to which the applicant is being appointed. The chairperson and the chief of section shall signify their approval ~~by signing their names on page 15~~ ON THE SIGNATURE PAGE of the application.

(3) through (5) unchanged.

(F) Procedure for reappointment.

- (1) At least sixty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June), the chairperson of the appropriate academic department and the chief of each CHRI section shall review medical staff members for the purpose of determining recommendations for reappointment to the medical staff and for granting clinical privileges for the ensuing two years. Those recommendations shall be transmitted in writing to the director at least thirty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year. The credentials committee shall review each applicant's quality assurance record to see that the same level of quality care is delivered by all medical staff members with similar delineated clinical privileges across all sections and across all categories of medical staff membership. THE APPLICANT, FOR REAPPOINTMENT OR RENEWAL OF CLINICAL PRIVILEGES, MAY BE REQUIRED TO SUBMIT EVIDENCE OF CURRENT ABILITY TO PERFORM PRIVILEGES REQUESTED. Where reappointment is recommended the subsequent procedure will be the same as upon appointment, but, in addition, the individual's adherence to quality assurance standards as well as cooperation with and participation in other peer review activities will be taken into account. Where a recommendation to not reappoint or to change clinical privileges is made, the reason for such recommendation shall be stated. The director of medical affairs will forward the appropriate recommendations to the medical staff administrative committee.

(2) through (5) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

3335-111-05 Corrective action.

(A) and (B) unchanged.

(C) Composition of the grievance committee.

(1) Unchanged.

(2) The grievance committee, when called into session by the chief of staff, shall consist of five members of the staff whose names have been chosen by lot from the aforementioned list of members chosen. ONCE EMPANELLED, THE GRIEVANCE COMMITTEE SHALL CONDUCT A MEETING WITHIN ONE MONTH AND SHALL SUBMIT A REPORT OF ITS FINDINGS TO THE DIRECTOR WITHIN THREE MONTHS OF THE INITIAL HEARING. IF THE DIRECTOR DOES NOT RECEIVE A TIMELY REPORT FROM THE GRIEVANCE COMMITTEE, THE DIRECTOR MAY ELECT TO FORWARD THE MATTER TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FOR ACTION WITHOUT THE BENEFIT OF A GRIEVANCE COMMITTEE REPORT. No person shall be eligible for selection to serve on two successive grievance committees. The chief of the medical staff shall have authority to rule upon alleged conflicts of interest or disqualifications involving grievance committee members.

(3) and (4) unchanged.

Balance unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, COMMUNITY ASSOCIATE, and limited designations.

(A) Honorary staff.

(1) Unchanged.

(2) Honorary staff members are exempt from ~~the requirement for~~ attendance at staff meetings.

(B) Attending staff.

(1) and (2) unchanged.

(3) Responsibilities:

An attending staff member shall:

(a) Unchanged.

(b) Retain responsibility within their area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision, including the supervision of interns, residents and fellows assigned to his/her service. THE TRAINING OF LIMITED STAFF SHALL INCLUDE OVERSIGHT BY THE ATTENDING PHYSICIAN OF CLINICAL CARE PROVIDED TO THE PATIENT, DIDACTIC INSTRUCTION AND OBSERVATION OF DIAGNOSTIC AND THERAPEUTIC PROCEDURES IN ACCORDANCE WITH THE ESSENTIALS OF



**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

THE ACGME ACCREDITED PROGRAM IN WHICH THE LIMITED STAFF MEMBER IS ENROLLED. THE ATTENDING PHYSICIAN SHALL PARTICIPATE IN THE EVALUATION OF LIMITED STAFF'S CLINICAL PERFORMANCE AS DETERMINED BY THE APPROPRIATE LIMITED STAFF MEMBER'S RESIDENCY PROGRAM DIRECTOR.

(c) through (e) unchanged.

Balance unchanged.

3335-111-08 Organization of the CHRI.

(A) through (C) unchanged.

(D) Department chairs.

Departmental chairpersons are appointed by the dean of the college of medicine and public health and participate in the processing of applications for appointment and reappointment to the medical staff pursuant to these bylaws, INCLUDING THE DEVELOPMENT OF CRITERIA FOR GRANTING OF CLINICAL PRIVILEGES, and may also be appointed to serve as delegates at large on the medical staff administrative committee.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

(A) Unchanged.

(B) Medical staff administrative committee:

(1) Composition:

(a) Chief of staff, chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; CHRI ~~co-chair~~ CHAIR of clinical quality management policy group; chiefs of CHRI services; CHRI director, CHRI director of administration, CHRI director of medical affairs, CHRI immediate past chief of staff, CHRI associate director for professional education; six at-large delegates, CHRI administrator for nursing; CCC director for clinical research, CCC director for cancer control, senior vice president for health sciences and dean of the college of medicine and public health and university hospitals medical director.

(b) and (c) unchanged.

(2) Duties:

(a) through (c) unchanged.

(d) To recommend action to the director on matters of medico-administrative nature, INCLUDING ASSESSING AND RECOMMENDING OUTSIDE AGENCIES OR INDIVIDUALS FOR CONTRACT SERVICES.

(e) through (l) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(3) Unchanged.

(C) Credentials Committee:

(1) Unchanged.

(2) Duties:

(a) and (b) unchanged.

(c) The credentials committee will assure that the application includes letters of reference from medical school, internship and residency, other post-graduate experiences, and that reference audits have been completed. EDUCATION AND TRAINING OF EACH APPLICANT FOR INITIAL APPOINTMENT ARE VERIFIED BY THE PRIMARY SOURCE OR BY AN AGENCY OR SOURCE APPROVED BY THE JOINT COMMISSION FOR THE ACCREDITATION OF HEALTHCARE ORGANIZATION.

(d) through (i) unchanged.

(D) Bylaws committee:

(1) Unchanged.

(2) Duties.

To review and recommend amendments to the medical staff administrative committee as necessary to maintain bylaws that reflect the structure and functions of the medical staff BUT NOT LESS THAN EVERY TWO YEARS. THIS COMMITTEE WILL RECOMMEND CHANGES TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

(E) Unchanged.

(F) Cancer subcommittee:

(1) Composition:

Required to be included as members of the cancer subcommittee are physician representatives from surgery, medical oncology, diagnostic radiology, radiation oncology, palliative medicine and pathology. THE CANCER LIAISON PHYSICIAN and nonphysician representatives from the cancer registry, administration, nursing, social services, and quality assurance. Other disciplines should be included as appropriate for the institution.

(2) and (3) unchanged.

Balance unchanged.

3335-111-11 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES  
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

staff it shall be forwarded to the ~~board~~ HOSPITALS BOARD AND THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. NEITHER THE MEDICAL STAFF, HOSPITALS BOARD NOR THE BOARD OF TRUSTEES MAY UNILATERALLY AMEND THE MEDICAL STAFF BYLAWS. (B/T 9/1/93, B/T 3/3/95, B/T 12/3/99)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board.

\*\*\*

**REORGANIZATION PLAN FOR THE ACADEMIC MEDICAL CENTER**

Resolution No. 2000-75

Synopsis: Adoption of the proposed reorganization plan for the academic medical center and authorization of implementation steps are proposed.

WHEREAS the Board of Trustees, at the September 1, 1999 meeting, acted upon certain recommendations with respect to reorganization of the academic medical center by creating two new leadership positions and authorizing appointment of a search committee to identify and recommend one or more outstanding candidates for the position of senior vice president for health sciences and dean of the college of medicine and public health; and

WHEREAS subsequent to that meeting, the proposed reorganization plan has been subject to further review and revision; and

WHEREAS the plan calls for the creation of a new oversight board for the academic medical center, authorized to act pursuant to a limited delegation of authority from the Board of Trustees as set forth in the plan; and

WHEREAS in order to proceed with the governance changes contemplated in the reorganization plan, the Board desires to adopt the plan in its entirety:

NOW THEREFORE

BE IT RESOLVED, That the document included herewith and captioned "A Reorganization Plan for the Academic Medical Center" is hereby adopted as the organizational framework for governance and management of the academic medical center and all its constituent parts; and

BE IT FURTHER RESOLVED, That the effective date of adoption shall be December 3, 1999; and

BE IT FURTHER RESOLVED, That, in furtherance of the reorganization plan, the appropriate university offices and officers be authorized to proceed with development of the new governance structure including the preparation of bylaws and other governing documents for the new academic medical center board, and proposals to amend current bylaws of existing hospitals boards, all on terms consistent with the reorganization plan; and

**REORGANIZATION PLAN FOR THE ACADEMIC MEDICAL CENTER (contd)**

BE IT FURTHER RESOLVED, That all proposed bylaws and bylaws amendments shall be brought to this Board for approval before the same shall take effect.

(See Appendix XIX for background information, page 525.)

\*\*\*

**ESTABLISHMENT OF A MASTER OF ACCOUNTING DEGREE PROGRAM**

Resolution No. 2000-76

Synopsis: Establishment of a Master of Accounting Degree Program in the Fisher College of Business is proposed.

WHEREAS the field of accounting is undergoing rapid change, requiring accountants to have additional depth and breadth in accounting and related fields; and

WHEREAS the State of Ohio recently passed legislation requiring 150 semester (225 quarter) credit hours of post-secondary education for the professional certification of accountants; and

WHEREAS it is anticipated that the Master of Accounting degree will become the standard for entrance into the profession; and

WHEREAS the Fisher College of Business has proposed a new degree program, the Master of Accounting; and

WHEREAS this degree program would meet the needs of current undergraduate accounting majors who desire a fifth year of study to qualify for CPA licensure, would enhance the quality of the existing undergraduate program, and would be attractive to high-performing students wishing to combine undergraduate and graduate studies into a Masters degree; and

WHEREAS the College and Department have adequate facilities and staff to support the program; and

WHEREAS the Fisher College of Business and Central Administration have agreed to a market-based tuition and fee plan that will provide sufficient revenue to sustain the program; and

WHEREAS the College's process for establishing the new degree has been properly consultative both within and beyond the unit; and

WHEREAS the proposed degree program has the approval of the Council on Academic Affairs and was approved by the University Senate at its November 20, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Master of Accounting Degree Program in the Fisher College of Business is hereby approved to be effective upon the approval of the Board of Regents.

\*\*\*

**REVISIONS TO THE PROCEDURES FOR COMMEMORATIVE NAMING REQUESTS**

Resolution No. 2000-77

Synopsis: Revisions to the procedures for submitting and processing commemorative naming requests are presented for Board acceptance.

**REVISIONS TO THE PROCEDURES FOR COMMEMORATIVE NAMING REQUESTS (contd)**

WHEREAS in accordance with University bylaw 3335-1-08 (F) University buildings and structures shall be named by the Board of Trustees following recommendations submitted by the President and the appropriate faculty or other group; and

WHEREAS it is desirable to specify the procedures and process by which naming requests are submitted for consideration; and

WHEREAS the commemorative naming procedures will be more systematic and inclusive of the views of the University community; and

WHEREAS the President's Planning Cabinet, the University Senate Steering Committee and the Council of Deans have reviewed and approved the attached revisions to the naming requests procedures:

NOW THEREFORE

BE IT RESOLVED, That the revised procedures for submitting and processing commemorative naming requests, as described in the attached document, be approved and become effective December 3, 1999.

(See Appendix XX for the revised procedures for submitting and processing commemorative naming requests, page 529.)

\*\*\*

**DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT**

Resolution No. 2000-78

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 10, 1999, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

--0--

## PERSONNEL ACTIONS

Resolution No. 2000-79

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 5, 1999 meeting of the Board, including the following Appointments/Reappointment, Concurrent Appointment, Appointment of Chair, Professional Improvement Leaves, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center and The Ohio State University Hospitals – East) approved on October 28, and November 18, 1999, by The Ohio State University Hospitals Board, and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved November 16, 1999, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be ratified.

### Appointments

Name: PHILIP F. BINKLEY  
Title: Professor, Director of Cardiovascular Research, and Section Head of Heart Failure/Transplantation (The James Hay and Ruth Jansson Wilson Professorship In Cardiology)

Department: Internal Medicine  
Term: December 1, 1999 through June 30, 2003

Name: L. SCOTT LISSNER  
Title: Americans with Disabilities Act Coordinator  
Office: Academic Affairs  
Effective: January 3, 2000  
Present Position: Director of Academic and Disability Support Services, Longwood College, Farmville, VA

Name: JOHN N. REEVE  
Title: Chair and Professor (The Rod Sharp Professorship in Microbiology)  
Department: Microbiology  
Effective: December 1, 1999

Name: JAMES M. RYAN  
Title: Associate Professor Clinical and Director of Cardiac Magnetic Resonance Imaging (The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine)  
Department: Internal Medicine  
Term: December 1, 1999 through November 30, 2000

### Reappointment

Name: JAMES D. METZGER  
Title: Professor (The D. C. Kiplinger Chair in Floriculture)  
Department: Horticulture and Crop Science  
Term: December 1, 1999 through November 30, 2004

### Concurrent Appointment

Name: DANIEL M. SEDMAK  
Title: Interim Senior Vice President  
Office: Health Sciences  
Term: December 15, 1999 through June 30, 2000  
Present Position: Interim Dean, College of Medicine and Public Health

## **PERSONNEL ACTIONS (contd)**

### Appointment of Chairperson of Department

January 1, 2000 through December 31, 2003

Internal Medicine

Michael R. Grever

### Professional Improvement Leave

ELIZABETH G. MENAGHAN, Chairperson and Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

### Professional Improvement Leave—Change in Dates

KIRK FREUDENBURG, Associate Professor, Department of Greek and Latin, change leave from Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to Autumn Quarter 1999.

### Emeritus Titles

DOROTHY E. SCHUMM, Department of Medical Biochemistry, with the title Professor Emeritus, effective January 1, 2000.

MARILYN A. SPIEGEL, Ohio State University Extension, with the title Associate Professor Emeritus, effective November 1, 1999.

### Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)

#### October 1999

Rugen M. Alda M.D., Primary Care, Community Affil. Phys., 06/01/99 - 06/30/01  
Aamer Ar Rajab, Transplant, PGY6 Limited, 07/01/99 - 06/30/01  
Robert A. Baiocchi Ph.D., M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Lois Elaine Shiw Balster, General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00  
Melissa Jean Bartels M.D., General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01  
Christy Anna Beyer, General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01  
Judy Sue Brummer M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Kelly Allen Burdge M.D., Im/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01  
Yeachyng K. Chang M.D., General Surgery, PGY1 Limited, 07/01/99 - 06/30/01  
Christina L. Charles MD., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01  
Jeffrey A. Clark M.D., Anesthesiology, PGY1 Limited, 07/01/99 - 06/30/01  
Elizabeth A. Diakoff M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Janet Meredith Engle, General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01  
Leroy W. Essig II M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Karen C. Evans M.D., Physical Medicine/Rehab., PGY2 Limited, 07/01/99 - 06/30/01  
Eustance S. Fernandes M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Lisa S. Gaines M.D., Anesthesiology, PGY2 Limited, 07/01/99 - 06/30/01  
Brian H. Gelb M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Christopher M. Godell M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
David William Hauswirth M.D., Im/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01  
Brandy L. Helminiak M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Bruce Liam Hennessy, General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Kristina H. Johnson M.D., General Surgery, PGY6 Limited, 09/01/99 - 06/30/01  
Young W. Kang M.D., Family Medicine, Community Affil. Phys., 07/01/99 - 06/30/00  
Thomas D. Lamarre Jr. M.D., Infectious Disease, PGY4 Limited, 07/01/99 - 06/30/01  
William J. Leahy M.D., Primary Care, Community Affil. Phys., 06/22/99 - 06/30/01  
Thomas P. Lessaris M.D.000., Internal Medicine, Courtesy, 08/10/99 - 06/30/01  
Rohit Mehta M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Julie A. Mullen D.O., Family Medicine, Community Affil. Phys., 06/29/99 - 06/30/00  
Bradley Needleman M.D., General Surgery, Attending, 08/19/99 - 06/30/00

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)  
(contd)

October 1999 (contd)

Julie A. Niedermier M.D., General Psychiatry, Courtesy, 08/02/99 - 06/30/00  
Sowmini Nithianantham M.B.B.S., General Psychiatry, PGY1 Limited, 07/01/99 - 06/30/00  
Gerald J. Nuovo M.D., Pathology, Attending, 08/13/99 - 06/30/00  
Melissa Margaret Parsons, General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00  
Mrunal Shal M.D., Primary Care, Community Affil. Phys., 06/22/99 - 06/30/00  
Leigh Ann Sotos M.D., General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00  
Michael F. Stretanski D.O., Physical Medicine/Rehab., PGY3 Limited, 07/01/99 - 06/30/00

Request For Additional Privileges

October 1999

Rene J. Alvarez M.D., Internal Medicine, Attending  
Harisios Boudoulas, Internal Medicine, Attending  
Glen E. Cooke M.D., Internal Medicine, Attending  
Curt J. Daniels M.D., Internal Medicine, Attending  
Gregory M. Eaton M.D., Internal Medicine, Attending  
Mary E. Fontana-Wise M.D., Internal Medicine, Attending  
Charles J. Love M.D., Internal Medicine, Attending  
Steven D. Nelson M.D., Internal Medicine, Attending  
David A. Orsinelli M.D., Internal Medicine, Attending  
Stephen F. Schaal M.D., Internal Medicine, Attending  
Chad I. Friedman M.D., Obstetrics and Gynecology, Attending

November 1999

Nicole A. Basile M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
John A. Brem D.P.M., Orthopedic Surgery, PGY1 Limited, 07/01/99 - 06/30/01  
Christopher R. Bruno M.D., Ophthalmology, PGY2 Limited, 07/01/99 - 06/30/01  
Hong-Kai Du M.D., Physical Medicine/Rehab. PGY2 Limited, 07/01/99 - 06/30/01  
Michele D. Fleak M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Thomas J. Gavin M.D., Emergency Medicine, Attending, 08/02/99 - 06/30/01  
Dawn E. Griesen M.D., Otolaryngology, PGY2 Limited, 07/01/99 - 06/30/01  
Robert J. Hoover M.D., Cardiology, Attending, 10/06/99 - 06/30/01  
Manmohan K. Katapadi M.D., Cardiology, PGY4 Limited, 07/01/99 - 06/30/01  
Sherman A. Katz M.D., Vascular, Attending, 07/20/99 - 06/30/01  
Kelly J. Kiehm M.D., General Surgery, PGY1 Limited, 07/01/99 - 06/30/01  
Jennifer L. Klaus M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Lynne M. Knowles M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01  
David E. Krummen M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01  
Gilbert L. Kukielfka M.D., Cardiology, PGY8 Limited, 07/01/99 - 06/30/01  
John M. Lasak M.D., Otolaryngology, PGY6 Limited, 07/01/99 - 06/30/01  
Matthew Kenneth Lashutka M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/00  
Mark Steven Lepi, IM/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01  
David S. Lever M.D., Gastroenterology, Attending, 07/01/99 - 06/30/01  
Jaina Rachelle Lindauer M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01  
Yelena Lindenbaum M.D., Neurology, Attending, 09/01/99 - 06/30/01  
Eileen M. Maher M.D., Pediatrics, Courtesy, 09/01/99 - 06/30/00  
Ernest L. Mazzaferri Jr. M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/00  
Rebecca J. McCrery M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/00  
Robin A. McGuine M.D., General Ob/Gyn, PGY4 Limited, 07/01/99 - 11/01/99  
Paul B. Mills M.D., General Surgery, PGY1 Limited, 07/01/99 - 06/30/00



**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)  
(contd)

November 1999 (contd)

Ewa Mrozek M.D., Hematology/Oncology, Attending, 11/10/99 - 06/30/00  
Timothy J. Murray M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/00  
Margaret Alice Nuovo M.D., Anatomic Pathology, Attending, 09/01/99 - 06/30/00  
Paul A. Pannozzo M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/00  
Jonathan P. Parsons M.D., IM/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00  
Allan R. Reir M.D., Radiology, PGY2 Limited, 08/01/99 - 06/30/00  
Thomas Salamon M.D., Thoracic/Cardio Surgery, PGY6 Limited, 07/01/99 - 06/30/00  
Praise Tsan-En Shang M.D., Family Medicine, Community Affil. Phys., 10/25/99 - 06/30/00  
John James Sharkey M.D., Orthopedic Surgery, PGY6 Limited, 07/01/99 - 06/30/00  
Edward Geoffrey Shepherd M.D., General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00  
Kimberly Robinson Shepherd M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/00  
Lance H. Shoemaker M.D., Transplant, PGY3 Limited, 10/01/99 - 10/30/99  
Shraddha Shilpa Shrestha M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/00  
Bushra Siddiqi M.D., General Psychiatry, PGY1 Limited, 07/01/98 - 06/30/99  
David A. Smeltzer D.D.S., Oral/Maxillofacial Surg., Courtesy, 11/10/99 - 06/30/00  
Arththapol Tanphaichitr M.D., Dermatology, PGY2 Limited, 07/01/99 - 06/30/00  
John Paul Tzagournis M.D., Orthopedic Surgery, PGY1 Limited, 07/01/99 - 06/30/00  
Robert B. Vancourt D.P.M., Orthopedic Surgery, PGY2 Limited, 07/01/99 - 06/30/00  
Jacqueline S. Ward M.D., Rheumatology, PGY4 Limited, 07/01/98 - 06/30/00  
Samuel Weinstein M.D., Thoracic/Cardio Surgery, Attending, 08/03/99 - 06/30/00  
Rani G. Whitfield M.D., Fam. Med/Sports Med., PGY4 Limited, 07/01/99 - 06/30/00  
Timothy James Williams M.D., Orthopedic Surgery, PGY1 Limited, 07/01/99 - 06/30/00  
Randall K. Wolf M.D., Thoracic/Cardio Surgery, Attending, 08/06/99 - 06/30/00

Credentials Committee Approvals

Randy James, Cath Lab Tech., Internal Medicine, Physician Extender, 07/01/99 - 06/30/01

Additional Privileges Granted

Mark Angelos M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
David Bahner M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
Richard Boggs M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
Michael Dick M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
Diane Gorgas M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
James Hoekstra, Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
Coline Kaide M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
Sorabh Khandelwal M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01  
Curt Daniels M.D., Internal Medicine, Pediatric Cardiology, 07/01/99 - 06/30/01  
David Smeltzer D.D.S., Oral/Maxillofacial Surgery, Conscious Sedation, 07/01/99 - 06/30/01  
William Bennett M.D., Radiology, Conscious Sedation, 07/01/99 - 06/30/01  
Donald Chakeres M.D., Radiology, Conscious Sedation, 07/01/99 - 06/30/01

Change of Status Granted

Renee M. Caputo M.D., Gynecology, From Attending, To Courtesy  
Grant Schmidt M.D., Obstetrics/Gynecology, From Courtesy, To Attending  
Steven Williams M.D., Obstetrics/Gynecology, From Courtesy, To Attending  
Clemens Grosskinsky M.D., Obstetrics/Gynecology, From Courtesy, To Attending

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Ohio State University Hospitals East)

September 1999

Glen F. Aukerman M.D., Family Practice, Active, 07/21/99 - 06/30/01  
Robert Roy Bahnson M.D., Surgery, Active, 04/08/99 - 06/30/01  
Richard Mark Bardales M.D., Internal Medicine, Active, 04/08/99 - 06/30/01  
William H. Bay M.D., Internal Medicine, Consulting, 08/23/99 - 06/30/01  
Chamaine Melissa Blair M.D., Internal Medicine, Active, 04/08/99 - 06/30/01  
Jeffrey R. Blood M.D., Internal Medicine, Courtesy, 04/08/99 - 06/30/01  
Pamela Chapman Ph.D., Internal Medicine, Courtesy, 04/08/99 - 06/30/01  
Steven D. Claus D.O., Family Practice, Limited, 04/08/99 - 06/30/01  
Kelly Conklin D.O., Family Practice, Limited, 04/08/99 - 06/30/01  
Lawrence A. DeRenne M.D., Pathology, Active, 07/12/99 - 06/30/01  
Donald Albert Fouts M.D., Family Practice, Active, 04/08/99 - 06/30/01  
Jeffrey McCabe Fowler M.D., Surgery, Courtesy, 04/08/99 - 06/30/01  
Ahmed M. Ghany M.D., Internal Medicine, Active, 04/08/99 - 06/30/01  
Marvin G. Green M.D., Internal Medicine, Active, 04/08/99 - 06/30/01  
Grant L. Jones M.D., Musculoskeletal Disease, Active, 08/02/99 - 06/30/01  
Elizabeth Frances Jongleux M.D., Anesthesiology, Active, 04/08/99 - 06/30/01  
Colin G. Kaide M.D., Emergency Medicine, Active, 07/22/99 - 06/30/01  
Garrett T. Kelly M.D., Anesthesiology, Active, 07/09/99 - 06/30/01  
Sorabh Khandelwal M.D., Emergency Medicine, Active, 07/12/99 - 06/30/01  
Paul F. Klawitter M.D., Emergency Medicine, Active, 06/30/99 - 06/30/01  
James A. Klein M.D., Internal Medicine, Active, 04/08/99 - 06/30/01  
James W. Lipscomb M.D., Family Practice, Active, 04/08/99 - 06/30/01  
Charles W. Noble M.D., Internal Medicine, Active, 04/08/99 - 06/30/00  
Edward Jay Pollyea M.D., Family Practice, Active, 04/08/99 - 06/30/00  
Choo Y. Rhee M.D., Internal Medicine, Active, 04/08/99 - 06/30/00  
Stephen R. Richards M.D., Surgery, Courtesy, 07/21/99 - 06/30/00  
Barbara M. Rogers M.D., Anesthesiology, Active, 04/08/99 - 06/30/00  
Robert L. Ruberg M.D., Surgery, Active, 04/08/99 - 06/30/00  
Kenneth W. Saul D.O., Family Practice, Courtesy, 04/08/99 - 06/30/00  
Richard E. Schlanger M.D., Surgery, Active, 04/08/99 - 06/30/00  
Norman A. Schwartz M.D., Family Practice, Active, 04/08/99 - 06/30/00  
Lewis Seeder M.D., Internal Medicine, Active, 04/08/99 - 06/30/00  
Shaju Shamsuddin M.D., Radiology, Active, 04/08/99 - 06/30/00  
Mohammed R. Shareef M.D., Internal Medicine, Courtesy, 04/08/99 - 06/30/00  
Gaylynn J. Speas, Anesthesiology, Active, 07/21/99 - 06/30/00  
Daryl R. Sybert D.O., Musculoskeletal Disease, Active, 04/08/99 - 06/30/00  
L. Allen Tucker M.D., Family Practice, Active, 04/08/99 - 06/30/00  
Gilford S. Vincent M.D., Surgery, Active, 04/08/99 - 06/30/00  
Timothy G. Reish M.D., Musculoskeletal Disease, PGY2, 06/10/99 - 08/10/99

Honorary without Privileges

Robert D. Buchan D.P.M., Surgery, Honorary w/o Privileges, 04/08/99 - 06/30/01  
Maynard Goldmeier M.D., Internal Medicine, Honorary w/o Privileges, 04/08/99 - 06/30/01  
Victor Herman Hinrichs M.D., Pathology, Honorary w/o Privileges, 04/08/99 - 06/30/01  
Wilburn H. Weddington M.D., Family Practice, Honorary w/o Privileges, 04/08/99 - 06/30/00  
Joseph P. Whitlach Sr. M.D., Family Practice, Honorary w/o Privileges, 04/08/99 - 06/30/00

October 1999

Anil K. Agarwal M.D., Nephrology, Consulting, 04/08/99 – 06/30/01  
Stephen Altic D.O., Family Practice, Courtesy, 04/08/99 – 06/30/01  
Thomas W. Barrett M.D., Gen. Internal Medicine, Active, 09/27/99 – 06/30/01  
Rolf F. Barth M.D., Pathology, Active, 09/27/99 – 06/30/01

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Ohio State University Hospitals East)

October 1999 (contd)

Robert E. Bartley M.D., Musculoskeletal Disease, Active, 04/08/99 – 06/30/01  
Gregory C. Berlet M.D., Musculoskeletal Disease, Active, 08/10/99 – 06/30/01  
Carl P. Boesel M.D., Pathology, Consulting, 09/27/99 – 06/30/01  
John A. Brem D.P.M., Musculoskeletal Disease, PGY1, 07/01/99 – 06/30/01  
Brentley A. Buchele M.D., Plastic & Reconstructive Surgery, Courtesy, 04/08/99 – 06/30/01  
Filiberto Cavazos M.D., Pathology, Active, 08/30/99 – 06/30/01  
Julie L. Costello M.D., Pulmonary, Courtesy, 09/10/99 - 06/30/01  
Constantina S. Demou D.P.M., Podiatry, PGY1, 07/01/99 – 06/30/01  
Anthony G. Flarey M.D., Family Practice, Limited, 08/11/99 – 06/30/01  
Joel L. Frazier M.D., Musculoskeletal Disease, Active, 07/12/99 – 06/30/01  
Ernesto Goldman M.D., Anesthesiology, Active, 07/07/99 – 06/30/01  
Gayle M. Gordillo M.D., Plastic & Reconstructive Surgery, Active, 09/27/99 – 06/30/01  
John M. Hatheway M.D., Musculoskeletal Disease, Active, 04/08/99 – 06/30/01  
Carlton Herald D.O., Family Practice, Limited, 08/09/99 – 06/30/01  
Edward B. Jones D.D.S., Dentistry, Courtesy, 04/08/99 – 06/30/01  
Melanie S. Kennedy M.D., Pathology, Active, 09/27/99 – 06/30/01  
Robin L. King-Thiele D.O., Internal Medicine, Active, 04/08/99 – 06/30/01  
Matthias T. Klomfass M.D., Family Practice, PGY1, 07/01/99 – 06/30/01  
Charles B. May D.O., Family Practice, Courtesy, 04/08/99 – 06/30/00  
Randy L. Mills D.O., Internal Medicine, Active, 04/08/99 – 06/30/00  
Nancy C. Moore M.D., Family Practice, PGY3, 07/01/99 – 06/30/00  
Koteswara R. Nalluri M.D., Anesthesiology, Active, 07/15/99 – 06/30/00  
Franklin A. Olmo M.D., Family Practice, Active, 04/08/99 – 06/30/00  
Abdolreza Raissi M.D., Musculoskeletal Disease, PGY2, 07/12/99 – 06/30/00  
Guru Reddy M.D., Cardiology, Active, 04/08/99 – 06/30/00  
Alejandro Rey M.D., Family Practice, PGY1, 07/01/99 – 06/30/00  
William Reynolds M.D., Musculoskeletal Disease, Active, 04/08/99 – 06/30/00  
Akram Sadaka M.D., Family Practice, Active, 04/08/99 – 06/30/00  
Gautam Samadder M.D., Neurology, Consulting, 04/08/99 – 06/30/00  
Daniel D. Sedmak M.D., Pathology, Active, 09/27/99 – 06/30/00  
Nayyar Shareef M.D., Family Practice, Courtesy, 04/08/99 – 06/30/00  
Bushra Siddiqi M.D., Family Practice, PGY2, 07/01/99 – 06/30/00  
Robert L. Sliwinski D.O., Family Practice, Active, 04/08/99 – 06/30/00  
Saul M. Suster M.D., Pathology, Consulting, 09/27/99 – 06/30/00  
Robert B. VanCourt D.P.M., Podiatry, PGY2, 07/01/99 – 06/30/00  
David M. Vaziri M.D., Surgery, Active, 04/08/99 – 06/30/00  
Chien (Stephen) Y. Wang M.D., Radiology, Active, 04/08/99 – 06/30/00  
Samuel D. Weller M.D., Family Practice, PGY2, 07/01/99 – 06/30/00  
Jeffrey E. White M.D., Family Practice, PGY2, 07/01/99 – 06/30/00  
Jamar G. Williams M.D., Internal Medicine, Active, 04/08/99 – 06/30/00  
Jeffrey P. Williams D.O., Family Practice, PGY2, 07/06/99 – 06/30/01  
Michael A. Wodarczyk M.D., Urology, Active, 04/08/99 – 06/30/00  
Joel C. Wood M.D., Family Practice, PGY3, 07/01/99 – 06/30/00

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

October/November 1999

Initial Appointments – Faculty

Kirk V. Shepard, M.D., Anesthesiology, Clinical Attending  
Glenn P. Gravlee\*, M.D., Anesthesiology, Professor  
John Kalmar\*, D.M.D., Ph.D., Dentistry/Pathology, Associate Professor

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

October/November 1999 (contd)

Initial Appointments – Faculty (contd)

Koteswara Rao Nalluri\*, M.D., Anesthesiology, Assistant Professor  
Arwa Shana'ah\*, M.D., Pathology, Clinical Assistant Professor

Initial Appointments – Community

Anthony Holt, M.D., Internal Medicine, Immunology  
Akber Mohammed, M.D., Internal Medicine, Cardiology  
Toni D. Sublett, M.D., Internal Medicine

Initial Appointment – Advanced Practice Nursing

Holly Loughlin, R.N., M.S., CNP  
Patrice E. Rancour, R.N., C.N.S.,

Initial Appointment - Physician's Assistants

John Goodhart, P.A.  
Dominic Peterre, P.A.  
Susan Rothrauff, P.A.

Provisional to Full Appointments - Faculty

Mary Alton, M.D., Associate Attending, Internal Medicine, Cardiology  
Charis Eng, M.D., Ph.D., Attending, Internal Medicine, Hematology/Oncology  
Stephen Hoffmann, M.D. Associate Attending, Internal Medicine, Pulmonary & Critical Care  
Lisa Keder, M.D., Associate Attending, Obstetrics and Gynecology  
Andrew Thomas, M.D., Associate Attending, General Internal Medicine  
Pan Zheng, M.D., Ph.D., Associate Attending, Pathology  
Miguel Villalona-Calero\*, M.D., Attending, Internal Medicine, Hematology/Oncology

Provisional to Full Appointments – Community

Emergency Medicine  
Thomas J. Williams, M.D., Community Associate

Internal Medicine  
Dennis Sullivan, M.D., Community Associate

Family Practice  
Daniel Brumfield, M.D., Community Associate  
Risa Spielfeld, M.D., Community Associate

Surgery  
John Dobson, M.D., Community Associate, Orthopedics

\*Pending final approval for OSUH medical staff

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Change in Medical Staff Category:

Jonathan Groner, M.D., Change from Community Associate to Associate Attending, Pediatric Surgery

Samir Kahwash, M.D., Change from Associate Attending to Clinical Attending

Steven Teich, M.D., Change from Community Associate to Clinical Attending, Pediatric Surgery

Dr. Rao Lingam, from full appointment to temporary privileges pending appointment to OSUH staff

Dr. Hari Sharma, from full appointment to inactive.

\*\*\*

**RESOLUTION IN MEMORIAM**

Resolution No. 2000-80

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Thelma L. Lang

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 13, 1999, of Thelma L. Lang, Instructor Emeritus in the School of Allied Medical Professions.

Thelma Lang received her R.N. from the Grant Hospital School of Nursing in 1933 and completed her anesthesia training at the 98th General Hospital in Munich, Germany, in 1950. She practiced her profession worldwide as a Nurse Anesthetist in the United States Army.

Ms. Lang was appointed as a Staff Nurse Anesthetist in the Department of Anesthesiology, The Ohio State University Hospitals, in 1963. She served as an Instructor and Director of the Nurse Anesthesiology Program, School of Allied Medical Professions, from 1966 until her retirement in 1976. Upon retirement, she was granted Instructor Emeritus status.

Instructor Lang's competency as an instructor and clinician was held in high regard by both her colleagues on the faculty and the medical staff of the Hospitals. She was recognized as a leader in her professional field at the state and national levels, having served as President of the Ohio State Association of Nurse Anesthetists during the early 1970's.

On behalf of the University community, the Board of Trustees expresses to the family of Thelma L. Lang its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

\*\*\*

**REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 2000-81

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1999 be approved.

\*\*\*

**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 2000-82

Synopsis: The report on the receipt of gifts and the summary for October 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Donald D. Glower Chair in Engineering, The Marion N. Rowley Designated Chair in Cancer Research, and The Clayton C. Wagner Parkinson's Disease Research Professorship; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds and an amendment to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1999 be approved.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**TOTAL UNIVERSITY PRIVATE SUPPORT**  
**October**  
**1998 Compared to 1999**

**GIFT RECEIPTS BY DONOR TYPE**

	Dollars July through October		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$14,265,423	\$ 7,105,543	-50%
Alumni (From Bequests)	<u>444,615</u>	<u>3,463,500</u>	679%
Alumni Total	\$14,710,038	\$10,569,043	-28%
Non-Alumni (Current Giving)	\$ 2,281,386	\$ 4,096,360	80%
Non-Alumni (From Bequests)	<u>668,808</u>	<u>1,990,720</u>	198%
Non-Alumni Total	\$ 2,950,194	\$ 6,087,080	106%
Individual Total	\$17,660,232	\$16,656,123	-6%
Corporations/Corp. Foundations	\$12,097,355	\$ 8,748,061	-28% <sup>A</sup>
Private Foundations	\$ 2,514,589	\$ 1,975,761	-21% <sup>B</sup>
Associations & Other Organizations	<u>\$ 843,872</u>	<u>\$ 1,748,450</u>	107% <sup>C</sup>
Total	\$33,116,048	\$29,128,395	-12%

**NOTES**

- A Giving at the \$10,000 or more level from corporations is down 35% so far this year (\$6.5 million from 154 gifts this year; \$10.0 million from 190 gifts last year).
- B Foundation giving at the \$10,000 or more level is down 27% for the first four months of the fiscal year (\$1.6 million from 44 gifts this year; \$2.2 million from 50 gifts last year).
- C Other organizations and associations have given about \$800,000 more at the \$10,000 or more level so far this year compared with last year.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**TOTAL UNIVERSITY PRIVATE SUPPORT (contd)**

July-October  
1998 Compared to 1999

GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$10,995,483	\$ 3,665,851	-67%
Faculty Support	\$ 2,254,947	\$ 5,266,333	134%
Program Support	\$14,911,865	\$12,999,415	-13%
Student Financial Aid	\$ 2,528,164	\$ 4,723,033	87%
Annual Funds-Colleges/Departments	\$ 2,230,897	\$ 2,209,490	-1%
Annual Funds-University	\$ <u>194,692</u>	\$ <u>264,273</u>	36%
Total	\$33,116,048	\$29,128,395	-12%

**GIFT ADDITIONS TO ENDOWMENT**

	Dollars July through October		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
	\$16,594,742	\$13,569,271	-18%



**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Donald D. Glower Chair in Engineering (Support for a chair position in the College of Engineering; provided by a gift from The Transportation Research Center, Inc.)		\$1,500,000.00	\$1,500,000.00

Establishment of Named Designated Chair

The Marion N. Rowley Designated  
Chair in Cancer Research  
(Support for designated chair in  
cancer research; provided by funds  
from the medical center (\$75,000 per year)

Establishment of Named Endowed Funds

The Marantz Distinguished Alumni Lecture Fund (Support for events to illuminate contributions of alumni of Department of Art Education; provided by gifts from Harold Marantz and Kenneth Marantz)	\$25,000.06		\$25,000.06
The Black Alumni Society Endowed Fund (General university scholarships; provided by gifts from OSU alumni)	\$16,204.13		\$16,204.13
The Young Bucks of Central Ohio Alumni Scholarship Fund (General university scholarships; provided by gifts from members and supporters of the Young Bucks of Central Ohio Club)	\$15,000.00		\$15,000.00

**THE OHIO STATE UNIVERSITY FOUNDATION**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Clayton C. Wagner Parkinson's Disease Research Professorship (Support for a professorship in the College of Medicine and Public Health; provided by an anonymous gift in memory of Clayton C. Wagner)		\$1,399,481.96	\$1,399,481.96

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Richard J. Solove Endowment Fund for Human Cancer Genetics Research (Support for research within the Human Cancer Genetics program in the Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Richard J. Solove)		\$1,726,039.72	\$1,726,039.72
Barbara J. Bonner Chair Fund in Lung Cancer Research (Support for a chair position in the Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from C. William Bonner)		\$220,374.83	\$220,374.83
Mary M. Yost Student Emergency Fund (Support for emergency grants to students in the College of Education; provided by gifts from the estate of Mary M. Yost)		\$51,943.00	\$51,943.00
The Vincent T. Aveni Athletic Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from Vincent T. Aveni)		\$40,000.00	\$40,000.00
The Farnham E. Mosley Scholarship Fund (Two scholarships – (1) Fisher College of Business; and (2) graduates of Urbana High School seeking degrees from OSU; provided by gifts from Farnham E. Mosley)		\$31,422.82	\$31,422.82
Joseph A. Kucera, Jr. Scholarship Fund (Scholarships in Turfgrass Management Technology at the Agricultural Technical Institute; provided by gifts from Joseph A. Kucera, Sr., other family members, friends and business associates in memory of Joseph Anthony Kucera, Jr.)		\$25,715.00	\$25,715.00

**REPORT ON UNIVERSITY DEVELOPMENT(contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Thomas P. Hennessy Memorial Scholarship Fund (Scholarships for undergraduates from Logan County schools who were members of 4-H, FFA, or Family Consumer Sciences; provided by gifts from the Hennessy family and friends)		\$25,100.00	\$25,100.00
Totals	\$56,204.19	\$5,020,077.33	\$5,076,281.52

Change in Name of Named Endowed Fund

From: Dominic J. Bagnoli, Jr., Scholarship Fund  
To: Bagnoli/von Gruenigen Family Scholarship Fund

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

Establishment of Named Endowed Chair

**The Donald D. Glower Chair in Engineering**

The Donald D. Glower Chair in Engineering was established December 3, 1999, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Transportation Research Center, Inc., in honor of Donald D. Glower, Dean, College of Engineering, 1976-90, and Vice President, University Communications and Development, 1990-92.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from this chair will provide support for a distinguished senior faculty position in the College of Engineering. The Donald D. Glower Chair's teaching and research will be expected to focus on transportation. Appointment for each five-year term will be recommended by the Dean of Engineering and sent to the Provost and the President and approved by the Board of Trustees. Reappointment is possible after assessment of the chair holder's academic and research performance.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$1,500,000.00

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### Establishment of Named Designated Chair

##### **The Marion N. Rowley Designated Chair in Cancer Research**

The Marion N. Rowley Designated Chair in Cancer Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund. This designated chair has been established with annual funds by the Medical Center in memory of the late Marion N. Rowley of Glendale, California, a long-time friend and benefactor.

All gifts are to be invested in the University's Permanent Endowment fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The funds shall provide for salary support of a chair position in the field of cancer research within the College of Medicine and Public Health and The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute. The position shall be held by a nationally eminent faculty member as recommended by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute to the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. The activities of the designated chair holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intended focus as well as the academic and research standards of the University.

The related research activities of the designated chair holder shall also be supported and include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer.

If funds for The Marion N. Rowley Designated Chair in Cancer Research are no longer needed in the area of cancer research, they shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health.

It is the intent of Medical Center leadership that funds be allocated, at a minimum of \$75,000 annually, to this designated chair until an endowed chair, named The Marion N. Rowley Chair in Cancer Research, is established and fully-funded at \$1,500,000.00.

\$75,000.00 per year

#### Establishment of Named Endowed Funds

##### **The Marantz Distinguished Alumni Lectureship Fund**

The Marantz Distinguished Alumni Lectureship Fund was established December 3, 1999, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Harold Marantz of New York, New York, and Kenneth Marantz of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### Establishment of Named Endowed Funds (contd)

##### **The Marantz Distinguished Alumni Lectureship Fund (contd)**

The annual income shall be used to support events that illuminate the particular contributions of Department of Art Education alumni such as: short term residencies, seminars, electronic conferences, exhibitions, etc. That income should cover expenses, a modest honorarium, and some physical memento; and when possible the preparation of any appropriate publication related to the event. The donors believe that such publications would prove a valuable record of alumni success. Unused income shall be reinvested in the principal.

The annual award shall be called "The Marantz Distinguished Alumni Lectureship." The principal criteria for this award should be the recipient's record of career achievements in teaching, leadership, innovative scholarship, and effective mentoring. The award recipient shall be determined by the corps of graduate students matriculating in the Department of Art Education the year of the award, in consultation with the chair of the graduate studies committee and Kenneth Marantz or his designee. The responsibility for the selection process and the management of events should belong to the graduate students.

The purposes of the award are to offer the graduate students in the department an opportunity to engage in a responsible decision-making event; to help install in the graduate students a sense of life-long continuity with the department, college, and University; and to honor one of their own who has created a successful career after graduation.

It is the desire of the donors that this fund should benefit the University in perpetuity. The donors would be pleased if funds from the department, college, and Graduate School would be used to supplement the endowment's income, and that supplementary funds be obtained to increase the principal, thus creating greater annual income. If the department ceases to engage in graduate education, or, indeed is terminated by the University, the original function of the endowment shall cease. Another use for the remaining funds shall be designated by the Board of Trustees upon recommendation of the sitting chair of the department in consultation with the donors or their designees.

\$25,000.06

##### **The Black Alumni Society Endowed Fund**

The Black Alumni Society Endowed Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from alumni.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship that will enhance the educational experience of an Ohio State student. The scholarship will be awarded to a full-time junior, senior, or graduate student, with a declared major, attending The Ohio State University. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### Establishment of Named Endowed Funds (contd)

##### **The Black Alumni Society Endowed Fund (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Student and Urban/Community Affairs in order to carry out the desire of the donors.

\$16,204.13 (Grandfathered)

##### **The Young Bucks of Central Ohio Alumni Scholarship Fund**

The Young Bucks of Central Ohio Alumni Scholarship Fund was established December 3, 1999, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the members and supporters of the Young Bucks of Central Ohio Club.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for financially needy students from Franklin County and contiguous counties who will be freshmen entering Ohio State's main campus. The Young Bucks of Central Ohio Club will recommend scholarship recipients. The University Committee on Student Financial Aid will make final selection of the scholarship recipients.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00 (Grandfathered)

### **THE OHIO STATE UNIVERSITY FOUNDATION**

#### Establishment of Named Endowed Professorship

##### **The Clayton C. Wagner Parkinson's Disease Research Professorship**

The Clayton C. Wagner Parkinson's Disease Research Professorship was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor to the Foundation in memory of Clayton C. Wagner.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Professorship (contd)

**The Clayton C. Wagner Parkinson's Disease Research Professorship (contd)**

The annual income shall be used for a professorship position to support the advancement of medical knowledge of Parkinson's disease towards finding the cause, innovative treatments, and cure. Support shall be provided to a distinguished researcher, teacher, and practitioner in the College of Medicine and Public Health for basic or clinically-relevant research, to include both genetic and epidemiological factors.

The appointment shall be made at the recommendation of the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in consultation with the Director of the Madden-NPF Parkinson's Disease Research Center. The activities of the professorship holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$1,399,481.96

Establishment of Named Endowed Funds

**Richard J. Solove Endowment Fund for Human Cancer Genetics Research**

The Richard J. Solove Endowment Fund for Human Cancer Genetics Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard J. Solove (B.S.Pharm. '48), Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the research activities within the Human Cancer Genetics program in the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$1,726,039.72

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**Barbara J. Bonner Chair Fund in Lung Cancer Research**

The Barbara J. Bonner Chair Fund in Lung Cancer Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from C. William Bonner, of Powell, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the salary and lung cancer research of a Chair in the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of the James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$220,374.83

**Mary M. Yost Student Emergency Fund**

The Mary M. Yost Student Emergency Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation from the estate of Mary M. Yost (Ph.D.Ed. '49), Professor Emeritus, College of Education.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide emergency grants to students in the College of Education. These grants will be used to help students with financial need stay in school. Examples of emergency use include, but are not limited to, medical care, books, food, and tennis shoes or other equipment needed for class.

While these grants are available to any student in the College, priorities are established as follows:

- Undergraduate or graduate students who have a major or minor in Sport and Exercise Science;
- Members of men's or women's freshmen or varsity athletic teams;
- Students enrolled in any course in Sport and Exercise Science;
- Any student in the College of Education currently attending classes.



**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**Mary M. Yost Student Emergency Fund (contd)**

There is no requirement other than student need. No maximum amount is specified, but the intent is to assist as many people as possible, whether their need is caused by a real lack of available funds, lack of help from family, or other causes. No repayment of the grant is required, but students will be encouraged to make contributions to the Yost Student Emergency Fund, as they are able.

The grants will be administered by the Dean of the College of Education, in consultation with those responsible for Student Services in the College.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Education in order to carry out the desire of the donor.

\$51,943.00

**The Vincent T. Aveni Athletic Scholarship Fund**

The Vincent T. Aveni Athletic Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Vincent T. Aveni (B.S.Bus.Adm. '47) of Cleveland, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$40,000.00

**The Farnham E. Mosley Scholarship Fund**

The Farnham E. Mosley Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farnham E. Mosley (B.S.Bus.Adm. '50) for the purpose of supporting attendance of a student(s) at The Ohio State University and encouraging student scholarship.

Farnham E. Mosley, a native-born Ohioan, graduated from the Urbana High School; was awarded a B.S. Business Administration degree, cum laude, by the (now) Fisher College of Business; and a Juris Doctor degree by Capital University. Based on his undergraduate and graduate academic achievements, he was awarded two scholarships and elected to three

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The Farnham E. Mosley Scholarship Fund (contd)**

national scholastic organizations: Beta Alpha Psi (Accounting), Beta Gamma Sigma (Business), and The Order of Curia (Law). During his varied professional career he was self-employed, held a variety of executive level positions in the federal government and private sectors, and for many years served on a number of boards of directors, including the positions of executive committee member and board chairman.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide two scholarships in the form of payments for registration fees or other expenses owed to the University by the recipient(s) as follows:

1. To a current year graduate of the Urbana High School in Urbana, Ohio, who meets the following qualifications: (a) has a high school record that demonstrates academic aptitude; (b) has applied for admission to The Ohio State University; and (c) will be admitted by the University. Preference will be given to qualified applicants who have need for financial assistance. Selection will be made by the University in consultation with the University Committee on Student Financial Aid and in consultation with the appropriate staff at Urbana High School. The University will seek to complete the Urbana graduate scholarship in time to permit the high school to announce the recipient no later than the annual commencement ceremony.
2. To a second-year or higher undergraduate student(s) enrolled in the Fisher College. Recipient(s) will be selected based on financial need and demonstrated academic merit. Preference will be given to eligible students who are Ohio residents and/or African-American. Selection will be made by the Fisher College of Business in consultation with the University Committee on Student Financial Aid.

Each scholarship will be for a minimum of \$1,000. In the event income is insufficient relative to the minimum amount, it is preferred that scholarship number one be paid in full and that any required payment adjustment be made to scholarship number two. If income results in a pay-out capability which exceeds the minimum payment, it is preferred that payments of the above scholarships be increased in equal amounts.

The donor further desires to provide scholarships in perpetuity which conform to the above eligibility and payment guidelines. However, if the Fisher College of Business or Urbana High School should no longer exist or change names, the Foundation Board shall revise scholarship guidelines as necessary to preserve the donor's basic desire that the fund support OSU-bound high school graduates from the City of Urbana and undergraduate students pursuing the equivalent of a business major at The Ohio State University.

\$31,422.82

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**Joseph A. Kucera, Jr. Scholarship Fund**

The Joseph A. Kucera, Jr. Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph A. Kucera, Sr. and from other family members, friends, and business associates in memory of Joseph Anthony Kucera, Jr. Joseph studied Turfgrass Management at The Ohio State University Agricultural Technical Institute and earned an Associate in Applied Science degree in 1994.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students in the Turfgrass Management Technology at The Ohio State University Agricultural Technical Institute. Recipients will be selected by the coordinator of financial aid and other appropriate administrators at the Agricultural Technical Institute, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the Agricultural Technical Institute in order to carry out the desire of the donors.

\$25,715.00

**The Thomas P. Hennessy Memorial Scholarship Fund**

The Thomas P. Hennessy Memorial Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University College of Food, Agricultural, and Environmental Sciences from the Hennessy family and their friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide up to four (4) \$1,000.00 scholarships as the money becomes available. These scholarships shall be awarded to students from Logan County who will attend The Ohio State University or any of the OSU regional campuses. Criteria for selection shall be based on the following: (1) the student must have been a member of either 4-H, Family Consumer Sciences, or the FFA; and (2) an entering freshman or present undergraduate.

Preference will be given to a student with a GPA of 2.75 in all high school classes, or a GPA of 2.50 in college work. Consideration will focus on students demonstrating leadership, school activities, and community involvement. This scholarship can be renewed upon application.

The selection will be administered by the OSU Extension in Logan County with a local committee in consultation with the University Committee on Student Financial Aid. Any earned income over the scholarship gift will be used by the Logan County 4-H Extension Program.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The Thomas P. Hennessy Memorial Scholarship Fund (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President of Agricultural Administration and Director of The Ohio State University Extension and in consultation with the donors or the donors' representative.

\$25,00.00

Change in Name of Named Endowed Fund

**Bagnoli/von Gruenigen Family Scholarship Fund**

The Dominic J. Bagnoli, Jr. Scholarship Fund was established June 4, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Bagnoli Family of Hartville, Ohio. The name of the fund was revised December 3, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement grant-in-aid scholarship costs of a student athlete participating in football at The Ohio State University. Preference will first be given to a football player, majoring in pre-med. If no candidates exist, second preference will be given to a student athlete participating in football. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\*\*\*

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND  
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-83

**DOAN/RHODES HALLS –MATERIAL HANDLING SYSTEM  
MRI – CLINICAL FACILITY EXPANSION**

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Doan/Rhodes Halls – Material Handling System and MRI – Clinical Facility Expansion projects is requested.

WHEREAS Health Sciences desires to replace the material handling system with an automated system in selected areas of the Medical Center; and

WHEREAS the total estimated project cost is \$950,000 and the total estimated construction cost is \$750,000, with funding provided by University Hospitals; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND  
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS Health Sciences desires to construct a one-story addition to the existing MRI facility to house a new magnet room, control room, changing rooms, and patient holding area; and

WHEREAS the total estimated project cost is \$420,000 and the total estimated construction cost is \$350,000, with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Doan/Rhodes Halls – Material Handling System and MRI – Clinical Facility Expansion projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Doan/Rhodes Halls – Material Handling System and MRI – Clinical Facility Expansion projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XXI for maps, page 535.)

\*\*\*

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 2000-84

ATI – LAND IMPROVEMENTS  
BAKER SYSTEMS/HITCHCOCK – RENOVATE FOR IWSE  
CAMPUS BUILDINGS – EMERGENCY LIGHTING  
CARMACK ROAD WIDENING  
CONVERSE HALL – PLUMBING IMPROVEMENTS  
DERBY HALL - PLAZA  
EVANS LAB – CHILLER REPLACEMENT  
FONTANA LAB – CHILLER REPLACEMENT  
GOSS LAB – ROOF REPLACEMENT  
HOPKINS HALL – ROOF REPLACEMENT  
JAMES CANCER HOSPITAL – RADIATION/ONCOLOGY RENOVATION  
LARKINS HALL – ROOF REPLACEMENT PHASE III AND PANELS  
MANSFIELD - EISENHOWER STUDENT ACTIVITIES CENTER  
MOUNT HALL – ROOM 145 LECTURE HALL RENOVATION  
NEWARK – ADENA HALL ROOF REPLACEMENT  
NEWARK – HOPEWELL RENOVATION  
OARDC – PESTICIDE STORAGE/DISPOSAL – WOOSTER  
ORTON HALL – MAPS  
OSHA REQUIRED SAFETY DEVICES  
PARKS HALL – ELEVATOR UPGRADES  
STARLING-LOVING A WING – HVAC IMPROVEMENTS  
STARLING-LOVING HALL – GYNECOLOGY ONCOLOGY  
UNIVERSITY HOSPITALS CLINIC – DIALYSIS UNIT RELOCATION  
VETERINARY HOSPITAL – CHILLER REPLACEMENT  
WILCE STUDENT HEALTH - ROOF REPLACEMENT  
WISEMAN HALL – LABORATORY ANIMAL RENOVATION  
WISEMAN HALL – ROOF REPLACEMENT

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the projects indicated is requested.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS resolutions adopted by the Board of Trustees on February 4, 1993, November 4, 1994, December 2, 1994, December 6, 1996, June 6, 1997, September 5, 1997, November 7, 1997, February 6, 1998, October 2, 1998, and February 5, 1999 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

(\* Recommended alternates included in these amounts)

ATI – Land Improvements

This project installs drainage tile and culverts and adds limestone to selected farm roads. The total project cost is \$45,599; funding is provided by House Bill 790 (\$41,031) and ATI (\$4,568). The estimated completion date is December 1999. The contract awarded is as follows:

Design:	The Ohio State University
General Contract:	Lytle Construction, Inc., Wooster, Ohio
Amount:	\$34,625 +
Estimate:	\$33,500 +
Total All Contracts:	\$34,625
Contingency Allowance:	\$8,031
Total Project Cost	\$45,599

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Baker Systems/Hitchcock – Renovate for IWSE

This project renovates a portion of the basement and second floor of Baker Systems Engineering for the academic program section of IWSE and provides cosmetic upgrades to the third floor of Hitchcock Hall. The total project cost is \$202,193; funding is provided by House Bill 748 (\$198,468) and College of Engineering (\$3,725). The estimated completion date is January 2000. The contracts awarded are as follows:

Design:	Calvin Singleton & Associates, Cleveland Heights, Ohio
General Contract:	GHM, Inc., Columbus, Ohio
Amount:	\$39,634
Estimate:	\$55,785
Mechanical Contract:	Gateway Mechanical, Grove City, Ohio
Amount:	\$62,000 *
Estimate:	\$73,780 *
Electric Contract:	Elite Building Systems, Grove City, Ohio
Amount:	\$56,202 * +
Estimate:	\$53,675 * +
Total All Contracts:	\$157,836
Contingency Allowance:	\$16,323
Total Project Cost	\$202,193

+ The Electric contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Campus Buildings – Emergency Lighting

This project upgrades emergency lighting as identified by the State Fire Marshall to comply with current life and safety codes. The total project cost is \$238,768; funding is provided by House Bill 850. The estimated completion date is January 2000. The contract awarded is as follows:

Design:	The Ohio State University
Electric Contract:	Elite Building Services, Westerville, Ohio
Amount:	\$185,250
Estimate:	\$421,150
Total All Contracts:	\$185,250
Contingency Allowance:	\$20,989
Total Project Cost	\$238,768

Carmack Road Widening

This project involves the widening of Carmack Road between the new parking lot and Lane Avenue in order to add turn lanes. The total project cost is \$433,291; funding is provided by House Bill 748. The estimated completion date is December 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	Nickolas Savko & Sons, Inc., Columbus, Ohio
Amount:	\$275,794
Estimate:	\$367,500
Electric Contract:	Romanoff/Dynalectric Co., Columbus, Ohio
Amount:	\$86,440
Estimate:	\$100,000
Total All Contracts:	\$362,234
Contingency Allowance:	\$36,223
Total Project Cost	\$433,291

Converse Hall – Plumbing Improvements

This project replaces fixtures in restrooms on the first and second floors, adds a shower to the women's first floor restroom, replaces ceilings and floors in the first and second floor restrooms, paints walls, and installs a circulating pump, piping, and electrical service in the southeast corner of the basement where utility services enter. The total project cost is \$96,290; funding is provided by House Bill 904 (\$81,930) and Department of Physical Facilities (\$14,360). The completion date is November 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	The Righter Company, Columbus, Ohio
Amount:	\$27,500
Estimate:	\$35,550
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$46,182
Estimate:	\$57,425
Total All Contracts:	\$73,682
Contingency Allowance:	\$17,303
Total Project Cost	\$96,290

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Derby Hall – Plaza

This project renovates the exterior plaza on the north and east sides of the building. Renovations include rebuilding stone and brick steps, wing walls, and landings; new pavement; drainage; site furniture; and plantings. The total project cost is \$268,431; funding is provided by House Bill 748. The completion date is November 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$197,000
Estimate:	\$316,100
Electric Contract:	Brush Contractors, Columbus, Ohio
Amount:	\$22,400
Estimate:	\$33,000
Total All Contracts:	\$219,400
Contingency Allowance:	\$21,940
Total Project Cost	\$268,431

Evans Lab – Chiller Replacement

This project replaces the 25-year-old absorption chiller with a new energy efficient chiller, connects the new chiller and the new chiller being installed in the Evans Lab addition into a chilled water loop with the chillers in the New Chemistry building. The total project cost is \$336,291; funding is provided by House Bill 748. The completion date is June 1999. The contracts awarded are as follows:

Design:	The Ohio State University
HVAC Contract:	C. D. Whitfield Company, Cleveland, Ohio
Amount:	\$264,797
Estimate:	\$315,000
Electric Contract:	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$13,970 *
Estimate:	\$22,500 *
Total All Contracts:	\$278,767
Contingency Allowance:	\$28,021
Total Project Cost	\$336,291

Fontana Lab – Chiller Replacement

This project replaces the 210-ton chiller that uses refrigerant R-113 which is no longer available. The total project cost is \$191,620; funding is provided by House Bill 850. The estimated completion date is April 2000. The contracts awarded are as follows:

Design:	The Ohio State University
HVAC Contract:	C. D. Whitfield, Cleveland, Ohio
Amount:	\$131,128
Estimate:	\$175,000
Electric Contract:	Fetter Electrical Contractors, Columbus, Ohio
Amount:	\$24,780
Estimate:	\$35,000
Total All Contracts:	\$155,908
Contingency Allowance:	\$15,593
Total Project Cost	\$191,620



**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Goss Lab. – Roof Replacement

This project replaces the deteriorated roof and removes the old cooling tower and condenser units that are mounted on the roof but are no longer in service. The total project cost is \$189,629; funding is provided by House Bill 748. The completion date is October 1999. The contract awarded is as follows:

Design:	Lusk & Harkin, Columbus, Ohio
General Contract:	Chemcote, Amlin, Ohio
Amount:	\$156,654
Estimate:	\$164,000
Total All Contracts:	\$156,654
Contingency Allowance:	\$15,665
Total Project Cost	\$189,629

Hopkins Hall – Roof Replacement

This project removes built-up roof with gravel and replaces it with a modified roof system and replaces all metal flashings. The total project cost is \$166,203; funding is provided by House Bill 748. The estimated completion date is January 2000. The contract awarded is as follows:

Design:	Kabil Associates, Columbus, Ohio
General Contract:	Chemcote, Columbus, Ohio
Amount:	\$136,209
Estimate:	\$146,000
Total All Contracts:	\$136,209
Contingency Allowance:	\$13,621
Total Project Cost	\$166,203

James Cancer Hospital – Radiation/Oncology Renovation

This project relocates the medical information management area, renovates outpatient lobby to provide additional exam rooms, and consolidate the reception and nursing station. The total project cost is \$735,163; funding is provided by James Cancer Hospital. The estimated completion date is May 2000. The contracts awarded are as follows:

Design:	Moody/Nolan Ltd., Columbus, Ohio
General Contract:	Inca Enterprises, Columbus, Ohio
Amount:	\$360,700 +
Estimate:	\$340,000
Plumbing Contract:	Farber Corp., Columbus, Ohio
Amount:	\$57,200 +
Estimate:	\$46,000
HVAC Contract:	Julian Speer, Columbus, Ohio
Amount:	\$81,405
Estimate:	\$125,000
Electric Contract:	Esco Electrical Contractors, Westerville, Ohio
Amount:	\$71,895
Estimate:	\$72,000
Total All Contracts:	\$571,200
Contingency Allowance:	\$57,120
Total Project Cost	\$735,163

+ The General and Plumbing contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Larkins Hall – Roof Replacement Phase III and Panels

This project removes the existing sloped glazing units on all elevations of the building and installs new insulated panels and flashing and replaces approximately 54,300 square feet of built up roofing system on the east and west sides of the complex. The total project cost is \$1,000,000; funding is provided by House Bill 748. The estimated completion date is December 1999. The contract awarded is as follows:

Design:	J. L. Bender, Columbus, Ohio
General Contract:	Staggs Roofing, West Portsmouth, Ohio
Amount:	\$834,140 *
Estimate:	\$1,029,040
Total All Contracts:	\$834,140
Contingency Allowance:	\$79,548
Total Project Cost	\$1,000,000

Mansfield – Eisenhower Student Activities Center

This project involves renovation which includes carpeting, repainting, lighting improvements, furniture and furnishings in the lounge area and office. The total project cost is \$115,000; funding is provided by House Bill 748. The completion date is June 1999. The contract awarded is as follows:

Design:	Bass Studio Architects, Columbus, Ohio
Combined General and	
Electric Contracts:	Glenn Maglott Builders, Mansfield, Ohio
Amount:	\$96,290
Estimate:	\$99,122
Total All Contracts:	\$96,290
Contingency Allowance:	\$7,461
Total Project Cost	\$115,000

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Mount Hall – Room 145 Lecture Hall Renovation

This project renovates space to provide quality distance learning programs. The total project cost is \$500,017; funding is provided by House Bill 748 (\$430,000) and gifts to University College (\$70,017). The estimated completion date is January 2000. The contracts awarded are as follows:

Design:	Machisa Design, Blacklick, Ohio
General Contract:	Field & Associates, Columbus, Ohio
Amount:	\$231,446 *
Estimate:	\$284,000 *
HVAC Contract:	Gateway Mechanical, Grove City, Ohio
Amount:	\$89,290 +
Estimate:	\$65,000
Electric Contract:	Taylor Brothers Electric, Columbus, Ohio
Amount:	\$94,000 +
Estimate:	\$71,000 +
Total All Contracts:	\$414,736
Contingency Allowance:	\$41,681
Total Project Cost	\$500,017

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Mount Hall – Room 145 Lecture Hall Renovation (contd)

+ The HVAC and Electric contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Newark – Adena Hall Roof Replacement

This project replaces approximately 40,000 square feet of built up roofing on Adena Hall. The total project cost is \$222,831; funding is provided by House Bill 850 (\$146,018) and Central Ohio Technical College (\$76,813). The estimated completion date is December 1999. The contract awarded is as follows:

Design:	Harden, Reid, Jahnes & Luchtenberg, Newark, Ohio
General Contract:	Roof-Spec Inc., Newark, Ohio
Amount:	\$185,000
Estimate:	\$278,500
Total All Contracts:	\$185,800
Contingency Allowance:	\$19,380
Total Project Cost	\$222,831

Newark – Hopewell Renovation (Classrooms)

This project renovates space vacated by the Bookstore into two general use classrooms and a suite for student government, organizations, and clubs in the Hopewell Hall Addition. The total project cost is \$82,619; funding is provided by House Bill 748 ADA (\$16,380), House Bill 748 (\$50,176), and House Bill 790 ADA (\$16,063). The completion date is March 1999. The contract awarded is as follows:

Design:	Harden, Reid, Newark, Ohio
Combined General/ HVAC/Electric Contract:	Brezina Construction, Newark, Ohio
Amount:	\$57,762 *
Estimate:	\$65,000 *
Total All Contracts:	\$57,762
Contingency Allowance:	\$14,398
Total Project Cost	\$82,619

OARDC – Pesticide Storage/Disposal – Wooster

This project provides pesticide storage and disposal facilities to meet the requirements of the Ohio EPA. The total project cost is \$469,201; funding is provided by House Bill 904 (\$8,106), House Bill 790 (\$366,914) and House Bill 748 (\$94,181). The estimated completion date is December 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	Ben D. Imhoff, Orrville, Ohio
Amount:	\$295,235
Estimate:	\$309,000
Combined Plumbing & HVAC Contracts:	Schmid Plumbing and Heating, Wooster, Ohio
Amount:	\$71,000 * +
Estimate:	\$58,450 * +
Electric Contract:	Abbott Electric, Inc., Canton, Ohio
Amount:	\$39,715 *
Estimate:	\$45,600 *

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC – Pesticide Storage/Disposal – Wooster (contd)

Total All Contracts:       \$405,950  
Contingency Allowance: \$32,750  
Total Project Cost         \$469,201

+ The Combined Plumbing/HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Orton Hall – MAPS

This project increases the ventilation in the MAPS labs to bring them up to OSHA standards. The total project cost is \$229,684; funding is provided by House Bill 748. The completion date is November 1999. The contracts awarded are as follows:

Design:                   Phillip Absi & Associates, Columbus, Ohio  
General Contract:       GHM, Inc., Columbus, Ohio  
    Amount:             \$79,344 \*  
    Estimate:            \$116,100 \*  
Combined Plumbing and  
HVAC Contracts:         J. A. Guy, Inc., Columbus, Ohio  
    Amount:             \$96,600 \*  
    Estimate:            \$106,250 \*  
Electric Contract:       GHM, Inc., Columbus, Ohio  
    Amount:             \$11,665 \*  
    Estimate:            \$15,050 \*  
Total All Contracts:     \$187,609  
Contingency Allowance: \$16,761  
Total Project Cost       \$229,684

OSHA Required Safety Devices

This project provides installation of required devices such as safety showers, eyewash stations, platform and machine guarding, and electrical safety devices in various areas. The total project cost is \$493,605; funding is provided by House Bill 748. The estimated completion date is April 2000. The contracts awarded are as follows:

Design:                   Robert H. Fuller & Associates, Columbus, Ohio  
Plumbing Contract:       J. A. Guy, Dublin, Ohio  
    Amount:             \$363,700 +  
    Estimate:            \$350,000 +  
Electric Contract:       Knight Electric, Columbus, Ohio  
    Amount:             \$39,980  
    Estimate:            \$51,000  
Total All Contracts:     \$403,680  
Contingency Allowance: \$40,368  
Total Project Cost       \$493,605

+ The Plumbing contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Parks Hall – Elevator Upgrades

This project modernizes elevators, including ADA requirements, fire services, hoistway door tracks, hangers, closures, and operators and installation of air conditioning and electrical upgrades in the machine room. The total project cost is \$188,300; funding is provided by House Bill 748 (\$150,000) and Department of Physical Facilities (\$38,300). The estimated completion date is May 2000. The contracts awarded are as follows:

Design:	Dietmar Knodt, Columbus, Ohio
General Contract:	Mosely Elevator Company, Columbus, Ohio
Amount:	\$150,499 *
Estimate:	\$151,525 *
Electric Contract:	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$15,980 *
Estimate:	\$18,650 *
Total All Contracts:	\$166,479 *
Contingency Allowance:	\$8,324
Total Project Cost	\$188,300

Starling-Loving A Wing – HVAC Improvements

This project provides replacement of the domestic hot water risers and the heating hot water risers. The total project cost is \$570,000; funding is provided by House Bill 748 (\$220,000) and House Bill 790 (\$350,000). The estimated completion date is February 2000. The contracts awarded are as follows:

Design:	Phillip Absi & Associates, Columbus, Ohio
HVAC Contract:	Synergy Mechanical, Hilliard, Ohio
Amount:	\$414,000 +
Estimate:	\$384,850 +
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$52,648
Estimate:	\$63,700
Electric Contract:	Fetter Electrical Contractors, Columbus, Ohio
Amount:	\$17,650
Estimate:	\$28,520
Total All Contracts:	\$484,298
Contingency Allowance:	\$32,728
Total Project Cost	\$570,000

+ The HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Starling-Loving Hall – Gynecology Oncology

This project renovates space on the second floor of Starling-Loving Hall to house faculty offices for Gynecology Oncology. The total project cost is \$300,127; funding is provided by the James Cancer Hospital. The estimated completion date is December 1999. The contracts awarded are as follows:

Design:	DSI Architects, Columbus, Ohio
General Contract:	Arnold Deel Construction, Delaware, Ohio
Amount:	\$96,000 *
Estimate:	\$97,950 *

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Starling-Loving Hall – Gynecology Oncology (contd)

Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$24,900 *
Estimate:	\$27,555 *
HVAC Contract:	Ro-Dan Construction, Columbus, Ohio
Amount:	\$80,000 * +
Estimate:	\$75,625 * +
Electric Contract:	Knight Electric, Columbus, Ohio
Amount:	\$54,985 *
Estimate:	\$72,350 *
Total All Contracts:	\$255,885
Contingency Allowance:	\$25,588
Total Project Cost	\$300,127

+ The HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

University Hospitals Clinic – Dialysis Unit Relocation

This project relocates the clinic dialysis unit to improve patient services through an increase in patient privacy, more efficient unit design, and increased support space. The total project cost is \$763,103; funding is provided by University Hospitals. The estimated completion date is March 2000. The contracts awarded are as follows:

Design:	Bogden Architects, Columbus, Ohio
General Contract:	Altman Company, Columbus, Ohio
Amount:	\$313,452 *
Estimate:	\$359,500 *
Plumbing Contract:	L.T.M. Plumbing & HVAC Co., Inc., Columbus, Ohio
Amount:	\$104,887
Estimate:	\$118,000
HVAC Contract:	R. J. Lemmons, Inc., Springfield, Ohio
Amount:	\$83,940
Estimate:	\$134,000
Electric Contract:	Elite Building Systems, Inc., Westerville, Ohio
Amount:	\$82,650 +
Estimate:	\$79,000 +
Total All Contracts:	\$584,929
Contingency Allowance:	\$58,493
Total Project Cost	\$763,103

Veterinary Hospital – Chiller Replacement

This project removes the unused absorption chiller and a 490-ton centrifugal chiller and installs one chiller, sized to complement the remaining chiller and chilled water system. The total project cost is \$651,317; funding is provided by House Bill 748 (\$645,703) and House Bill 790 (\$5,614). The completion date is June 1999. The contracts awarded are as follows:

Design:	M Engineering, Columbus, Ohio
HVAC Contract:	Lincoln T. Mandeville/J. A. Croson, Columbus, Ohio
Amount:	\$515,845 *
Estimate:	\$664,800 *
Electric Contract:	W. A. T. T. Electric, Bellefontaine, Ohio
Amount:	\$19,300 *
Estimate:	\$20,300 *

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Veterinary Hospital – Chiller Replacement (contd)

Total All Contracts:       \$535,145  
Contingency Allowance: \$54,095  
Total Project Cost         \$651,317

Wilce Student Health – Roof Replacement

This project removes and replaces existing built-up roof down to the structural deck and replaces various metal flashings. The total project cost is \$150,000; funding is provided by House Bill 748. The estimated completion date is June 2000. The contract awarded is as follows:

Design:                   The Ohio State University  
General Contract:       Chemcote Roofing, Amlin, Ohio  
    Amount:             \$126,721  
    Estimate:            \$127,500  
Total All Contracts:     \$126,721  
Contingency Allowance: \$12,453  
Total Project Cost       \$150,000

Wiseman Hall – Lab Animal Renovation

This project renovates space housing the laboratory animal facility in Wiseman Hall to provide automatic watering, wall and ceiling repair, and floor drain repairs. The total project cost is \$273,188; funding is provided by Board of Regents Grant (\$68,297), NIH Grant (\$136,594), and Office of Research (\$68,297). The estimated completion date is December 1999. The contracts awarded are as follows:

Design:                   Jester Jones Schifer Feltham Architects, Columbus, Ohio  
General Contract:       Inca Enterprises, Columbus, Ohio  
    Amount:             \$105,600 \*  
    Estimate:            \$119,875 \*  
Combined Plumbing/  
HVAC Contract:         Ro-Dan Construction, Columbus, Ohio  
    Amount:             \$60,368 \*  
    Estimate:            \$66,750 \*  
Electric Contract:       Knight Electric, Columbus, Ohio  
    Amount:             \$38,344  
    Estimate:            \$55,500  
Total All Contracts:     \$204,313  
Contingency Allowance: \$21,657  
Total Project Cost       \$273,188

Wiseman Hall – Roof Replacement

This project replaces 33,600 square feet of roof on the building including all entrance canopy roofs. The total project cost is \$422,654; funding is provided by House Bill 748 (\$93,787), House Bill 790 (\$143,628), House Bill 808 (\$128,362), House Bill 904 (\$34,223), and Department of Physical Facilities (\$22,654). The completion date is November 1999. The contract awarded is as follows:

Design:                   Robert Davis, Columbus, Ohio  
General Contract:       W. R. Kelso Company, Springfield, Ohio  
    Amount:             \$365,597 \*  
    Estimate:            \$390,102 \*

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Wiseman Hall – Roof Replacement (contd)

Total All Contracts:       \$365,597  
Contingency Allowance: \$18,968  
Total Project Cost         \$422,654

**NOW THEREFORE**

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board of Trustees, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix XXII for maps, page 537.)

\*\*\*

**EASEMENT**

Resolution No. 2000-85

WAYNE COUNTY  
INTERSECTION OF MESSNER ROAD AND OIL CITY ROAD

Synopsis: Authorization to grant Wayne County of Wayne an easement across University property located in Wooster, Ohio, is proposed.

WHEREAS the Wayne County has requested a 25-year easement consisting of approximately 0.082 acre of land to reconstruct the intersection of Messner Road and Oil City Road in Wooster, Ohio; and

WHEREAS this easement will be of benefit to the University and the public; and

WHEREAS the appropriate University offices have recommended the approval of the easement:

**NOW THEREFORE**

BE IT RESOLVED, That the Vice President for Business and Finance be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instrument to provide for the easement.

(See Appendix XXIII for map, page 565.)

\*\*\*

**ARMS - PHASE VII-B**

Resolution No. 2000-86

Synopsis: Approval of Phase VII-B of the ARMS Project is proposed.

WHEREAS Phase VII-A of the Administrative Resource Management System (ARMS) Project, as authorized by the Board of Trustees at its July 2, 1999, meeting has been completed; and



**ARMS - PHASE VII-B (contd)**

WHEREAS completion of Phase VII-B has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase VII-B as described in the accompanying materials, including authorization to spend up to an additional \$17 million for Human Resources, General Ledger and Procurement Systems for the second six months of FY 2000; and

BE IT FURTHER RESOLVED, That the University will report back to the Board in July 2000 on progress in achieving the business objectives of Phase VII and for authorization to proceed with the final phase.

(See Appendix XXIV for background information, page 567.)

\*\*\*

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS  
FISCAL YEAR 1998-99**

Resolution No. 2000-87

Synopsis: Transfers to Endowment Principal Funds, Loan funds, Unexpended Plant Funds, Renewal and Replacement Funds, Retirement of Indebtedness Funds, and Investment in Plant Funds are submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1998-99 have been made; and

WHEREAS this accounting procedure is in compliance with the Auditor of State's rules that all transfers among fund groups be reported:

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be approved.

(See Appendix XXV for background information, page 573.)

Upon motion of Mr. Skestos, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, Ms. Longaberger and Ms. Hendricks.

--0--

**FIVE-YEAR ELECTRIC POWER PURCHASE AGREEMENT,  
PURCHASE OF BUCKEYE SUBSTATION, AND  
EASEMENT TO AMERICAN ELECTRIC POWER**

Resolution No. 2000-88

Synopsis: Authorization to purchase and expand portions of the American Electric Power (AEP) Buckeye Electrical Substation; enter into a 25-year right of way and easement agreement with AEP for its portion of the substation and for land through which its underground lines pass; and contract with AEP to buy power at the 138,000 volt transmission level for five years.

**FIVE-YEAR ELECTRIC POWER PURCHASE AGREEMENT,  
PURCHASE OF BUCKEYE SUBSTATION, AND  
EASEMENT TO AMERICAN ELECTRIC POWER (contd)**

WHEREAS The Ohio State University Columbus Campus currently spends in excess of \$13 million a year on the purchase of electricity and desires to position itself in a deregulated electric marketplace to obtain power at favorable rates; and

WHEREAS ongoing analysis of present and future power market options, including cogeneration of electricity with steam, indicates that owning the Buckeye Substation, located at 1735 Cannon Drive, will enable the University to purchase power at transmission line rates and lead to greater operating economies and marketplace flexibility; and

WHEREAS the current purchased power agreement with AEP has expired, and a new agreement with AEP has been negotiated to divide the ownership of Buckeye Substation in such a manner as to give the University exclusive ownership of the transformers and related equipment required to receive power at transmission line voltage while meeting AEP's needs to continue to serve existing customers from the substation; and

WHEREAS the easement to AEP for its portion of the substation and the passage of its underground lines will benefit the University and the appropriate University offices have recommended the approval of this easement; and

WHEREAS the cost of the substation to the University will be approximately \$4,550,000, and this investment has a payback of four years compared with buying power at present voltage:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to enter into a purchase agreement with American Electric Power (AEP) to buy those portions of Buckeye Substation necessary for the University to receive electric power at transmission level voltage, to enter into a new 25-year right of way and easement agreement with AEP, to contract with AEP to buy power at transmission level voltage for five years for approximately \$.0348 per kilowatt hour, and to execute such documents as are necessary to complete these transactions; and

BE IT FURTHER RESOLVED, That the Vice President for Business and Finance be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instrument to provide for the easement.

(See Appendix XXVI for background information and map, page 583.)

Upon motion of Mr. Skestos, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution with eight affirmative votes cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Ms. Longaberger and Ms. Hendricks, and an abstention cast by Judge Duncan.

--0--

**STUDENT RECOGNITION AWARD**

Ms. Nowakowski:

Last month, I had the opportunity of recognizing a student from one of our professional colleges, but this month it is my pleasure to introduce to you Erin Galloway, an undergraduate honors student majoring in Child and Family Studies in the College of Human Ecology. Coming to Ohio State from Copley, Ohio, Erin is a dynamic leader who is organized, creative, open-minded, and dependable.

### **STUDENT RECOGNITION AWARD (contd)**

Ms. Nowakowski: (contd)

As an honors student, she has chosen to work with an advisor on a research project within the area of human development and family science. Erin's honors thesis involves the study of communications and programming with the campus community neighborhoods; specifically creating a needs assessment of neighborhoods near the University district; establishing a teaching, research, and service facility in the neighborhood; and recognizing the need for a liaison between the community and the University.

Erin was nominated for this award because of her outstanding accomplishments in both academic pursuits and extracurricular service activities. She served on the college-wide Lena Bailey Leadership Development committee and helped conduct a very successful leadership workshop for 22 students this past October. For the workshop, Erin created a notebook of information for all participants highlighting each session and providing background information on leadership and the themes used to give structure to the participants' experiences.

Outside the classroom, Erin has worked as an intern at the Volunteer Center of Summit County Incorporated to establish a youth volunteer club, and has furthered her leadership abilities through participation with The Public Relation Student Society of America and the Ohio Association of Student Councils. She also volunteers with neighborhood services and the AIDS Quilt Project.

The experience she has gained from the campus and surrounding communities certainly shows that Erin is using her time at Ohio State to identify solutions to problems truly applicable in today's society. Please join President Kirwan, Dean David Andrews and me in congratulating Erin Galloway.

Ms. Erin Galloway:

I just want to say that it is such an honor, thank you so much. I guess in receiving this award it shows that I've come full circle since I first stepped foot on this campus in 1996. I think I've been lucky enough to be blessed with opportunities that I never expected that I would be able to achieve and be able to be involved in since I joined this campus. I feel incredibly lucky to be involved in the community today and to be honored with this award. Thank you again.

--0--

### **STUDENT GOVERNMENT REPORTS**

Mr. Josh Mandel:

Over the past month, the Undergraduate Student Government began the annual landlord library project, in which we survey students around the campus area and ask them what they think about their landlords. Then we publish the results for students at the beginning of Winter Quarter, so when students are going around campus looking for a place to stay, they know who the good and bad landlords are and who treat students well. So that project is underway and this year the Interprofessional Council and Council of Graduate Students are also helping us as well.

During the past couple weeks, the Undergraduate Student Government, in cooperation with IPC and CGS, sent out invitations to Senator Bradley, Governor Bush, Mr. Forbes, Vice President Gore, and Senator McCain to come to campus

## **STUDENT GOVERNMENT REPORTS (contd)**

Mr. Mandel: (contd)

to talk to the students about what they want to do for the country in the coming century. Knowing that you're all leaders in the community and nationally, if you have any suggestions or can lend us a hand in bringing any of those candidates to campus, we'd really appreciate it.

During the past month, we also started an initiative called Bookswap.com. At the end of each quarter students have all of these books they want to trade back to the bookstores. Students get ten or fifteen percent of what they paid for their books and then use that money to buy new books. What we want to do, and what we've started doing, is communicating from student to student, so students can buy and sell their books to each other. Instead of only getting 10 percent or 15 percent back from the bookstore, they can get 50, 75, or even 100 percent from another student. This will save students a lot of money and will contribute to their experience.

We recently started a diversity incentive plan for student organizations. We allocated money out of our general budget and we're going to try to raise money around the University to give to student organizations who want to do programs having anything to do with ethnicities, cultures, races, religions, etc. If they do anything at a site having to do with that, or if we could take two groups who are completely different from each other in race, religion, culture, and bring them together, we'll give them a financial incentive to do a program together. We're really excited about it. It's just getting underway and we'll be going around campus trying to get as many offices and departments involved as well. We feel that it is consistent with Dr. Kirwan's and the University's priority of diversity.

During Fall Quarter, we went to the University of Wisconsin for the Association of Big Ten Students. It's a conference of all the Big Ten student governments. We talk about what we're doing and we get ideas of what other schools are doing so we can make things happen here. Next quarter we'll be going to Michigan State. We'll also be going to Texas A&M University for a national conference of student governments. And a council of Ohio student governments will meet in Bowling Green Winter Quarter. That's something new that's starting so we could talk about more issues central to the state.

Finally, we have thirty-two freshman interns. We're glad to welcome them, and they are really stepping in to take charge. Because we're only here for four or five years, it's important that we bring up and mentor a lot of young students. We have a really good group and we're excited for them to take our jobs in the coming years.

Now the report from the Interprofessional Council President Eric Ley. Applications for the Professional Student Development Fund are now accessible through the IPC web page. Funds are available for professional students engaged in unique activities, that encourage personal development and improve the professional colleges. Thus far, more than \$6,000 has been raised from IPC events and through the Office of Academic Affairs. The goal for IPC is to increase the total disbursement to \$10,000 with the help of donations from the individual professional colleges.

Representatives from the Interprofessional Council have met with the Colleges of Dentistry, Law, and Medicine and Public Health to discuss the results of the I-QUE survey and to begin drafting the I-QUE report. Additional meetings have been scheduled. An initial draft for the I-QUE report will be available for discussion this winter, with the final draft slated for completion in May 2000. IPC

## **STUDENT GOVERNMENT REPORTS (contd)**

Mr. Mandel: (contd)

strongly encourages the Board, as well as the governing bodies of the University, to address the recommendations outlined in this report. It is important to note that professional students benefit from student health insurance primarily from access to affordable health care coverage, and also secondarily because student health insurance provides a patient population that furthers the educational experience. IPC believes that dental and vision coverage should be an integral part of the student health insurance plan and that competitive proposals from the Colleges of Dentistry and Optometry receive highest priority.

Now the report from Ron Meyers, President of the Council of Graduate Students. The Council of Graduate Students had a productive and rewarding November. We successfully co-hosted the National Association of Graduate/Professional Students annual conference with the Interprofessional Council. The conference made CGS look great and was a success due to the tireless effort of Kathleen Carberry, with assistance by Lisa Perry, Brian Rivera, Kelly Cosner, and Christine Parker and funding support from the Office of Student Affairs.

CGS was pleased to have Dr. Kirwan give an inspiring speech on diversity at the luncheon and to receive the NAGPS Annual Program Excellence Award for the G-QUE. Brian Rivera and Kelly Cosner represented CGS well, with an extremely well-done presentation on how the CGS Professional Development Fund was developed and is managed by CGS. They also noted that Kathleen Carberry, past CGS president, was elected president of NAGPS.

Given the importance of student safety both to the graduate, professional, and undergraduate student quality of the University experience, CGS continues their work to improve student safety on and off campus. CGS perseveres with their work with USG, Evans Scholars, and Campus Partners to develop pilot programs as part of the student safety initiative in the University district. They hope to launch two significant experimental programs during Winter Quarter, the Buckeyes Watch Program and the Adopt-A-Street Program. The Buckeyes Watch Program seeks to teach students to look out for each other and occasionally socialize with neighbors, and includes evaluation and research components to assess the success and impact of these programs.

Through efforts like these, they hope that many responsible students who live in the University area will be encouraged to act to make their neighborhood safer. They are very pleased that the Board continues to support Campus Partners because of the importance of their work. Student safety and the quality of life east of High are critical to their academic success and the University's quest for excellence. They hope that the support of Campus Partners will be expanded in the future so that they can expand their work east of High, and so students can make greater contributions to the revitalization effort.

Those are the reports. Are there any questions, Mr. Chairman?

Mr. Colley:

Any questions from members of the Board on any of the three reports? Thank you, Josh.

--0--

Mr. Colley:

Any other old business, new business?

December 3, 1999 meeting, Board of Trustees

Mr. Brennan:

Mr. Chairman, as you were speaking earlier about the record of the last nineteenth century Board meeting, I gather there wasn't very much in the way of the minutes and in the way of the body of what was in the minutes. Is that what you were saying?

Dr. Napier:

There was no mention, Mr. Brennan, of entering a new century in the minutes.

Mr. Brennan:

I have a thought and it's one that you heard. Regardless of whatever else we may be doing to memorialize this event at the University, I think that at least we should offer each of the Trustees the opportunity to put a two or three page memo together as to how we feel about being a trustee at this time at the University, and add it to the minutes.

Mr. Colley:

We will accept that and promote it to the members of the Board of Trustees to memorialize your sense of your service to Ohio State University.

(See Appendix XXVII for letters from Board of Trustees members, page 587.)

--0--

Thereupon the Board adjourned to meet Friday, February 4, 2000, at The Ohio State University College of Law, Columbus, Ohio.

Attest:

William J. Napier  
Secretary

Michael F. Colley  
Chairman

## **A REORGANIZATION PLAN FOR THE ACADEMIC MEDICAL CENTER**

### **BACKGROUND AND INTRODUCTION**

The Governance Report of the Board of Trustees, facilitated by McKinsey and Company in 1995-97, highlighted the need for a systematic review of the structure, organization and management of all of the elements comprising or directly affecting the academic medical center. At the request of President Kirwan and the Board in 1998, community advisors with significant prior university and hospital board experience undertook a review that included consultation with all academic and hospital leadership. Their report confirmed the need to create a more streamlined and integrated organizational structure; develop a greater sense of strategic focus; minimize duplication of operational resources; and, promote the image of a cohesive health care delivery system.

Two special committees were appointed by the president to separately address (1) board structure, composition and responsibilities for the academic medical center, and (2) management structure for the health sciences and the health services. Regular consultation occurred between the president and provost and these committees over the course of several months, up to the submission of their recommendations.

Dean Healy's decision to leave the university effective September 1, 1999, and the imminent retirement of Dr. Tzagournis from the position of Vice President for Health Sciences and his return to full time status as a faculty member, provide the impetus to present this plan at this time and to set a course for its timely implementation. Successful recruitment of a distinguished leader for the academic medical center will depend as much on the clarity and logic of the management structure as on the vitality of our aspirations for excellence.

### **DEFINITIONS**

The following definitions are included in this plan to ensure clarity in organizational structure, reporting lines, operating relationships and overall objectives. They will be further refined as discussions continue and incorporated in governing actions and documents.

- “academic medical center” means the college of medicine and public health, the hospitals, the health services, and the clinical enterprise (all as defined herein).
- “clinical enterprise” means the entirety of the medical clinical faculty, whether organized in a single or separate practice plans, operating as a single entity for purposes of participation in medical center governance and operations and managed care contracting.

- “health services” means the entirety of the delivery system for medical care whether provided through the hospitals, other medical care centers and affiliated medical care entities, or other medical settings under the direction or control of the university.
- “hospitals” means all of the inpatient and ambulatory care facilities owned or operated in whole or in part by the university.

## **LEADERSHIP**

The chief executive officer of the academic medical center will be the senior vice president for health sciences and dean of the college of medicine and public health. The senior vice president and dean will have responsibility for the advancement of the academic mission of teaching, research and service and will have authority over all units of the academic medical center. The senior vice president and dean will report to the president regarding all administrative and fiscal matters and to the provost regarding all academic matters, and will be a member of the Planning Cabinet and the Council of Deans.

The senior vice president and dean will have appointing authority for the medical director of each hospital, all chairs of the clinical departments in medicine and public health and the chiefs of the medical services in all hospitals. The senior vice president and dean also will be responsible for the administrative services currently provided to the health sciences colleges by the vice president for health sciences.

The chief executive officer with responsibility for the operation of all hospitals and facilities used in the delivery of health services will be the vice president for health services, reporting to, and working in close collaboration with, the senior vice president and dean in all areas of hospital management and administration.

This plan is an integrated organizational model but it is intended to enhance, not diminish, the brand identity and reputation of individual hospitals such as the James Cancer Hospital and Solove Research Institute. Each hospital will have an executive director on site who will report to the vice president for health services.

Deans of the six health sciences colleges will continue to report directly to the provost and to serve on the Council of Deans.

The provost will appoint an executive dean for the health sciences colleges from among the deans of dentistry, nursing, optometry, pharmacy and veterinary medicine.

## **OVERSIGHT BOARD**

Oversight of the academic medical center will be assigned to a board of directors under a limited delegation of authority from the university’s board of trustees. The board will advise the president and will report through the president to the board of trustees. The academic medical center board will have oversight responsibility for the strategic allocation and direction of the tangible and intangible assets and resources used in the delivery of health services.



The academic medical center board will be comprised of 15 voting directors including as ex officio, the president, the senior vice president and dean, the vice president for health services, the executive dean of the health sciences colleges and the designated chief of the clinical enterprise; two trustees of the university; six community representatives; and two physicians in leadership positions in the academic medical center. In addition, there will be up to 6 non-voting, ex officio directors to include the senior vice president for business and finance, and the executive directors of the James Cancer Hospital, University Hospitals, University Hospitals East, and such other hospitals as the academic medical center board shall designate. Upon the recommendation of the president, the board of trustees will appoint the directors and further appoint the chair and vice chair of the oversight board from among the directors.

The jurisdiction and authority of the academic medical center board is designed to promote integrated and comprehensive planning in order to maximize efficiency and effectiveness in advancement of the academic mission and the utilization of resources. The board's delegated authority will include all aspects of the significant interface between the college of medicine and public health and the rest of the medical center.

The academic medical center board is not intended to have jurisdiction over the college of medicine and public health with respect to academic matters such as curriculum, tenure and promotion, patterns of administration and the like, nor is this plan intended to alter the relationship of the other health sciences colleges to the college of medicine and public health or the academic medical center, or to imply that the practice plans as presently constituted are not separate entities independent from the university.

The responsibilities of the academic medical center board will include

- review and coordinate all current year operating and capital budgets for the academic medical center;
- review and coordinate all operating and capital planning budgets for the academic medical center;
- develop, monitor, and measure progress of a comprehensive, integrated strategic plan for the academic medical center;
- oversee and assure long-term efforts to develop a more integrated infrastructure (finance, audit, legal, facilities, development, information systems, planning, communications and marketing) for the academic medical center; and
- study and recommend strategic initiatives and affiliations to the board of trustees.

Each hospital will continue to be guided and monitored by a board comprised of representatives of the hospitals' management, its medical specialties and community members dedicated to the vision and mission of the hospital and the overall academic medical center. These boards will deal directly with operations including annual operating and capital budgets, compliance, credentialing and quality assurance, together with such other matters as may be assigned to it by the academic medical center board. The vice president for health services will be an ex officio member of each hospitals' board.

## **CONCLUSION**

This plan proposes major changes in the leadership positions and oversight of the academic medical center. Its purpose is to create a structure that will allow for more systematic planning, clearer articulation of priorities, better integration of activities, more efficient delivery of services, and more timely decision making.

This plan has been circulated widely and has been modified as a result of recommendations from various constituencies. There is a strong consensus for the direction of the plan and the need to commence implementation.

With the Board of Trustees' formal adoption of this plan document, detailed work on implementing resolutions and bylaws to establish the new governance structure will commence immediately.

# **The Ohio State University**

## **Naming Requests**

**November 1995**  
**[Proposed Revisions June 1999]**

**Introductory Note**

**General Information**

**Procedures For Naming Requests**

**Starting The Naming Process**

**Steps Involved In The  
Commemorative Naming Process**

**Guidelines**

# ***Naming Procedures***

## **Introductory Note**

The procedures described in this document were written in 1992 and are based on trustee bylaw 3335-1-08. Modifications have been made on a number of occasions to accommodate emerging needs of the university. Future changes may likewise be required.

The procedures are designed to make the collection of information about potential namings more systematic than it had been and to increase input from additional segments of the university community in order to enhance the naming process.

These procedures have dealt primarily with the naming of buildings, roads, parks, plazas, additions, wings, rooms, laboratories, floors, open spaces, etc.

The naming procedures described in this document refer only to administrative or commemorative namings. Deliberations related to the academic structure of the university, such as the establishment, alteration, and abolition of educational units, are the prerogative of the university faculty or the senate and the trustees, as outlined in by-law 3335-1-05.

## **General Information**

The naming procedures at The Ohio State University are designed to accomplish one or both of two goals:

- (1) To identify facilities for administrative purposes (i.e., *Administrative namings*);
- (2) To acknowledge personal achievements of individuals or pay tribute to the intellectual, financial, volunteer, or other contributions made by individuals, companies, or organizations to the university (i.e., *Commemorative namings*).

The authority to name facilities at Ohio State rests with the board of trustees.

It has become accepted practice that administrative name changes of facilities -- those not involving the name of a person or a company -- are routinely handled by the office of the vice president for business and administration without specific action by the board of trustees.

The university's operating manual (section 24B) provides that all requests for commemorative namings shall be administered by the office of the vice president for development.

## Procedures For Naming Requests

### *Administrative Naming Requests*

Administrative naming requests are those that do not involve the name of a person, a company, or an organization but which help define the changing use of a facility. An example is the change of a name from “The Water Resource Building” to the “General Biology Annex.” Administrative naming requests may be submitted directly to the vice president for business and administration, who will work closely with the vice president for development to ensure that the university achieves maximum private-support benefit from naming opportunities, and take appropriate action to implement approved naming requests.

### *Commemorative Naming Requests*

Commemorative naming requests are those that involve the name of a person, a company, or an organization. These must be submitted to the vice president for development. The vice president for development will gather background information on the request and will engage in consultation with faculty as appropriate, and other members of the university community while remaining cognizant of the confidential nature of many naming requests. The vice president will evaluate the request to determine whether the request falls within naming guidelines. If it does not, the vice president will notify the requester. If it does, the vice president will submit the request to the ~~executive committee~~ **[planning cabinet]** for review and recommendation to the president. The president may forward the request to the board of trustees for action. The process will be followed for all facilities, including buildings, roads, parks, plazas, additions, wings, rooms, laboratories, open spaces, etc.

In those cases in which a facility involves multiple commemorative naming requests (such as in the case of a new building with donor-supported wings, floors, and/or rooms), the vice president for development may group them together and submit them for action as outlined above.

~~In some cases, the vice president for development may convene a meeting of the naming and complex gifts committee. This group includes the vice presidents for business and administration, finance, and legal affairs, the treasurer, the senior vice provost of academic affairs, an executive dean appointed by the provost, and the chairs of the board of trustees and the foundation board. The committee may provide guidance to the vice president for development, the president, and the trustees concerning specific naming opportunities and requests. The committee may decide that a proposed naming is not in the best interest of the university or does not satisfy naming guidelines, in which case the vice president for development will notify the requester that the proposed naming has been denied.~~

## **Starting The Naming Process**

### *Administrative:*

A letter outlining the reasons for the Administrative Naming Request to the vice president for business & administration is sufficient to initiate an Administrative Naming Request.

### *Commemorative:*

A letter to the vice president for development outlining the nature and merits of the naming request is sufficient to initiate a Commemorative Naming Request. The request must have the written support of the head of the academic or administrative unit from which the request originates.

A minimum of three months should be allowed for the processing of naming requests. Questions concerning Administrative Naming Requests may be directed to the vice president for business & administration (292-7970). Questions concerning Commemorative Naming Requests may be directed to the vice president for development (292-2970).

## Steps Involved In A Commemorative Naming Request

**Step 1:** A commemorative naming request is submitted to vice president for development who completes a "Naming Request Profile."

*NOTE: All Commemorative Naming Requests must have the approval of the head of the academic/administrative unit from which it originates.*

**Step 2:** Relevant information concerning the request is compiled by the vice president for development. This includes a history of the facility to be named and a description of the achievements of the proposed honoree.

*NOTE: This step will include a check with the office of campus planning to determine whether other facilities have been named for the person to be honored by the current naming request. Also, a check will be made with the board of trustees staff (and other appropriate offices) to determine whether the individual has received other honors. The architect's office will also be notified.*

**Step 3:** The vice president circulates the Naming Request Profile to the president's ~~executive committee~~ **[planning cabinet]** for comment and action.

**Step 4:** Upon approval by the president's ~~executive committee~~ **[planning cabinet]**, the president may take the request to the board of trustees.

**Step 5:** Upon trustee approval, the office of the president notifies the honoree and/or relatives and other interested parties. The vice president for development facilitates the release of public information.

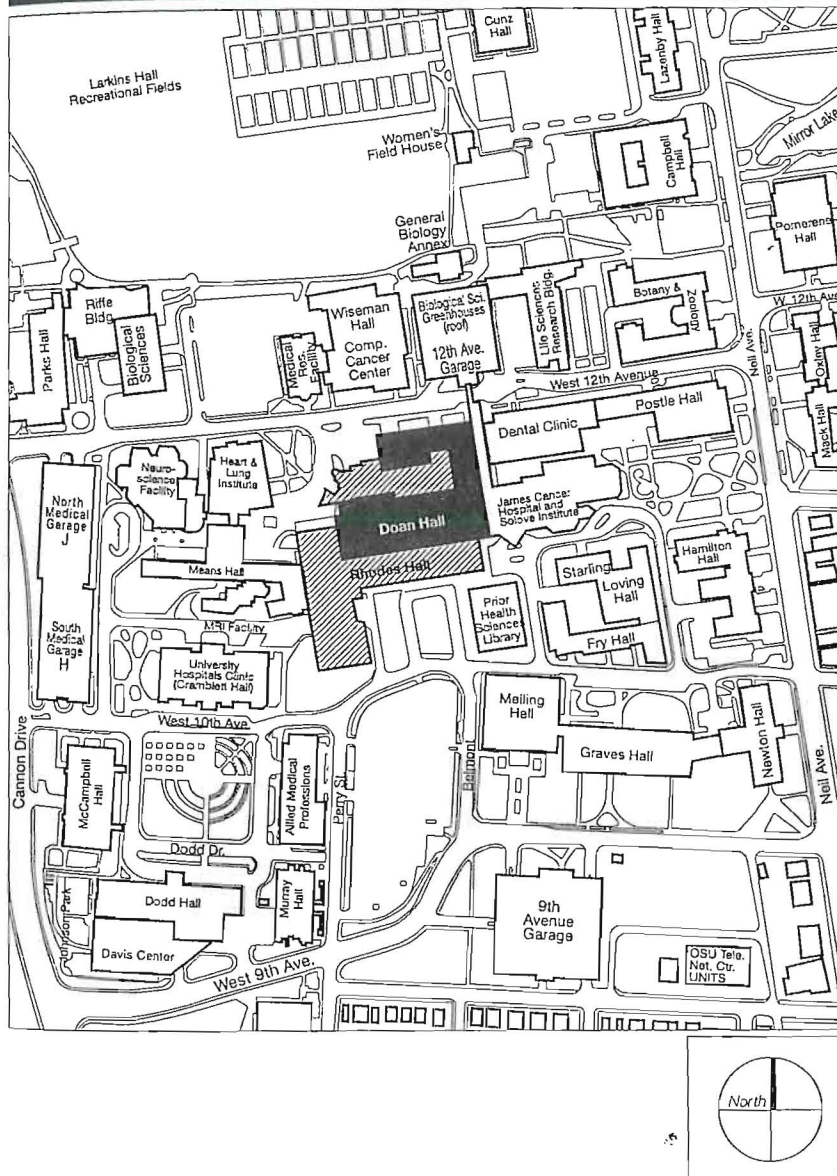
## Guidelines

There are many factors that must be considered in the naming request process. Among those factors are the following:

- Facilities can be named for any individual, but it is presumed that such individuals will have contributed in some significant way to the advancement of the university.
- Facilities cannot be named for a person who is an officer or employee of the university or the state of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years.
- In appropriate circumstances, naming requests should foster Ohio State's efforts to promote private support for the university.
- A building, room, wing, floor, etc., can be named for a donor who makes a significant contribution to the cost of the building, room, wing, floor, etc. A contribution of 50 percent of the cost or 50 percent of the private fund raising goal of the building, room, wing, floor, etc., is a suggested guide (so long as a private fund raising goal is a substantial portion of the cost).
- [• **Alternatively, when a building project naming is proposed, the university may use 15% of the initial construction estimate as a reasonable naming amount, especially in those cases where very little or no private gifts are being used to do construction.]**
- [• **The university will decide which naming opportunity to use based on which method provides the largest gift.]**
- A donor's lifetime giving to Ohio State may be taken into consideration when considering a naming request.
- Donors will receive appropriate credit for funds donated in support of a building, wing, etc., or the facility's operating endowment.
- It is the preference of the Board of Trustees that academic buildings not be named for corporations and foundations.
- [• **The office of university development will provide guidance to the planning cabinet when a naming gift level, determined through the guidelines, appears to be larger than the market of potential donors for the project. In such cases, a new naming gift level will be proposed by university development to the planning cabinet.]**



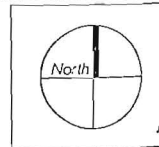
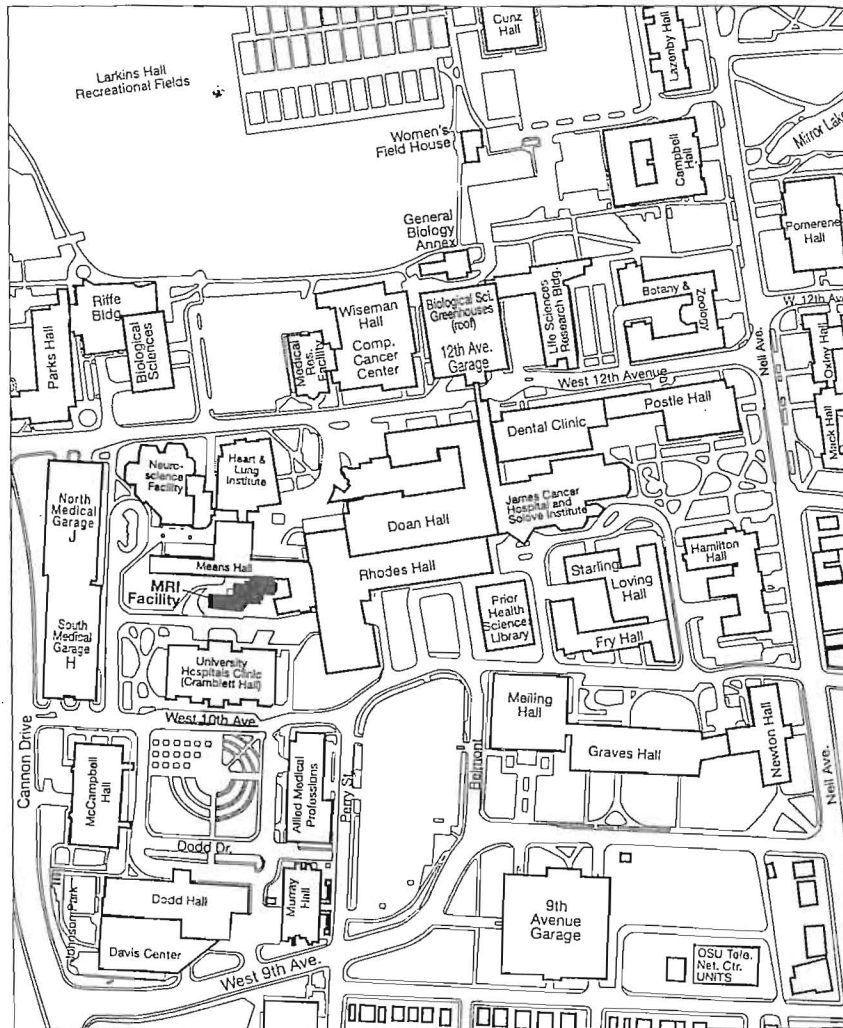
## Doan / Rhodes Halls - Material Handling System



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

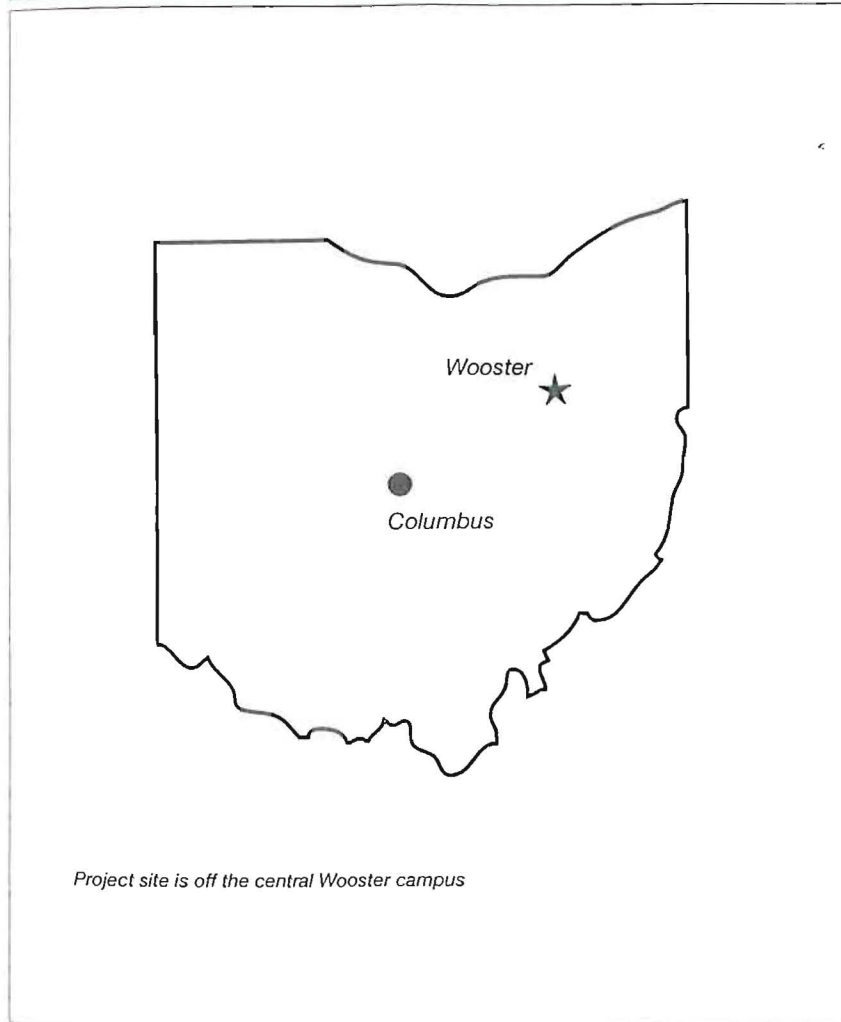
# MRI - Clinical Facility Expansion



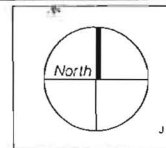
Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

**ATI - Land Improvements**



*Project site is off the central Wooster campus*

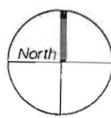
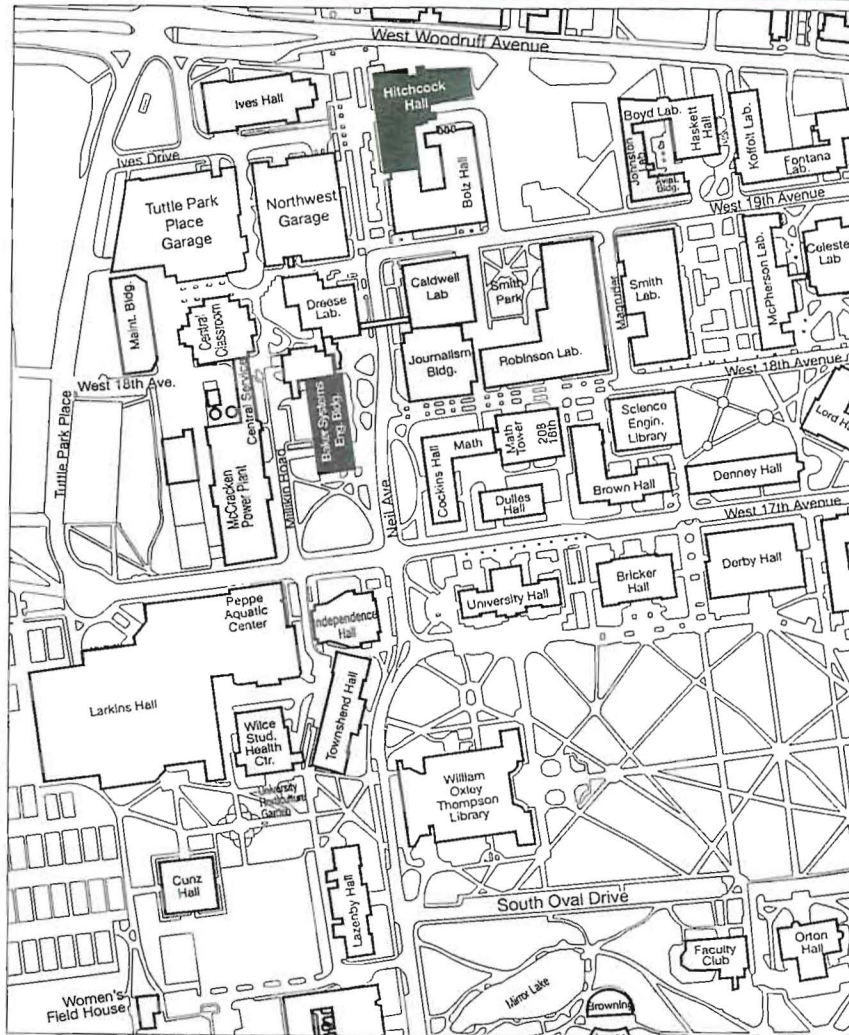


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 20, 1999



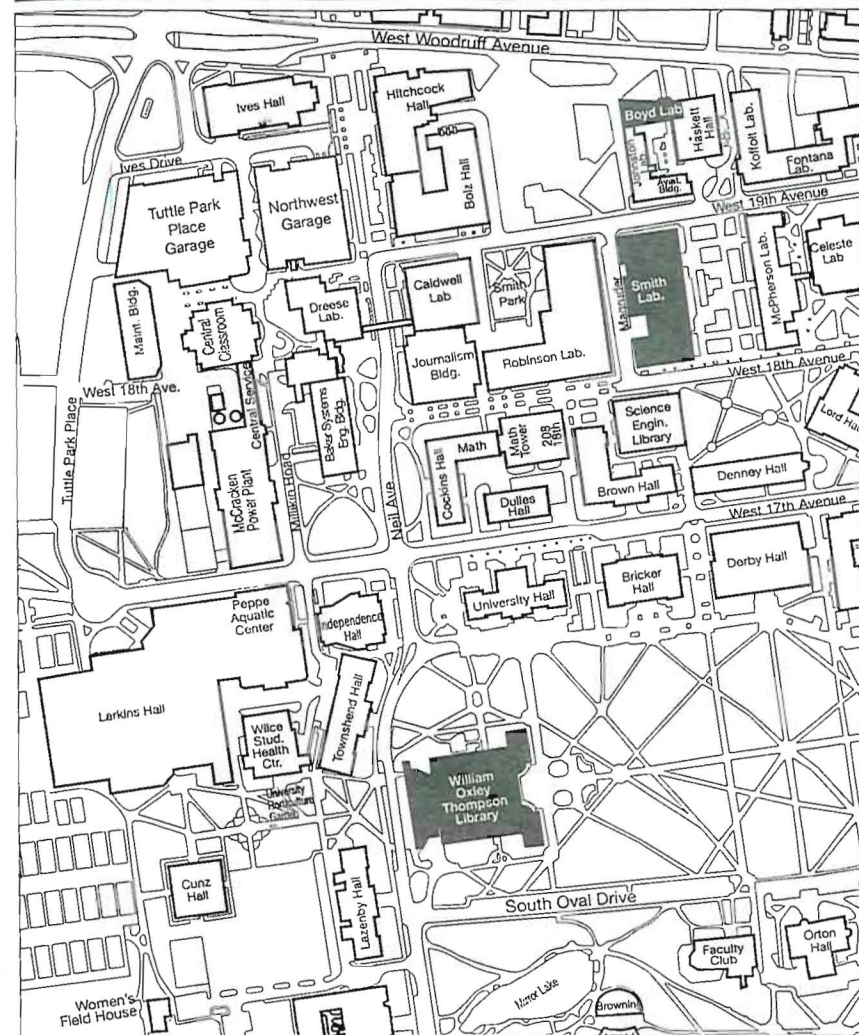
## Baker Systems/Hitchcock Hall - Renovate for IWSE



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999

## Campus Buildings - Emergency Lighting

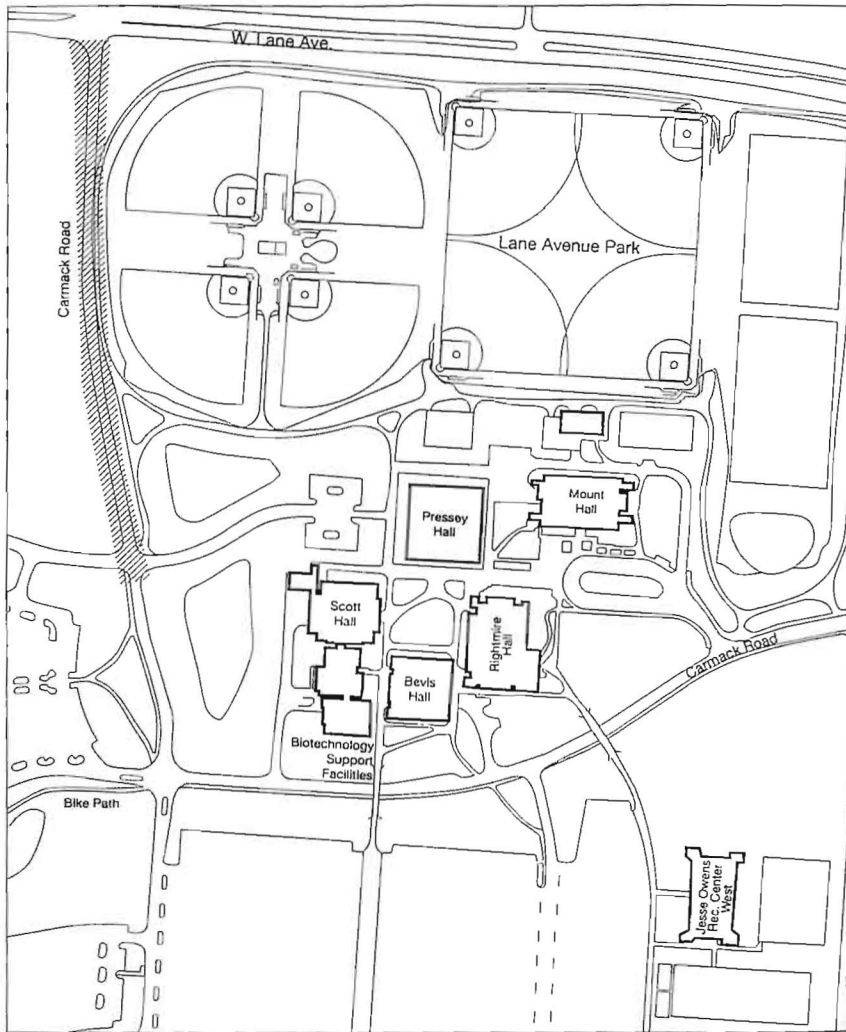


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 20, 1999



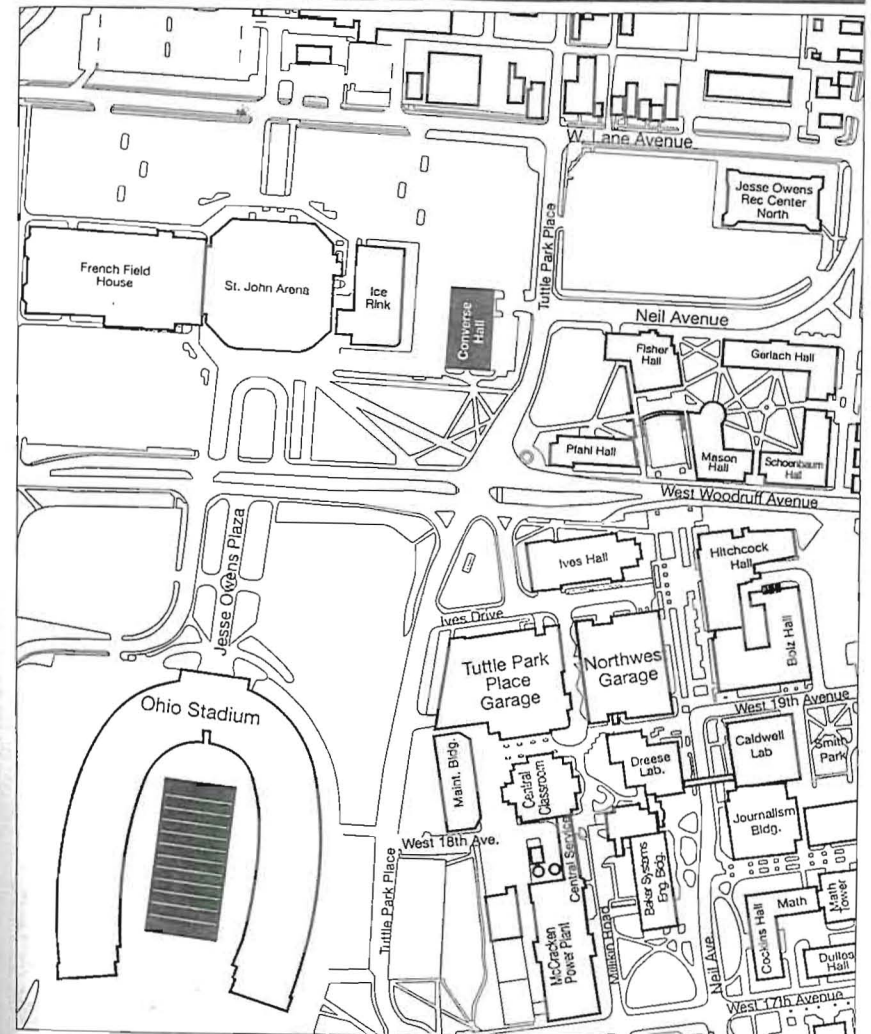
## Carmack Road Widening



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

## Converse Hall - Plumbing Improvements

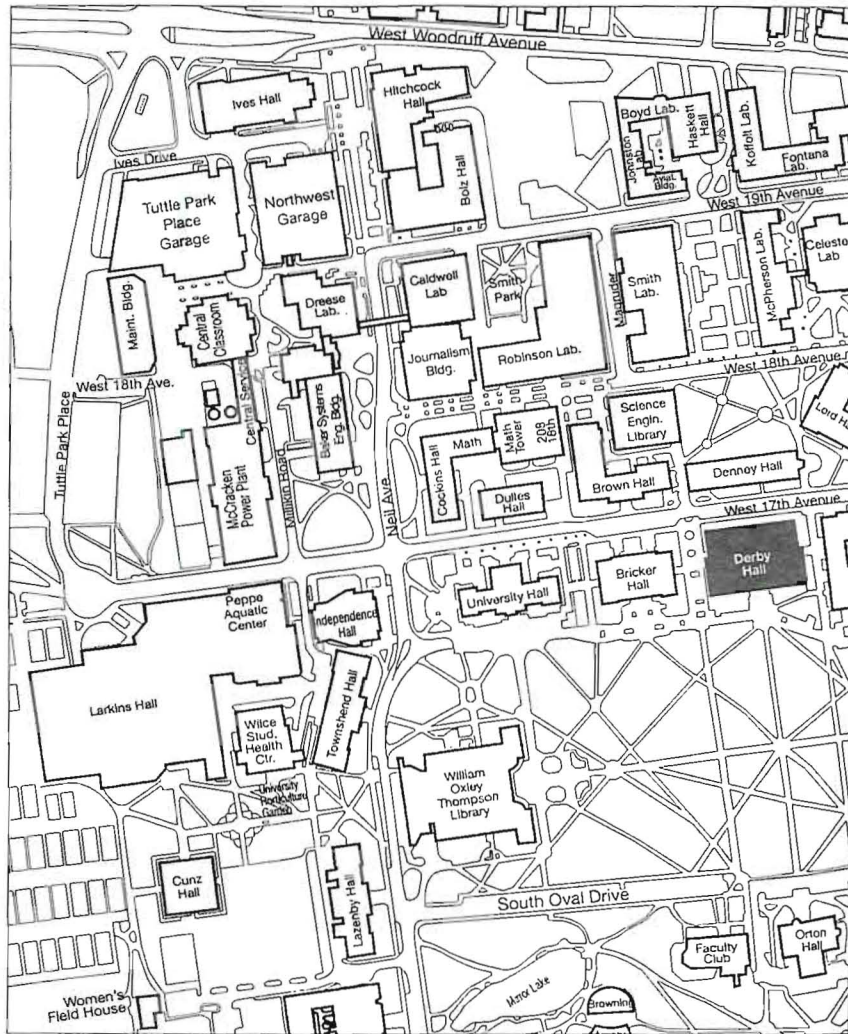


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999



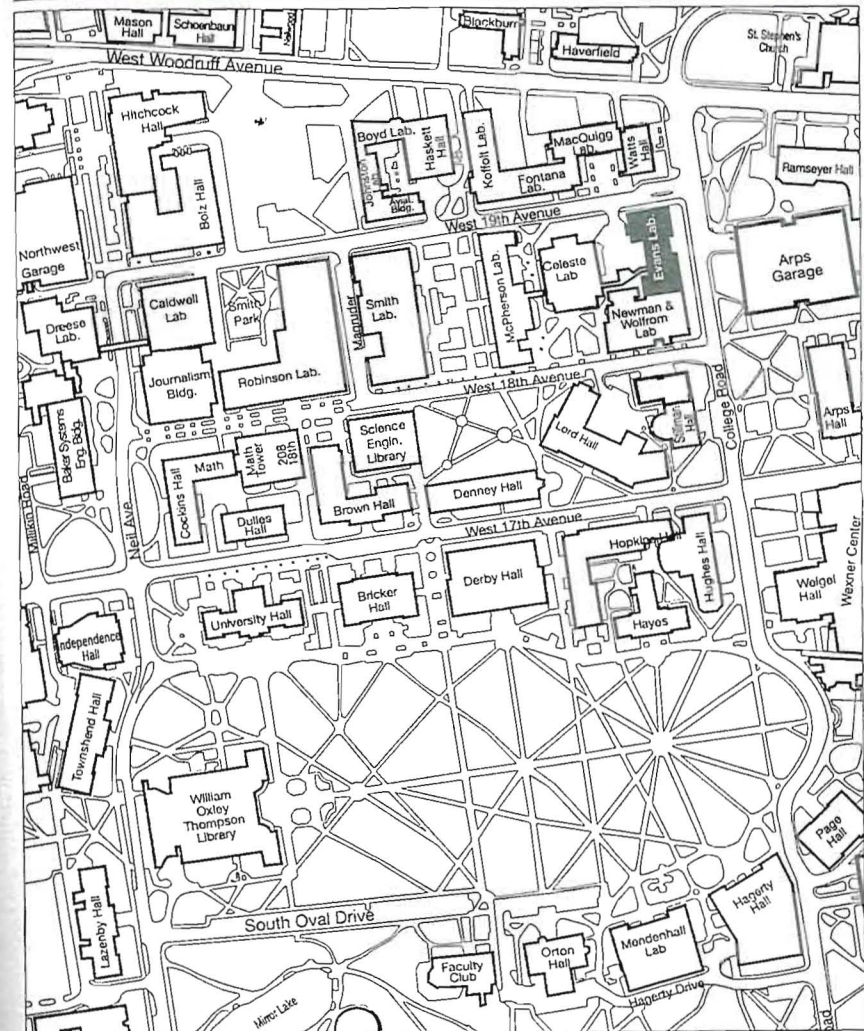
## Derby Hall - Plaza



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999

## Evans Lab - Chiller Replacement

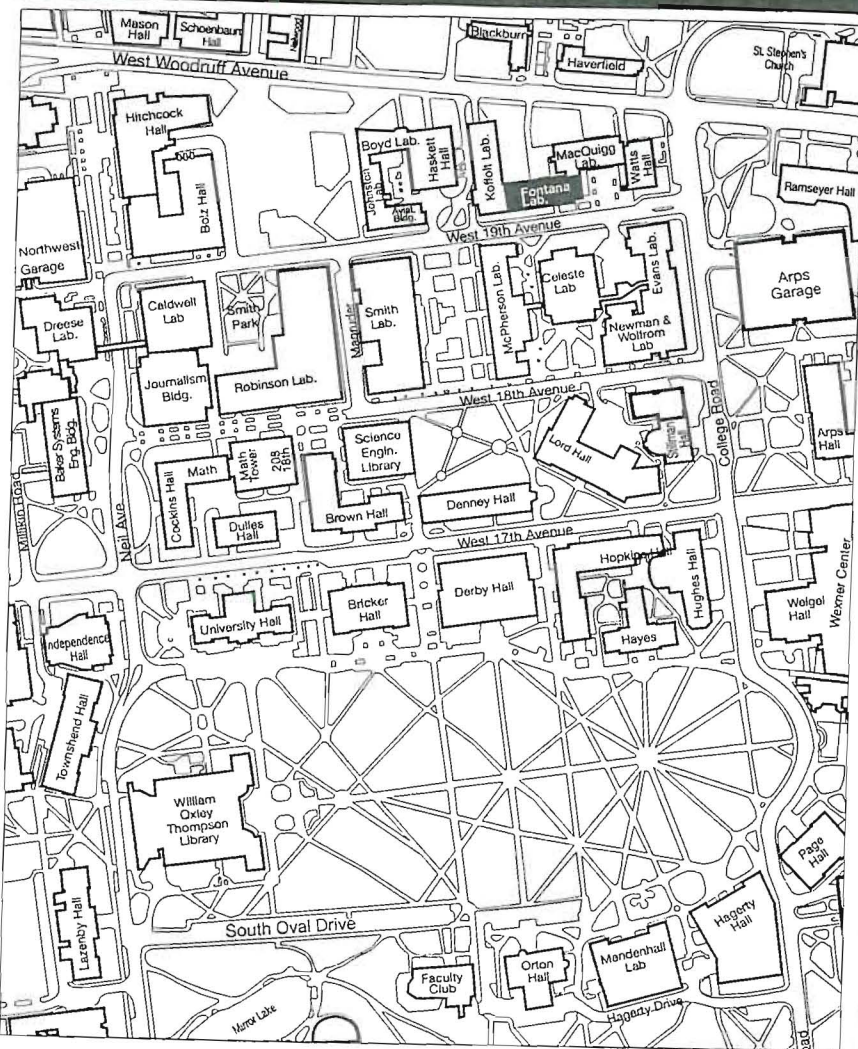


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999



## Fontana Lab - Chiller Replacement

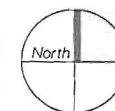
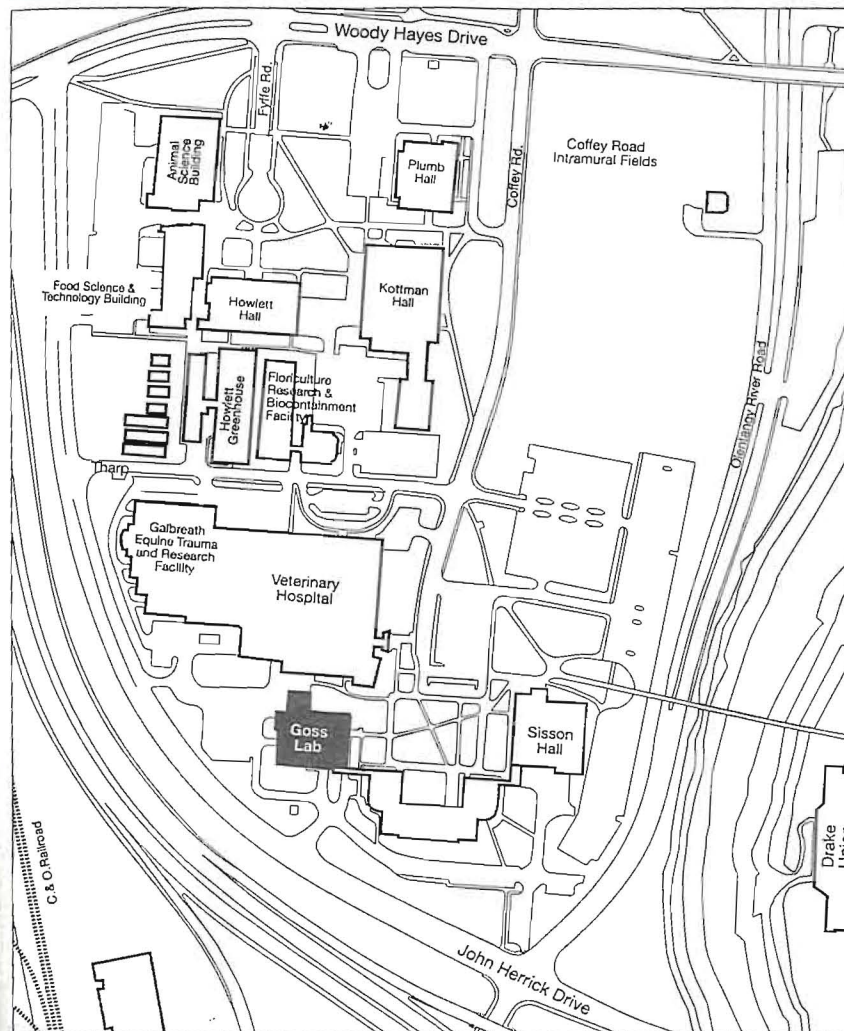


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999

544

## Goss Lab - Roof Replacement



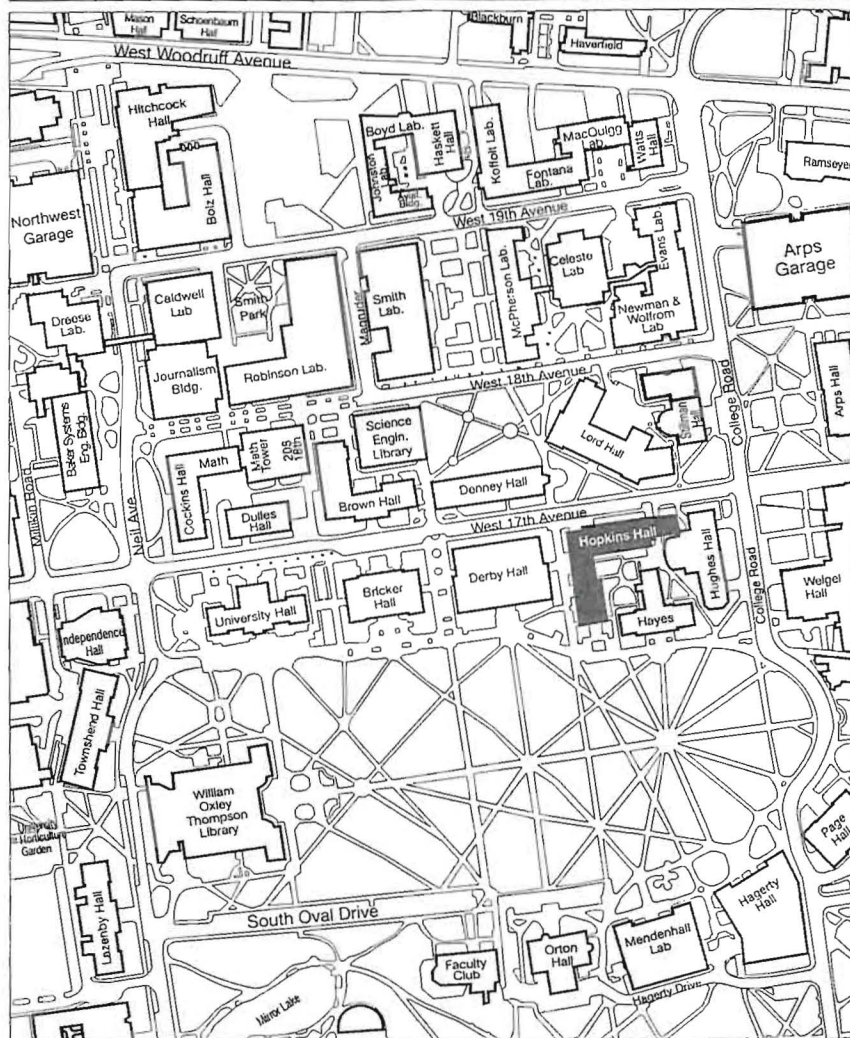
Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

545



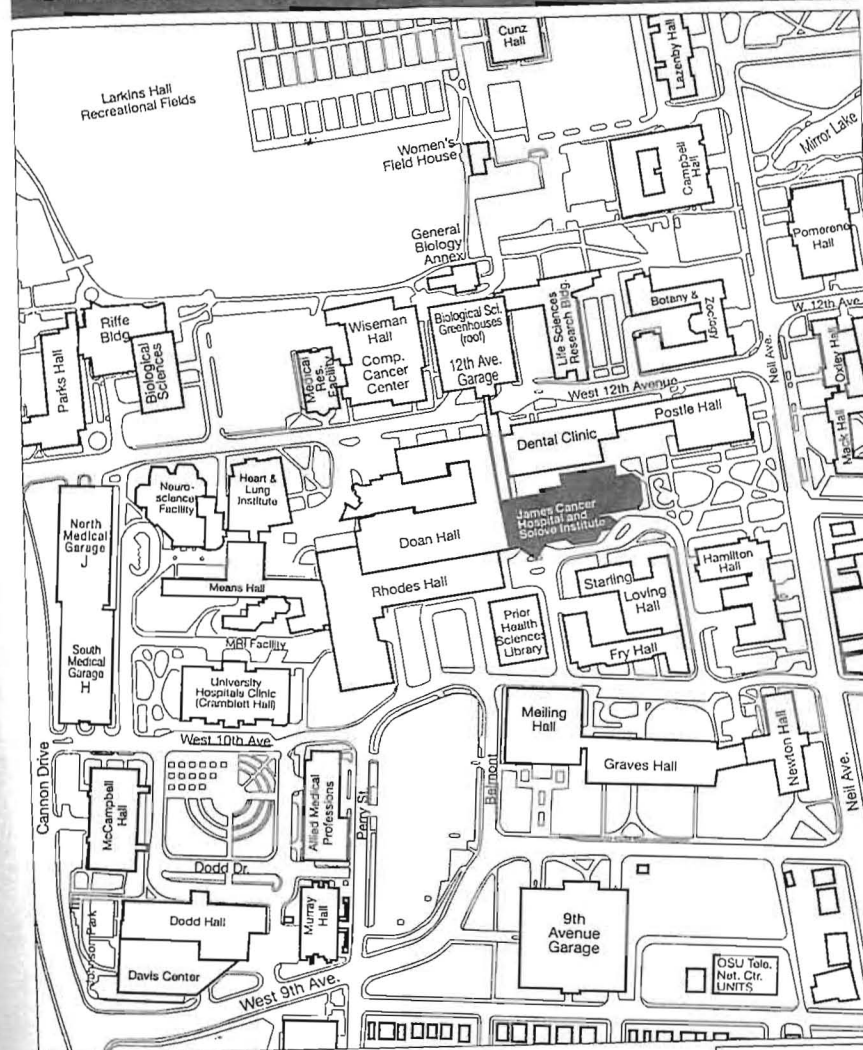
## Hopkins Hall - Roof Replacement



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

## James Cancer Hospital - Radiation/Oncology Renovation

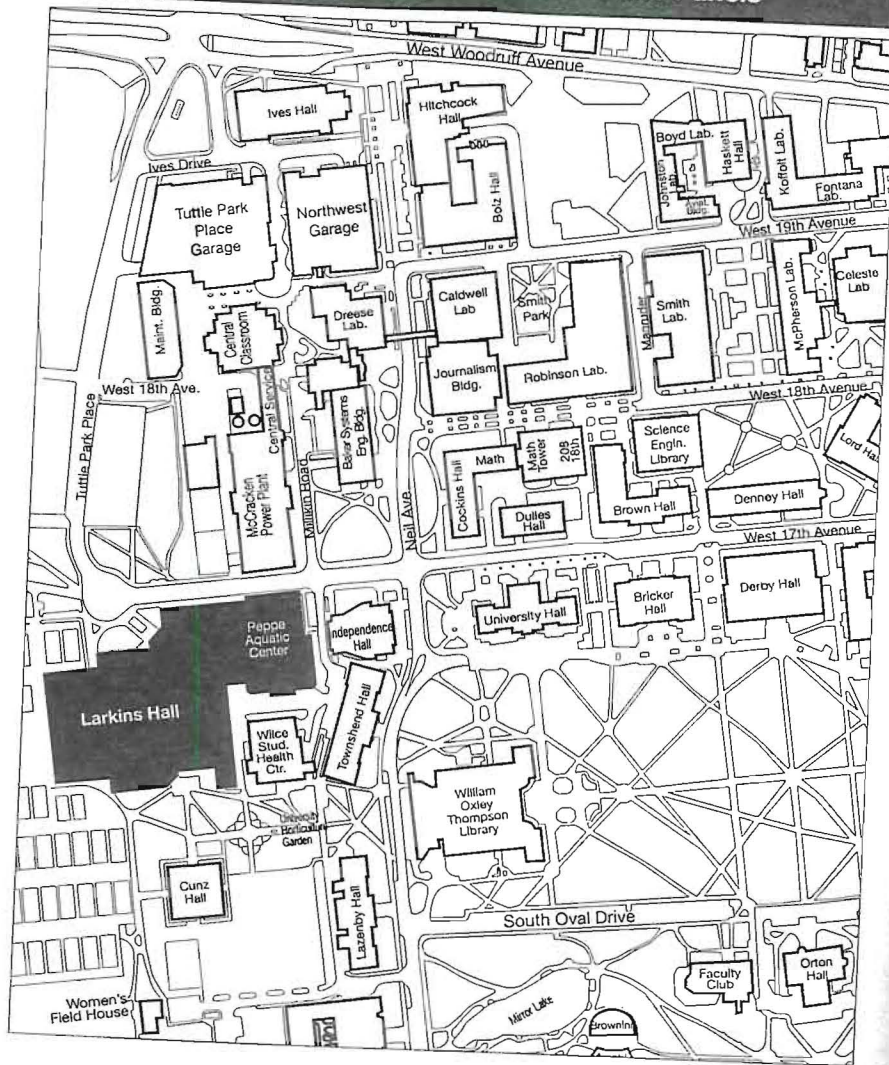


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999



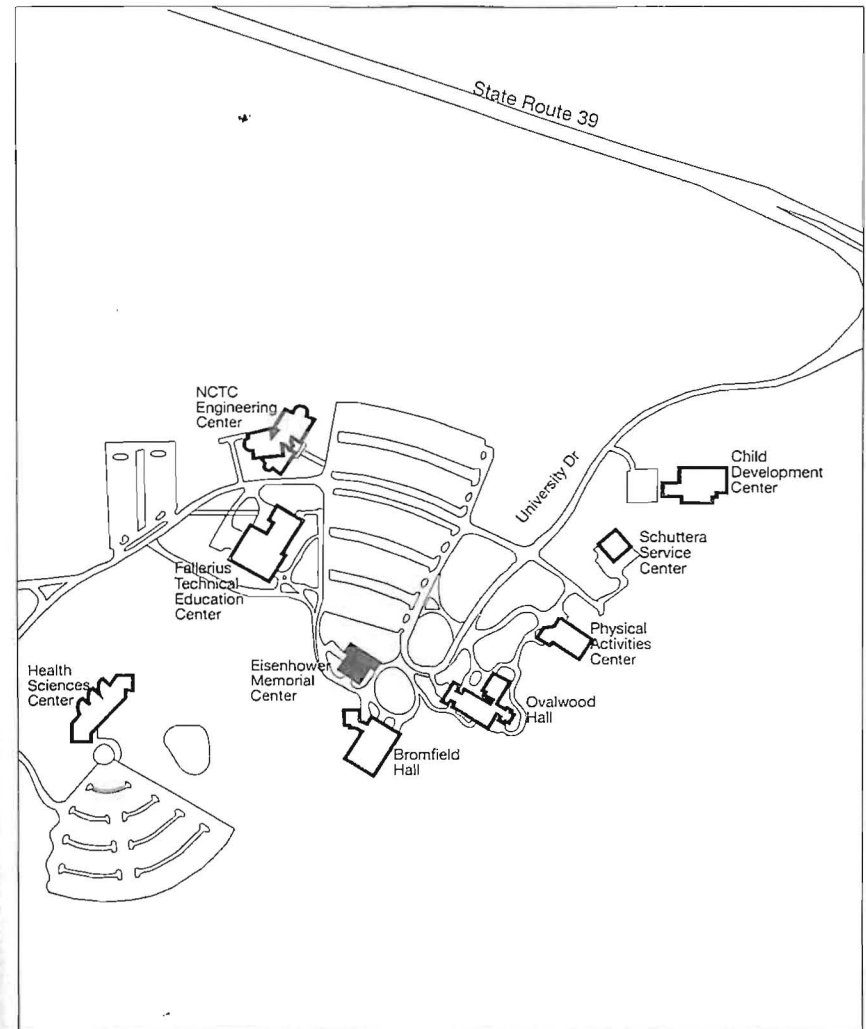
## Larkins Hall - Roof Replacement Phase III and Panels



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

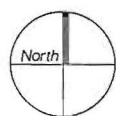
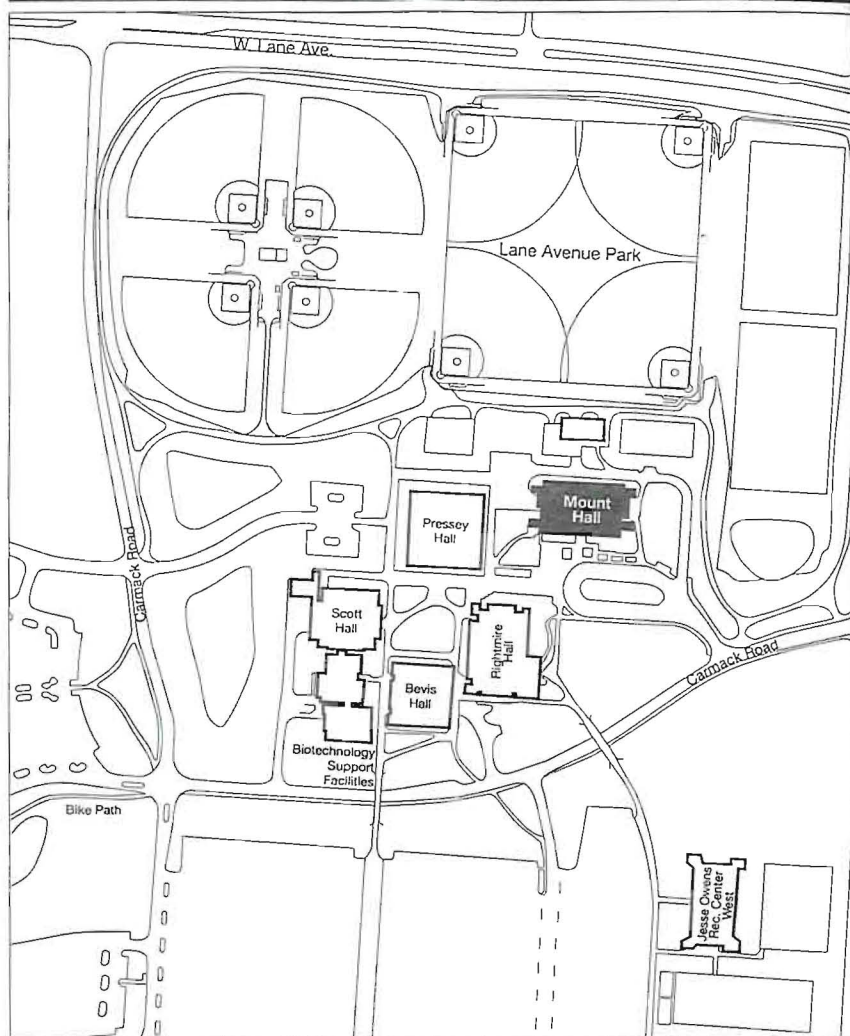
## Mansfield - Eisenhower Student Activities Center



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999

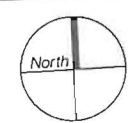
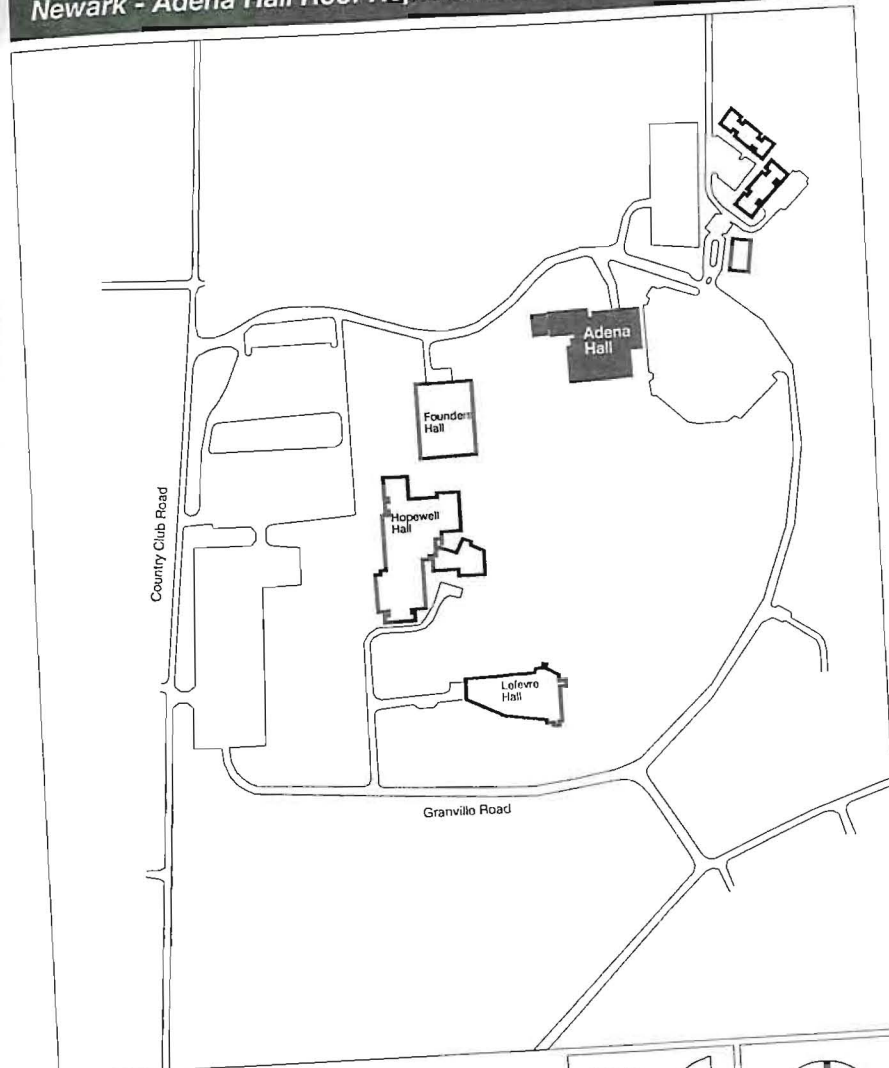
# Mount Hall - Room 145 Lecture Hall Renovation



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

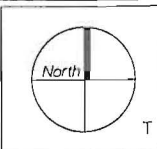
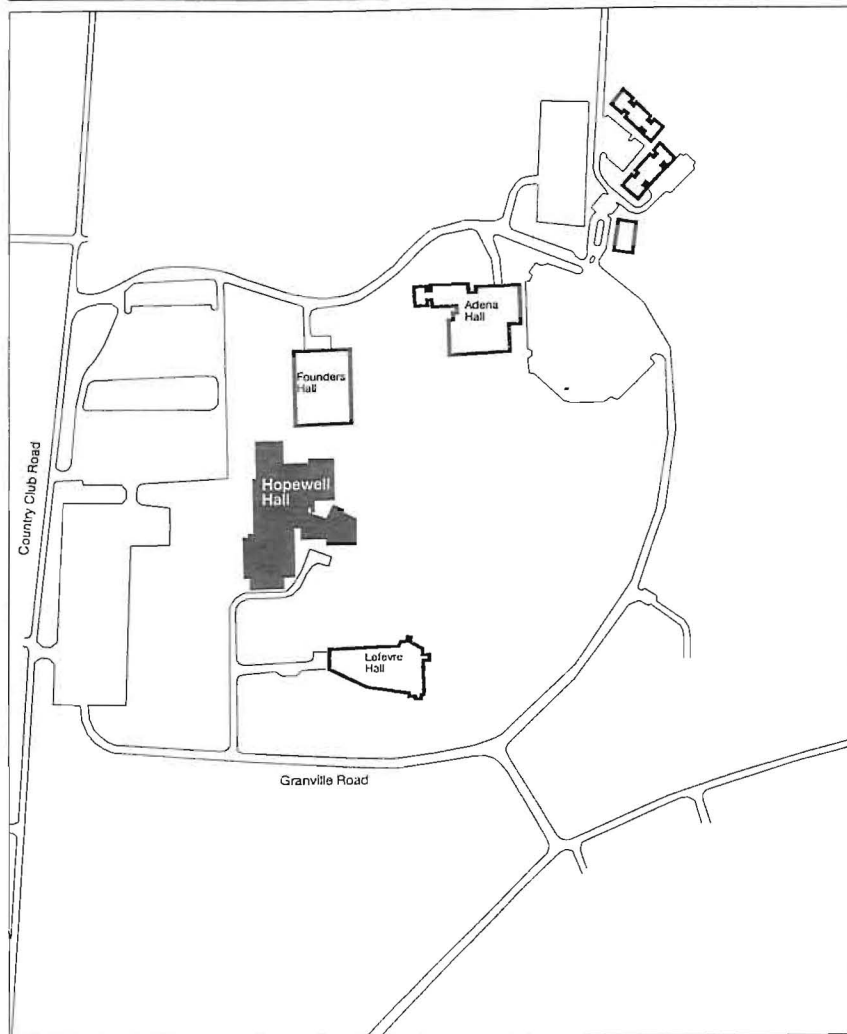
# Newark - Adena Hall Roof Replacement



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999

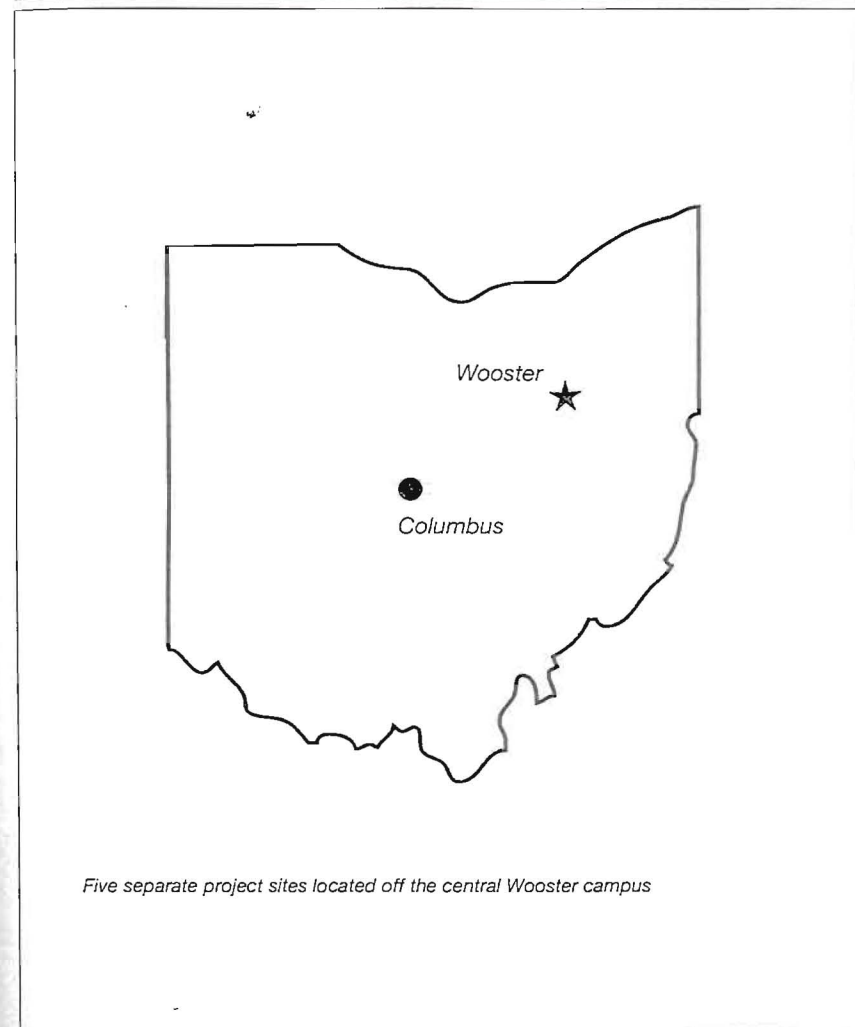
## Newark - Hopewell Renovation



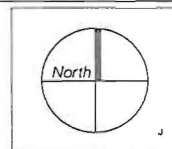
Office of Business and Finance  
Office of the University Architect and Physical Planning

November 18, 1999

## OARDC - Pesticide Storage/Disposal - Wooster



*Five separate project sites located off the central Wooster campus*

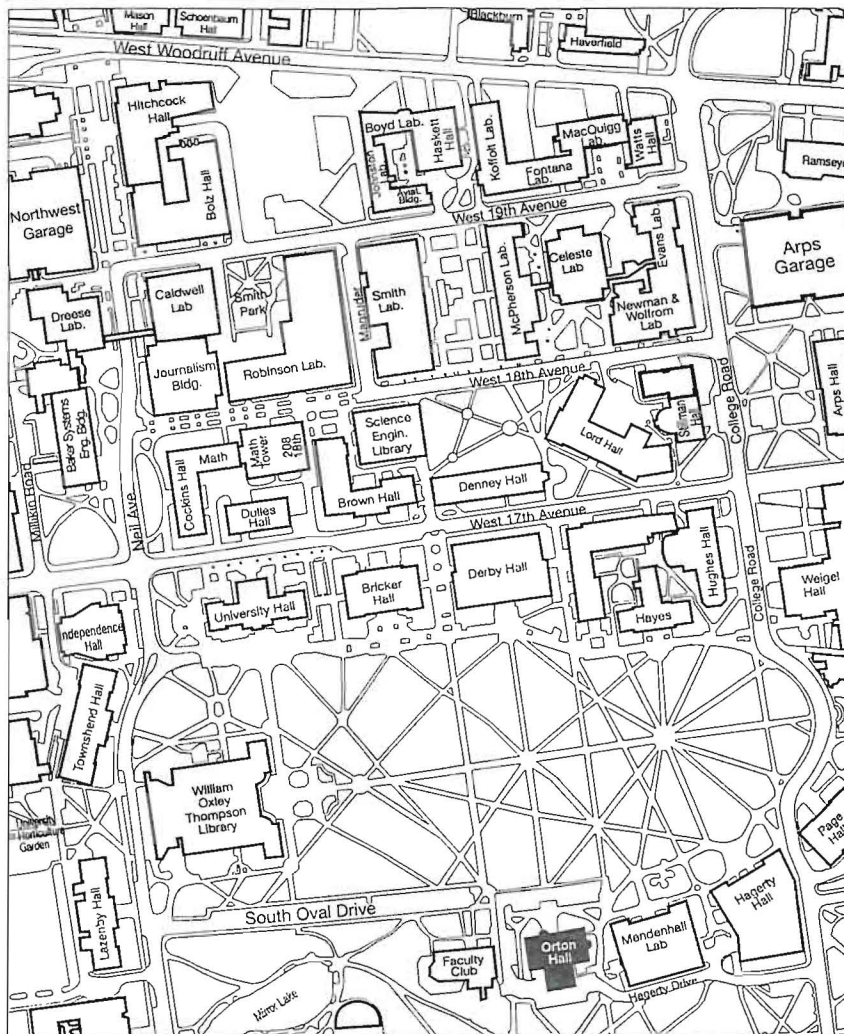


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 20, 1999



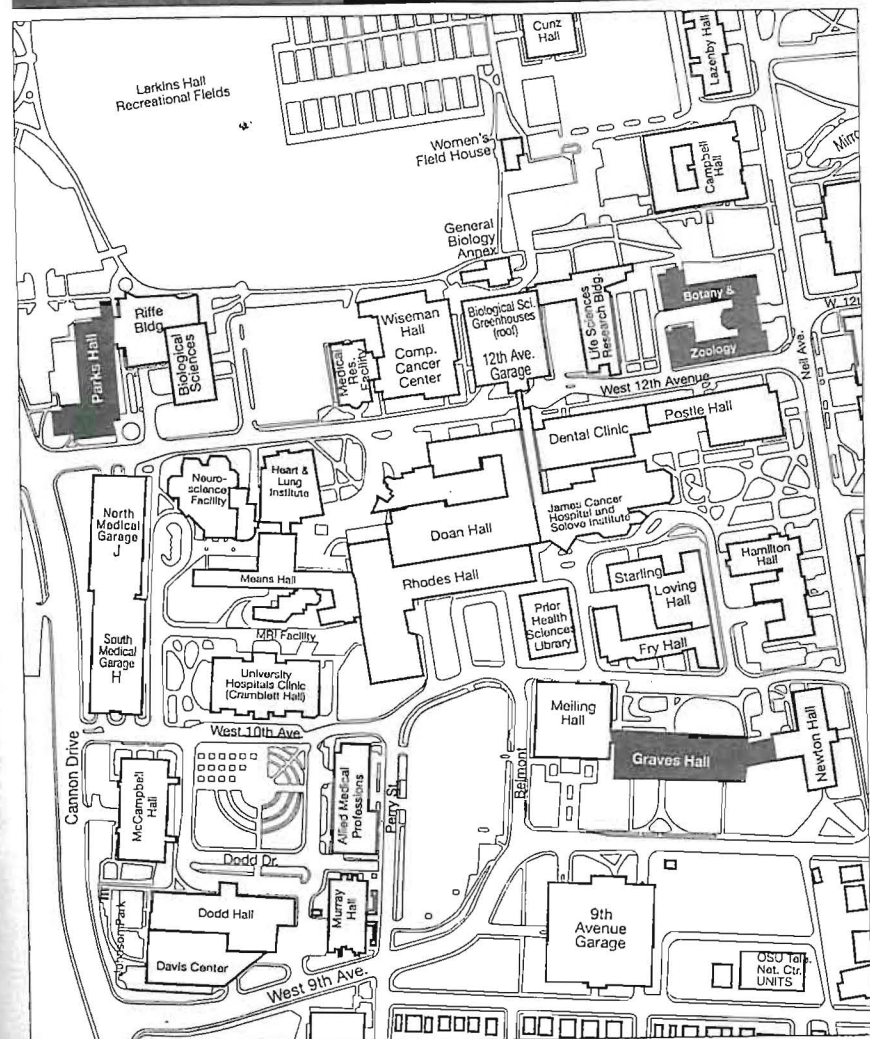
## Orton Hall - MAPS



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

## OSHA Required Safety Devices

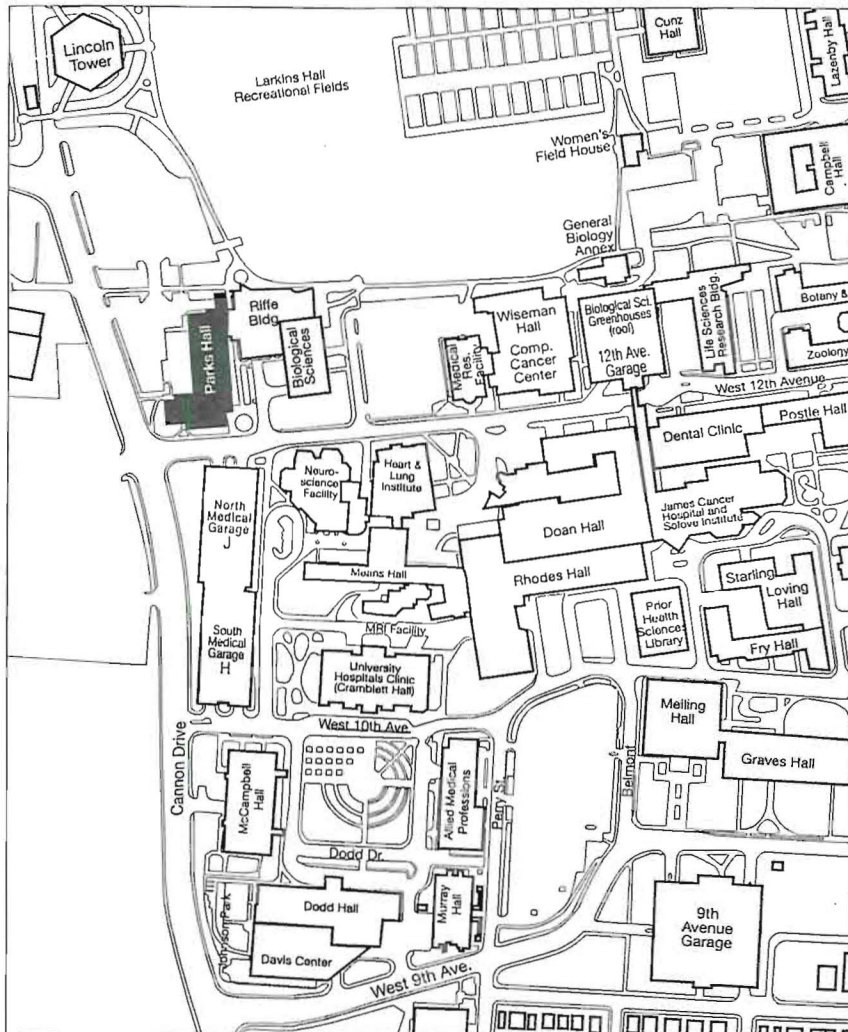


Office of Business and Finance  
Office of the University Architect and Physical Planning

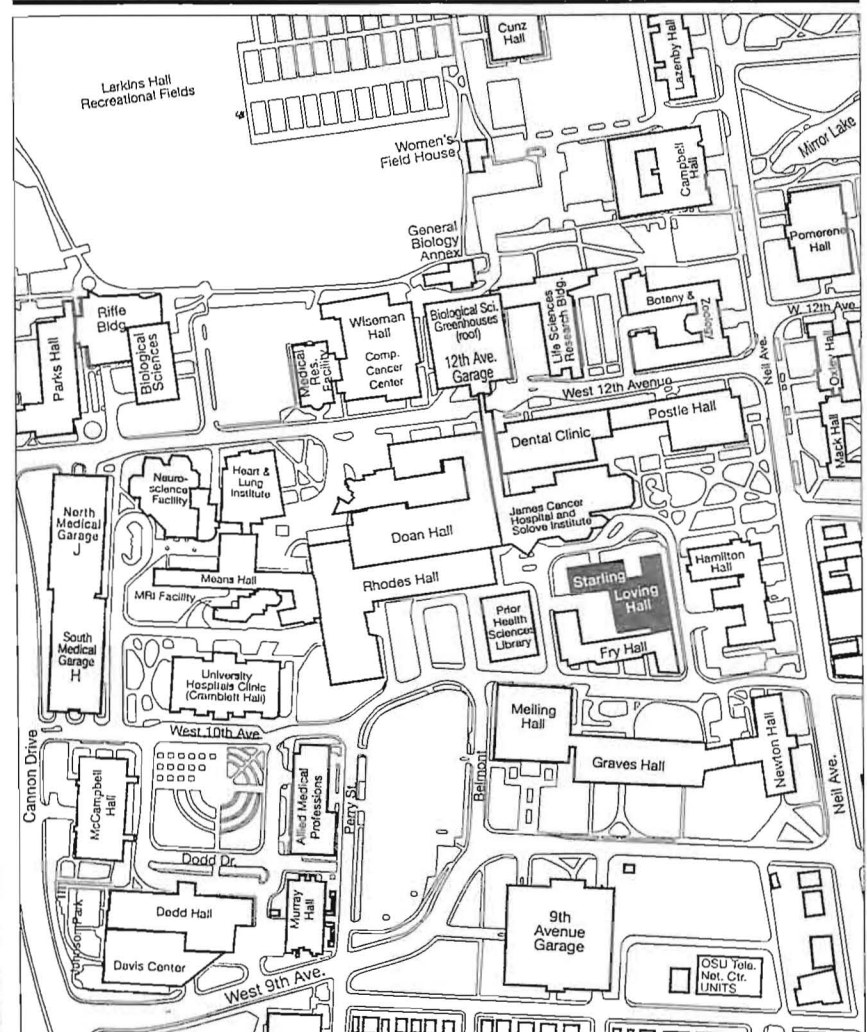
November 20, 1999



## Parks Hall - Elevator Upgrades

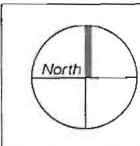
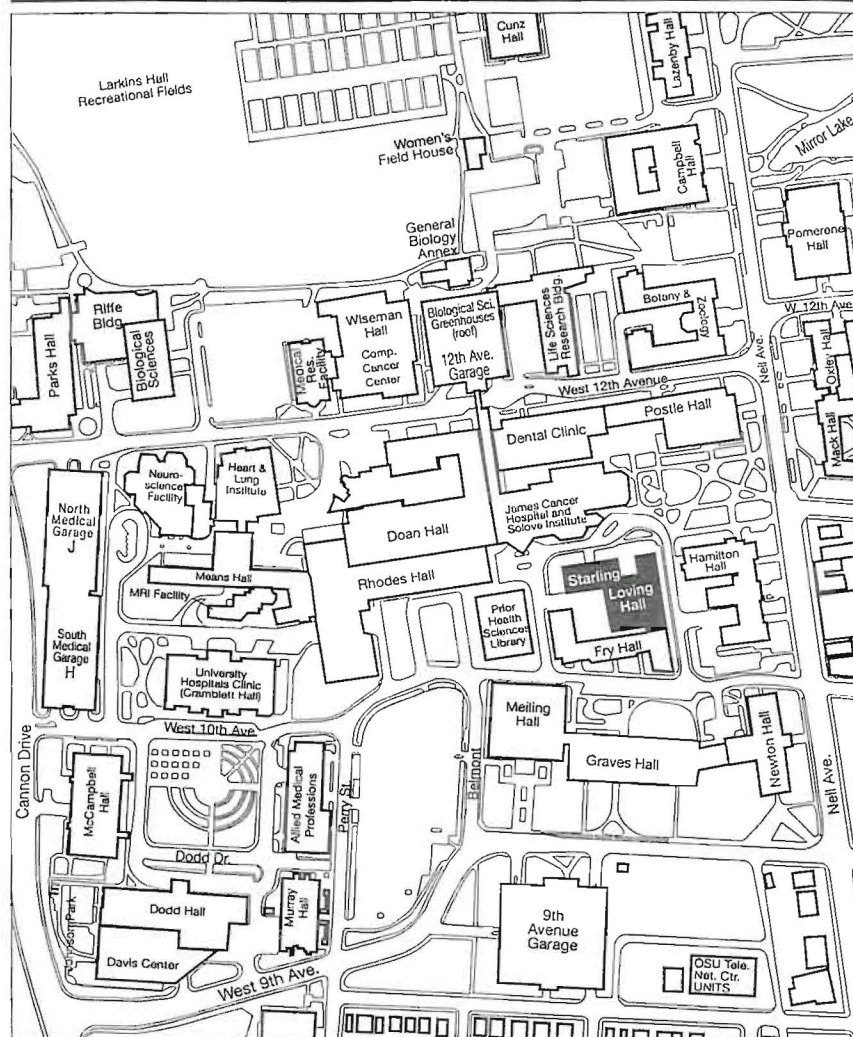


## Starling-Loving Hall - HVAC Improvements





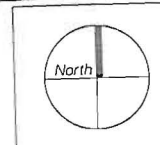
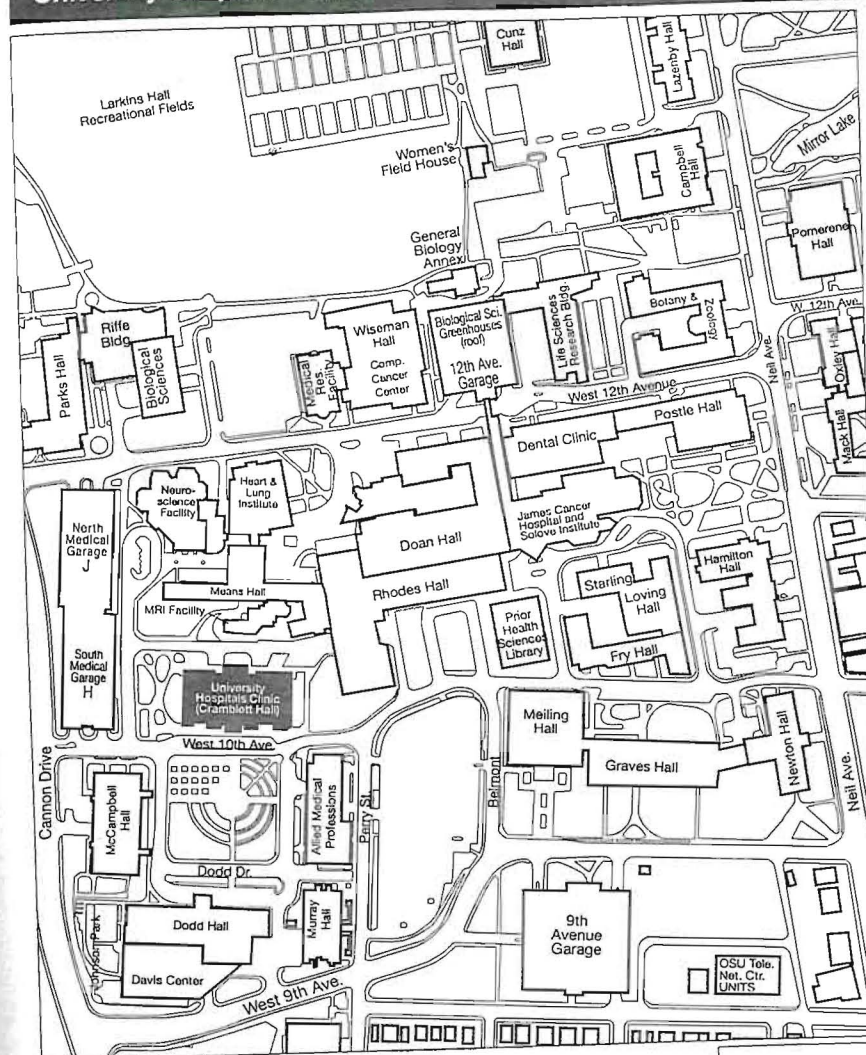
## Starling-Loving Hall - Gynecology Oncology



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

## University Hospitals Clinic - Dialysis Unit Relocation

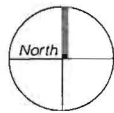
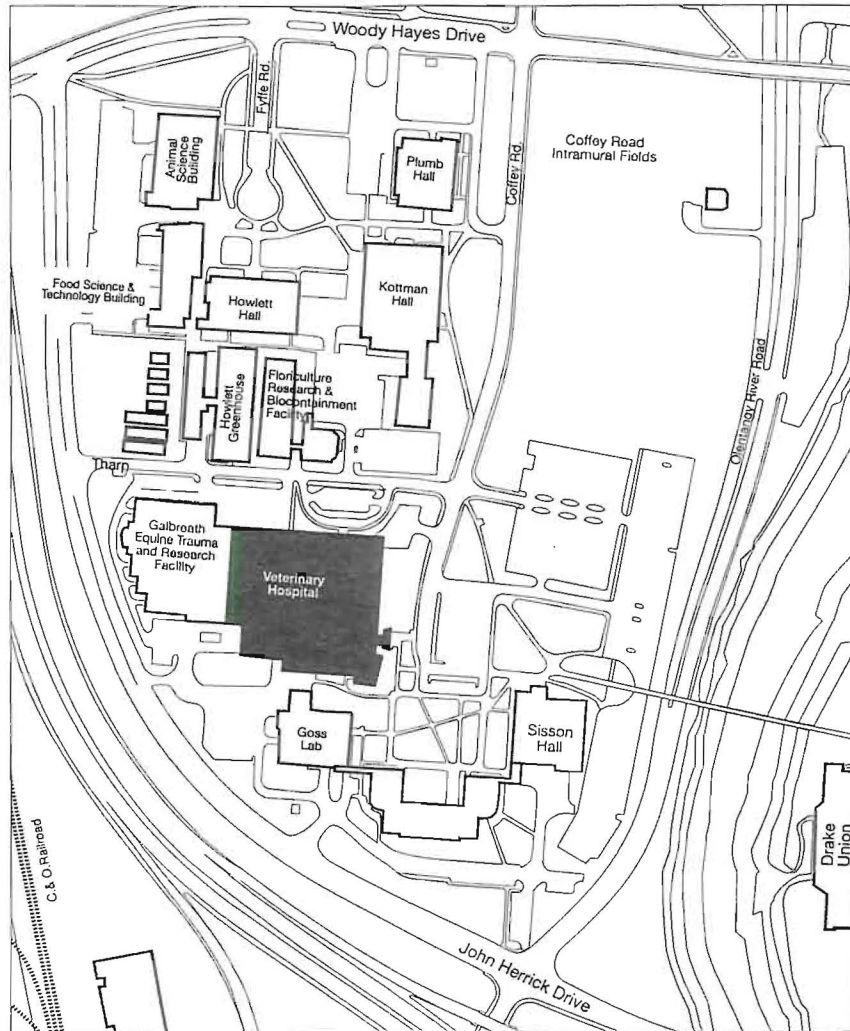


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999



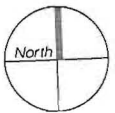
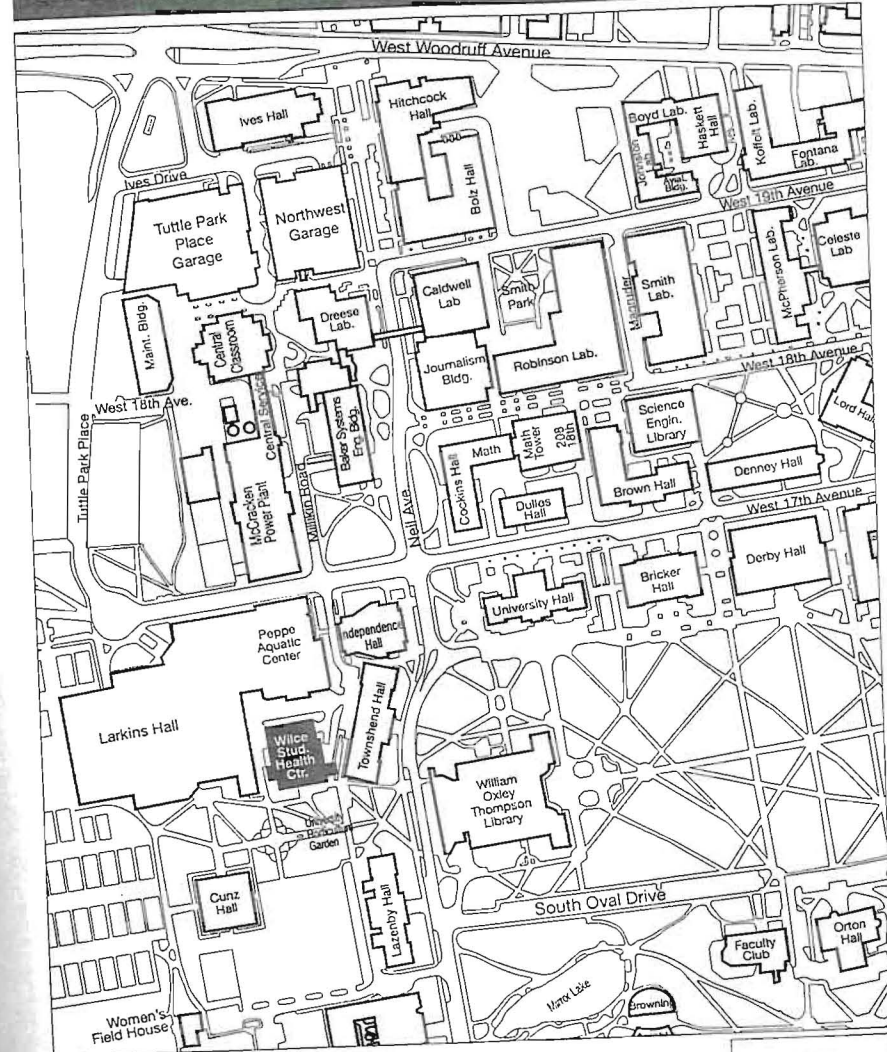
## Veterinary Hospital - Chiller Replacement



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

## Wilce Student Health Center - Roof Replacement

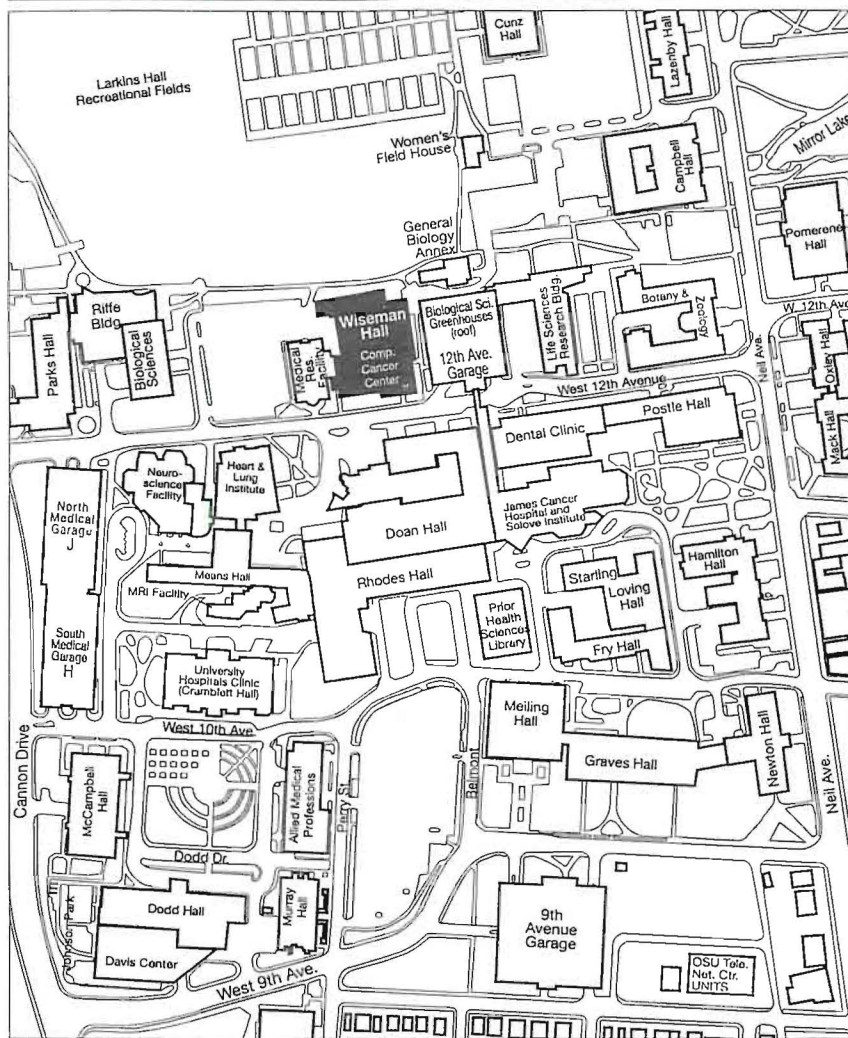


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999



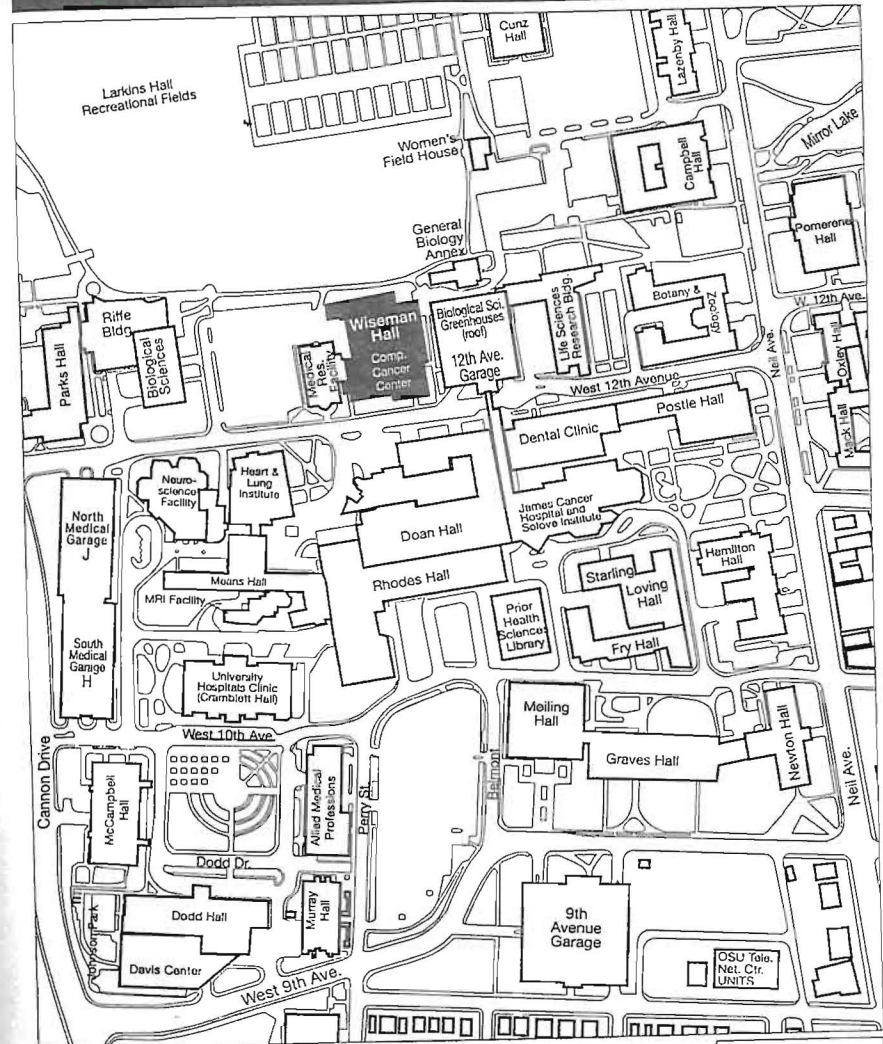
## Wiseman Hall - Laboratory Animal Renovation



Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999

## Wiseman Hall - Roof Replacement

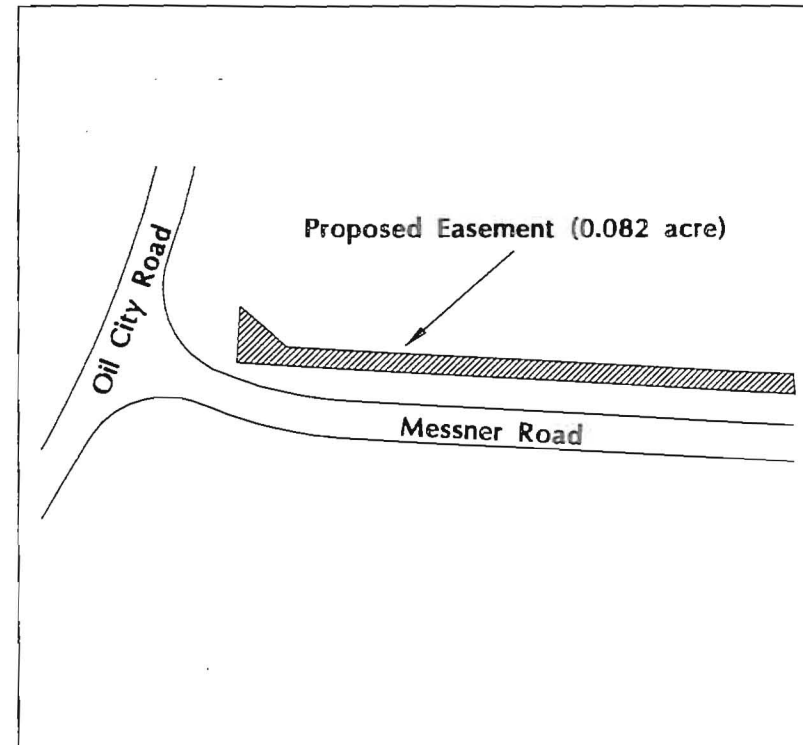


Office of Business and Finance  
Office of the University Architect and Physical Planning

November 19, 1999



Wayne County Highway Improvement  
Proposed Easement  
The Ohio State University



No True Scale

Office of Business and Finance  
December 3, 1999

Map Provided by University Engineer's Office

**OSU Board of Trustees  
Fiscal Affairs Committee  
December 3, 1999**

**ARMS Project Phase VII**

- I. Context
- II. Issues Addressed During Phase VII-A
- III. Objectives for Phase VII-B
- IV. Sources & Uses
- V. What Happens Next

Office of Academic Affairs  
Office of Human Resources  
Office of Business and Finance  
12/2/99

## I. CONTEXT

- A. Objectives - ARMS is a major upgrade and re-engineering of core Human Resources and Financial systems. It is designed to achieve the following objectives:

1. Replace out of date systems that are increasingly expensive to maintain.
2. Address the year 2000 problem for these systems.
3. Achieve compliance with previous audit findings.
4. Position the University for improvement in quality and speed of administrative systems and management information.

### B. Previous Board Action

1. Project in discussion since 1992.
2. This is the 12<sup>th</sup> report to the Board of Trustees since formal reports began in 1994.
3. Funding of \$74 million for installation and continuing operation through 6/30/99 has been previously approved by Board action.
4. Funding for an additional \$18.0 million through December 31, 1999 for Phase VII-A of the ARMS project was approved at the July 2, 1999 meeting of the OSU Board of Trustees.

## II. ISSUES ADDRESSED DURING FIRST HALF OF FY 2000 (PHASE VII-A)

- A. Completed HR upgrade to 7.0
- B. Completed Procurement upgrade to 7.0
- C. Completed user functionality improvements
- 8 critical reports
  - Time and Labor changes
- D. Completed HR systems back-up
- 5.12 Y2K testing
  - Manual back-up plans
- E. Successfully addressed remaining major audit remediation issues
- F. Stabilized HR Payroll continuing operations
- G. Completed back-ups for Financial Systems
- Y2K testing of FAS and feeder systems
  - Manual back-up plans
- H. Addressed short term OSURF systems integration issues
- I. Initiated integration planning for ongoing operations

### III. OBJECTIVES FOR SECOND HALF OF FY 2000 (PHASE VII-B)

- A. Prepare for successful implementation of General Ledger System 7/1/00 (version 7.0)
- B. Successfully navigate transition through Y2K issues for HR and Procurement Systems
- C. Complete Integration Plan for ongoing operations
- D. Restructure Payroll Process
- E. Develop enterprise-wide approaches for:
  1. Report distribution
  2. Archiving and data warehousing
  3. User friendly access (Self-Service/Front End)
  4. OSURF integration issues (longer term)
- F. Update cost (FY 2001-02 ongoing operations) and benefit analyses
- G. Plan phase-out of project for First quarter FY 2001.

### IV. SOURCES AND USES

Sources (in millions)		
Colleges <sup>1</sup>	\$1.0	
Other Units <sup>1</sup>	3.0	
Central	26.0 - 31.0	
<b>Total</b>	<b>\$30.0 - 35.0</b>	
Uses	Original Estimate	Revised Estimate
OSU Staff	\$8.0-9.0	\$8.6
External Staff	17.0-18.0	17.6
Software/Hardware Maintenance	1.0-1.5	1.8
Computers/Non-office Equipment	1.0-2.0	1.9
Supplies & Services	1.0-2.0	2.0
Other (including contingency)	2.0-2.5	3.1
<b>Total Expenses</b>	<b>\$30.0-35.0</b>	<b>\$35.0</b>
Hospital reimbursement	NA	.0
<b>Total Net Expenses</b>	<b>\$30.0-35.0</b>	<b>\$35.0</b>

Notes: These figures are intended to include all direct personnel and non-personnel costs associated with the project. They also include continuing costs for the operation of HR Payroll, Procurement and Y2K compliance. They do not include indirect costs to units for personnel and training, which are significant.

Other elements not included because cost estimates have not yet been completed:

- \* Disaster Recovery
- \* Archiving
- \* Data Warehousing
- \* Report Distribution - enterprise-wide
- \* Resolution of OSURF (long term) - HR Integration Issues
- \* Web-based Front End
- \* Integration Costs

Except for Data Warehousing, these other elements are expected to cost \$1.5-3.0 million over the next one or two years.

<sup>1</sup> These are assessments for training costs.

## V. WHAT HAPPENS NEXT

- A. Next formal action requested of the Board will be in July 2000 and if all goes according to plan, will include funding request for the final phase of the project (July 1, 2000 – September 30, 2000).
- B. July report will also include an update on various activities that are expected to continue after the project ends, including:
  - 1. Continuing operations
  - 2. Enterprise-wide issues such as reporting and archiving
  - 3. Improving administrative processes and measuring benefits

## (APPENDIX XXV)

THE OHIO STATE UNIVERSITY  
 REPORT TO THE BOARD OF TRUSTEES  
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>ENDOWMENT FUNDS</b>			
Endowment Clearing Account	070002	010185	3,000,000.00
Endowment Clearing Account	070002	010185	25,000.00
Endowment Clearing Account	070002	010185	25,000.00
Endowment Clearing Account	070002	031121	50,000.00
Endowment Clearing Account	070002	031480	7,144.53
Endowment Clearing Account	070002	032580	9,900.00
Endowment Clearing Account	070002	033027	2,000.00
Endowment Clearing Account	070002	035563	17,000.00
Endowment Clearing Account	070002	035722	16,116.00
Endowment Clearing Account	070002	035756	52,602.84
Endowment Clearing Account	070002	035999	1,175.00
Endowment Clearing Account	070002	036041	26,050.00
Endowment Clearing Account	070002	036364	13,700.00
Endowment Clearing Account	070002	036581	25,000.00
Endowment Clearing Account	070002	037766	250.00
Endowment Clearing Account	070002	039402	1,700.00
Endowment Clearing Account	070002	039474	17,281.31
Endowment Clearing Account	070002	050567	255,954.74
Endowment Clearing Account	070002	010000	41,778.95
Endowment Clearing Account	070002	050635	2,529.00
Aphyl Endowment Fund	070122	035790	649.98
Buckeye Pro-Am Scholarship	070936	038034	60,000.00
Carmen OH FD Men's Glee	071132	032580	120.00
Clinical Research Fund	071322	050242	250,000.00
Department of Psychology Fund	071703	037063	75,000.00
Hayes Wayne Woodrow	073025	031441	25,000.00
Historic Costume & Textiles	073208	037675	10,772.50
Historic Costume Collection	073208	038599	10,000.00
International Study Abroad	073385	010000	8,000.00
John Glenn Institute	073453	031696	250,000.00
Langlois Research Fellowship	073930	038272	250.00
Mechanical Engineering Alumni Scholarship Fund	074772	035457	4,350.00
Melton Jewish Scholarship	074857	036429	12,000.00
Ohio 4-H Foundation	075354	033590	71,500.00
OSU Marion Honors Fund	075411	036681	10,500.00
OSU Name & Seal Scholarship	075427	015102	303,334.00
Pathology Faculty Support Principal	075658	050512	1,000,000.00
Phi Kappa Phi Graduate Scholarship	075748	039923	157.00

## (APPENDIX XXV)

THE OHIO STATE UNIVERSITY  
 REPORT TO THE BOARD OF TRUSTEES  
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>ENDOWMENT FUNDS</b>			
Schmidt Student Spl. Fund	076389	010000	18,000.00
Sills Grace Professorship	076617	019797	25,000.00
Student Org Support	077053	015102	268,334.00
Swank Chair Fund	077091	057189	500,000.00
Up on the Roof Cancer Genetics Endowment	077439	016700	3,000.00
WOSU Stations FD	077719	033227	7,104.04
Zupanich JE Scholarship	077785	032472	2,755.00
Undistributed Gains	077799	020000	-22,306,895.84
Various Endowment funds			<u>9,805,780.66</u>
Net Transfers from Endowment Funds			<u>-5,995,106.29</u>
<b>LOAN FUNDS</b>			
Dr. Robert E. Wade Loan Fund	079148	031770	<u>-39,775.03</u>
Net Transfers from Loan Funds			<u>-39,775.03</u>

THE OHIO STATE UNIVERSITY  
 REPORT TO THE BOARD OF TRUSTEES  
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
<b>Unexpended Funds</b>			
University Art Center	082055	010000	-80,162.09
University Art Center	082055	010000	52,187.00
Faa 89-1-3-39-0027-0	082088	016014	-250,000.00
Bill Davis Baseball Stadium	082107	016019	781,253.52
VA Clinic Purchase	082122	010000	<u>148,374.48</u>
Net Transfers to Unexpended Plant Funds			<u>641,652.91</u>

## (APPENDIX XXV)

THE OHIO STATE UNIVERSITY  
REPORT TO THE BOARD OF TRUSTEES  
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
Renewal and Replacement Funds			
Denney 06 A&S	084013	010000	25,000.00
Fund #R98-5043 Fry Rm 137	084020	010000	90,200.00
Renovation - 1063 Graves Hall	084021	010000	71,500.00
Renovation RL2023, RL2021	084023	010000	98,200.00
145 Mount Hall	084024	010000	70,017.00
Golf - Men's Locker Room	084025	033550	50,000.00
Converse Hall Plumbing	084030	010000	14,360.00
Newton 5040 Lad	084032	010000	39,200.00
Campbell Hall PF5044	084034	021060	25,110.00
NW Garage Exp.	085040	010000	1,697,254.40
110 Arps Haul	085042	010000	9,000.00
110 Arps Haul	085042	031705	6,708.78
Energy Control Mod.	085045	010000	-3,170.15
Hale Improvements	085047	017200	44,208.00
Lincoln Improvements	085048	017200	241,632.00
Dorm Contingency Fd.	085049	017200	2,954,609.00
Archer/Oxley Improvement	085050	017200	89,826.00
Bricker Renovation	085074	010000	12,150.55
Bricker 970202	085081	010000	-2,877.17
Postle 97502	085082	050249	15,208.19
Fawcett Studio B Renovations - JV1703	085087	010999	10,222.00
Campus Walks Installation	085088	010000	60,505.71
Sisson Renovations Enhancement	085089	010000	350,000.00
Sisson Renovations Enhancement	085089	011046	500,000.00
Sisson Renovations Enhancement	085089	032404	25,000.00
Sisson Renovations Enhancement	085089	050531	32,224.44
Sisson Renovations Enhancement	085089	015108	260,000.00
Sisson Renovations Enhancement	085089	039766	125,000.00
Cockins Hall Renovation	085092	010000	60,000.00
Robinson 970312	085095	010000	-2,773.84
Postle 970610 RM 3180	085100	050249	25,508.34
Postle 970905	085105	010000	-20,899.07
Postle 961208	085107	050249	474,325.00
Postle 971011 DRK	085108	035802	300,000.00
Campbell Hall Bld 6	085115	021060	24,800.00
R971566 Dreese Lab	085124	021929	20,000.00

THE OHIO STATE UNIVERSITY  
REPORT TO THE BOARD OF TRUSTEES  
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
Renewal and Replacement Funds			
R971566 Dreese Lab	085124	025320	90,000.00
Caldwell Lab Furniture	085131	010000	50,000.00
Elevator Upgrade - Project 5061-002953	085139	010000	11,737.79
Resnet Computer Wiring	085149	010000	500,000.00
Resnet Computer Wiring	085149	014007	-1,279,189.95
Postle-Roof Replacement	085152	010000	62,458.58
Food Science & Technology Building Contingency Fund	085154	010000	75,000.00
Goss 970704	085168	010000	10,450.00
Renovation - 383 Bricker Hall	085178	010000	78,585.16
Environmental Lab Renovations Hitchcock	085181	010000	125,000.00
Renovation - 347 Journalism Bldg.	085184	010000	57,650.00
Mershon Renovations	085187	010000	36,000.00
Baker Systems - Hitchcock Hall	085205	024124	1,625.00
Medical Research Facility Renovations - R984528/#450	085208	015179	29,160.00
Medical Research Facility Renovations - R984528/#450	085208	015197	-12,653.68
Library Masonry IMP	085216	010000	41,334.94
16-22 Fry Hall Class	085219	010000	44,238.66
Ohio Union Garage	085223	016007	280,777.50
140 140A 7 146 Hamilton Hall	085225	050442	40,590.00
Molly Caren RR2	085234	011083	10,000.00
Molly Caren RR2	085234	026406	64,300.00
Molly Caren RR2	085234	026406	15,000.00
Hopkins Hall Improvements	085235	010000	5,620.46
Hamilton Hall - Room 1	085236	050512	40,183.50
Postle Hall Renovations - Room 4204	085248	050249	54,800.00
Stone Lab Res HL R&R	085258	016032	30,000.00
Jay Cooke Reserve	085259	010000	1,030.27
Lab Renovate PF98080 - 4185 Postle Hall	085270	050249	66,000.00
Project PF980809 - Postle	085275	050249	104,300.00
Lincoln Tower Elevator Renovations	085292	010000	6,564.70
Renovate 142 Townshend Hall	085299	010000	27,850.00
Campbell Hall Renovation	085301	021060	20,000.00
Watts Library Renovations	085302	032704	40,000.00
Watts Library Renovations	085302	035659	40,000.00
Scott 173, 177, 183	085318	010000	27,500.00
Fawcett Center Capital Improvement	085327	016004	300,000.00



## (APPENDIX XXV)

THE OHIO STATE UNIVERSITY  
REPORT TO THE BOARD OF TRUSTEES  
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
<b>Renewal and Replacement Funds</b>			
Pomerene Hall - 315	085329	033240	20,000.00
Pomerene Hall - 315	085329	035864	20,000.00
Mansfield Founders Auditorium	085331	057383	74,375.00
Postle 990103	085337	050249	125,000.00
Renovations - 408 Cockins Hall	085338	010000	8,450.00
Marion Parking/Road	085369	010956	8,260.31
Wellands Pavilion	085370	039710	81,069.00
Fry Room 119 R985030	085371	011035	37,484.00
Marion Chiller Replacement	085375	010956	20,000.00
Woody Hayes Facility	085376	031441	110,000.00
Postle Hall 981203	085386	050249	59,600.00
Vet Hospital	085390	010000	25,999.00
Vet Hospital	085390	014368	-6,026.00
Wiseman Hall Roof Replacement	085398	010000	22,654.31
Hagerly Rooms 210-212	085429	010000	149,066.00
Marion - Kuhn Fine Arts Gallery	085443	036681	85,000.00
Hagerly	085520	037482	-54,867.90
Parks Phase I	085692	010000	-178.50
Koltman 970705	085766	010000	-8,546.62
Studio B Renovations	085807	011064	5,311.00
Studio B Renovations	085807	033808	5,311.00
Pressey Transgenic	085901	010000	2,494.91
Small Projects	085946	011035	86,117.78
Small Projects	085946	025726	35,000.00
Small Projects	085946	050564	56,573.81
Mershon Renovations	085952	010000	71,300.00
Ramseyer Lab	085997	031705	5,428.08
Lima Agriculture Bldg.	085999	010928	300,000.00
Research Park Improvement Reserve	086819	016033	-3,556.68
Wages, Equipment Purchase	086823	010000	-200,000.00
OHR Equipment Reserve	086826	010000	46,005.75
Ular Cage Replacement Reserve	086827	010000	65,753.00
Campus + Maintenance Parking	086828	016035	-800,000.00
Dental Practice Plan	086832	010000	284,887.70
Dental Practice Plan	086832	050249	-287,142.70
ESL Equipment Reserve	086833	012246	40,000.00

THE OHIO STATE UNIVERSITY  
REPORT TO THE BOARD OF TRUSTEES  
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
<b>Renewal and Replacement Funds</b>			
Schottenstein Construction	086843	021322	-265,000.00
Schottenstein Construction	086843	039705	195,000.00
Athletics Reserve Fund	086844	016019	140,000.00
OARNET Capital & Equipment	086849	018056	200,000.00
Renovation Reserve	086851	016020	200,000.00
Fixed Assets Reserve	086852	011045	12,500.00
Gold Fee Share	086853	010000	-100,000.00
Golf Course Reserve FY99	086853	016019	300,000.00
Girl IDC Recovery	086855	010000	197,214.42
Girl IDC Recovery	086855	010000	137,715.00
Girl IDC Recovery	086855	010000	131,760.00
ESL Equipment Reserve	086856	018048	18,576.62
President's Office - Equipment Reserve	086857	010000	10,000.00
Animal Science Equipment Reserve	086858	017112	36,442.28
Animal Science Equipment Reserve	086858	017453	20,262.00
Radio Transmitter	086860	010000	12,500.00
Schottenstein Reserve	086862	016019	250,000.00
Lantern - Equipment Reserve	086869	011081	175,000.00
Capital Projects	086899	015172	-20,061.64
Capital Projects	086899	010000	1,550,000.00
Capital Projects	086899	010000	-243.38
Capital Projects	086899	010000	-25,000.00
Capital Projects	086899	010000	-30,000.00
Capital Projects	086899	010000	-50,000.00
Capital Projects	086899	010000	-80,000.00
Capital Projects	086899	015172	-42,623.28
UTS - Equipment Reserve	086906	010999	1,347.00
UTS - Equipment Reserve	086906	010000	-96,736.00
Treasurer Equipment Reserve	086908	014028	100,000.00
Print Services - Equipment Reserve	086916	014002	567,562.00
Print Services - Equipment Reserve	086916	014002	203,169.04
Print Services - Equipment Reserve	086916	014002	-67,498.78
Print Services - Equipment Reserve	086916	014002	-145,611.95
Print Services - Equipment Reserve	086916	014002	-432,872.00
Bookstore Equipment Reserve	086918	016201	155,172.53
Telephone-Equipment Reserve	086919	014007	300,000.00

## (APPENDIX XXV)

THE OHIO STATE UNIVERSITY  
REPORT TO THE BOARD OF TRUSTEES  
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
<b>Renewal and Replacement Funds</b>			
University Airport Reserve	086921	016014	139,955.22
UVC Equipment Reserve	086922	010000	200,000.00
University Prop - Equipment Reserve	086926	016427	-11,985.83
Endowment Prop - Equipment Reserve	086927	016350	352.66
Property Mgmt. - Equipment Reserve	086929	011766	65.00
Property Mgmt. - Equipment Reserve	086929	016015	56,367.83
University Prop - Improvement Reserve	086930	016300	89,859.51
Endowment Prop - Improvement Reserve	086931	016350	800.00
Bookstore Improvement Reserve	086937	016201	786,660.76
Telecom Equipment Reserve	086938	011064	400,000.00
Stores Improvement Reserve	086943	010000	8,424.66
Stores Improvement Reserve	086943	014001	1,300,000.00
Print Svcs - Improvement Reserve	086957	014002	31,151.15
Print Svcs - Improvement Reserve	086957	014002	-28,620.46
Print Svcs - Improvement Reserve	086957	014002	-169,310.00
Inst Mgmt - Equipment Reserve	086961	015115	78,236.00
Ohio Union-Improvement Reserve	086963	016020	183,057.29
Reprographics - Equipment Reserve	086969	014030	200,000.00
Reprographics - Equipment Reserve	086969	014030	-362,567.26
University Health Services - Equipment Reserve	086973	011473	100,000.00
Registrar - Equipment Reserve	086975	010000	-300,000.00
ATS - Equipment Reserve	086976	014029	150,000.00
OUB - Equipment Reserve	086980	010000	100,000.00
Rec/Intramural Equipment Reserve	086984	010000	25,000.00
University Hospitals - Various Projects	005xxx	019300	10,551,818.90
<b>Net Transfers to Renewal and Replacement Funds</b>			<b><u>26,466,623.65</u></b>

THE OHIO STATE UNIVERSITY  
REPORT TO THE BOARD OF TRUSTEES  
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS  
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
<b>PLANT FUNDS</b>			
<b>Retirement of Indebtedness Funds</b>			
Internal Bond Reserve	087006	016914	206,582.04
Internal Bond Reserve	087006	037676	117,126.72
1995 B Debt Service Pool	087060	010000	-13,582.04
1996 Debt Service Pool	087063	010000	-133,389.20
1992 Debt Service Pool	087073	010000	-483,530.86
1997 Debt Service Pool	087079	010000	-229,906.02
<b>Net Transfers from Retirement of Indebtedness Funds</b>			<b><u>-536,699.36</u></b>
<b>Investment in Plant Funds</b>			
TRC Note Payable	088975	029501	-3,148,928.48
<b>Net Transfers to Investment in Plant Funds</b>			<b><u>-3,148,928.48</u></b>
<b>Net Transfers to Plant Funds</b>			<b><u>22,780,995.81</u></b>
<b>NET NON-MANDATORY TRANSFERS FROM CURRENT FUNDS TO NON-CURRENT FUNDS</b>			<b><u>17,387,767.40</u></b>

### The Ohio State University Electrical Energy Contract Issues

- **Electricity Deregulation**

-- Ohio's electric deregulation bill has passed and full implementation is expected to occur over the next five years.

--Ohio State has received expert advice from Sheldon Taft a highly regarded utilities attorney of the firm Vorys Sater Scymour & Pease LLP to map strategies to take maximum advantage of the deregulated market place.

- **Energy Price Increases**

--for OSU will occur in the near term because our 25-year electric contract has expired. AEP initially requested a new rate of \$38.60/MWh, versus the old rate of \$32.94/MWh, or a \$2.24 million increase for 2000—and AEP would continue substation ownership.

--the proposed contract calls for a 5-year rate of \$34.80/MWh—with OSU buying the substation. In the long term deregulated marketplace forces coupled with tighter environmental regulations are expected to make future Central Ohio power costs very uncertain.

- **Increased Energy Demands**

-- have caused the lack of reserve capacity in our overloaded Buckeye (Electric) Substation operating systems

--of our growing campus dictates that the Buckeye Substation be immediately expanded to meet the demand of buildings planned for or under construction.

### Economics of Buying Buckeye Substation

- **OSU 5-year cost factors include electrical energy usage, maintenance, expanding the substation and purchase price**

--improvements to meet growing demand must be accomplished to the substation no matter who owns the station

- Ownership allows OSU to purchase directly from electrical transmission grid after 5 years

--access to deregulated grid is at the 138,000-volt transmission level  
 --access at the current distribution voltage would be more costly and burdened by more operational barriers

- Will allow OSU to purchase power in defined time blocks from wherever it is cheapest

--long term trend is to no longer buy power at a fixed rate but to purchase blocks of power at moving market rates

#### Cost Comparison

- Cost avoidance in an OSU owns versus AEP owns rate is \$1,560,000 per year.

5 Year Cost of Contract			
	AEP Owns	OSU Owns	Old Rate
Rate, \$/MWh	38.60	34.80	32.94
5 years of Power	78,900,000	71,100,000	67,300,000
Distribution Upgrade	Included		2,800,000
Substation Expansion	1,000,000	3,405,000	
Annual Maintenance	Included	200,000	
Purchase Price		947,000	
5-year Cost	79,900,000	75,652,000	70,100,000

#### Contract Requirements

- OSU purchase of existing two transformers and related equipment to give OSU more capacity and access to 138,000 volt transmission line (These transformers currently serve both OSU and other off-campus customers.)
- OSU pays for replacement substation facilities to enable AEP to continue to serve the existing off-campus customers from Buckeye

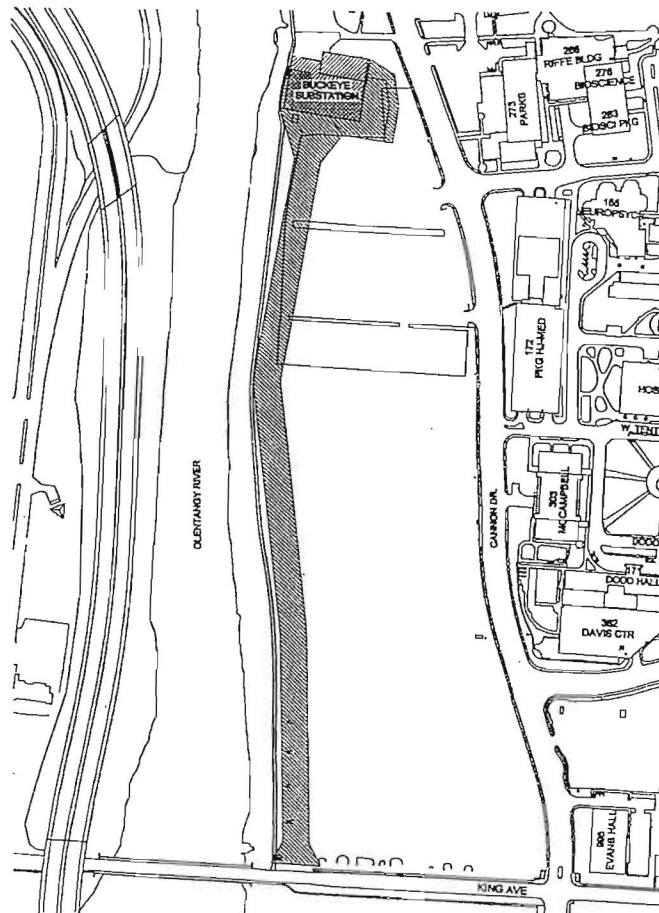
- OSU pays the existing transmission level electric rate of \$34.8 per megawatt hour for five years
- Updated 25-year right of way & easement for AEP underground transmission lines and their portion of the substation

#### Recommendation

- approve the agreement for purchase of portions of Buckeye (Electric) Substation and for construction of additional substation facilities
- approve the proposed five-year contract for purchase of electrical energy
- approve proposed 25-year right of way & easement for AEP underground transmission lines and the land under the portion of Buckeye Substation that remains under operational control of AEP

Office of Business and Finance  
 Department of Physical Facilities  
 30 November 1999

# Buckeye Substation Purchase



Office of Business and Finance  
 Department of Physical Facilities  
 December 3, 1999

Existing Substation  
 Proposed Easement

No True Scale





Michael F. Colley  
Chairman, Board of Trustees

210 Bricker Hall  
190 North Oval Mall  
Columbus, OH 43210-1521  
614-292-8155

January 18, 2000

To Whom It May Concern:

It has been a high honor and a privilege to serve as a Trustee of The Ohio State University.

As the first appointee of Governor George V. Voinovich in 1991, this has been an exciting time to be part of the life of this great university as we strive to become one of the top ten public universities in America.

The successful \$1,000,000,000 fund drive just completed is a testimonial to the goals and direction we have set and achieved and underscores the success the university has enjoyed on all fronts.

At Ohio State, camaraderie, congeniality and cooperation are a way of life for the Board of Trustees that confirms the old adage that you can accomplish a lot if it doesn't matter who gets credit.

During the 90's, Dr. E. Gordon Gee and William "Brit" Kirwan have been outstanding presidents who have provided unparalleled leadership adding to the luster of our rich heritage. I am proud to have been part of the Ohio State team.

Sincerely yours,

A handwritten signature in cursive script that reads "Michael F. Colley".

Michael F. Colley

*David L. Brennan*

December 21, 1999

Mr. Michael Colley, Chairman  
The Ohio State University  
Board of Trustees  
210 Bricker Hall  
190 North Oval Mall  
Columbus, OH 43210

Dear Chairman:

You have asked each of the Trustees to send a letter to the Board concerning the approaching millennium and its effect on the Ohio State University. It is my understanding that these letters will become part of the minutes of the last pre-millennium Board of Trustees meeting held on December 2, 1999.

Discounting the predictable doomsayers who feel the approaching millennium could spell the end of the world, as we know it, The Ohio State University is proceeding on to greatness.

Selective admissions for the fall term began in 1986. At that time, only 25% of our entering freshman class were in the top 25% of their high school class. In 1999 the number is 62% in the top 25% of their high school class. I fully expect that we will hit 90% within five years, and I would hope that future Boards would establish 100% early in the next century.

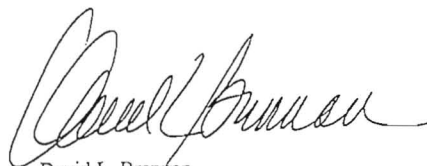
The Board has adopted a policy which is known as "20-10" By the year 2010, we will have 10 departments or programs ranked in the top 10 in the country, and 20 programs ranked in the top 20, comparing public universities. The University has instituted a policy of targeted investments in various departments and programs to achieve this end. It is my hope and expectation that the entire university will ultimately conduct itself in this manner.

The world is going through an enormous period of change. It is my full expectation that the Ohio State University will be providing courses, both degree and otherwise, to the entire world. Various types of learning are being produced; the use of the Internet, as well as CD ROM software, means that this education can be delivered anywhere in the world at a very reasonable cost. Sometime in the next 100 years, I would expect that the

Ohio State University would be able to operate without any tax subsidy at all. In 1999, the average tuition in the undergraduate school is slightly under \$4,000, and the state aid is approximately \$9,000. American institutes of higher learning are the envy of the world, and virtually everybody in the world sends their best to our schools. Exporting this excellence through e-learning will represent a major American industry in the next 25-35 years.

At the end of this month we are facing great uncertainty over an issue described as "Y2K". All computer-based activities have had to be reconfigured to deal with the new century. Most computers only dealt with the last two years, thus 00 would send all the data back to 1900. It is my expectation that this concern will be a non-event, however, I hope you don't have a similar problem in the year 2099.

The state of Ohio has a deep and abiding love affair with The Ohio State University, whether graduates of our school, or not. It is my full expectation that this attitude and support will grow and become even stronger during the coming century.



David L. Brennan  
Trustee

DLB/cdm

JAMES F. PATTERSON  
5765 MULBERRY ROAD  
CHESTERLAND, OHIO 44026

To be a part of the minutes of the December 3, 1999 meeting of The Ohio State University Board of Trustees:

As we put our pride of the past behind us, we look forward to our abilities to meet the challenges of the future. Over the course of the past few years we have attempted to focus our energies on the steps it will take to cause The Ohio State University to rise to the next level of excellence. I believe as Leslie Wexner said "It will take a leap to excellence" for us to achieve the level of expectations we all wish to attain. Our primary challenge, in my eyes, is to become one of the premier universities in the country, while ensuring that the land grant mission, which is the basis for our being, is fulfilled. Our primary mission is the higher education of the sons and daughters of Ohio, the continued search for new knowledge, and the dissemination of that knowledge to the greater good of society. We must not lose that framework as we focus on the future. I believe we can and must do both. It will be our challenge as we move forward into this next century.

---

Jim Patterson